

START OF TRANSCRIPT

[00:00:28] THIS IS COMMISSION PRESIDENT FRED FELLEMAN
[00:00:31] CONVENING THE REGULAR MEETING OF MARCH
[00:00:33] 23, 2021. THE TIME IS 10:30.
[00:00:37] WE'RE MEETING REMOTELY TODAY VIA
[00:00:40] TEAMS TO COMPLY WITH THE GOVERNOR'S SAFE
[00:00:41] START STAY HEALTHY ORDER AND IN
[00:00:43] ACCORDANCE WITH PROCLAMATION 2028.
[00:00:46] PRESENT WITH ME TODAY ARE COMMISSIONERS
[00:00:49] BOWMAN, CALKINS, CHO, AND STEINBRUECK. WE
[00:00:52] ARE CURRENTLY GATHERED ON THE EXECUTIVE
[00:00:54] SESSION LINE AWAITING THE OPENING OF THE
[00:00:56] PUBLIC MEETING. COMMISSIONER, JUST
[00:00:59] TO NOTE THAT COMMISSIONER STEINBRUECK, WE
[00:01:01] JUST GOT NOTICED, WILL NOT BE AT THE
[00:01:02] EXECUTIVE SESSION. THANK
[00:01:06] YOU. WE WILL BE
[00:01:10] IMMEDIATELY RECESSING INTO THE EXECUTIVE
[00:01:12] SESSION TO DISCUSS ONE ITEM REGARDING
[00:01:14] LITIGATION, POTENTIAL LITIGATION,
[00:01:16] LITIGATION LEGAL RISK PER RCW 4230110
[00:01:21] SUB ONE SUB I FOR
[00:01:24] APPROXIMATELY 30 MINUTES WE'LL THEN
[00:01:27] RECONVENE INTO THE PUBLIC SESSION. WE
[00:01:29] WILL NOW GO OVER TO THE EXECUTIVE
[00:01:31] SESSION. THANK YOU. HEY
[00:01:38] GOOD AFTERNOON THIS IS COMMISSION
[00:01:41] PRESIDENT FRED FELLEMAN RECONVENING THE
[00:01:43] REGULAR MEETING OF MARCH 23, 2021. THE
[00:01:46] TIME NOW IS 12:01. WE'RE MEETING REMOTELY
[00:01:50] TODAY VIA TEAMS TO COMPLY WITH THE
[00:01:52] GOVERNOR'S SAFE START STAY HEALTHY ORDER
[00:01:54] AND IN ACCORDANCE TO PROCLAMATION 2028.
[00:01:58] PRESENT WITH ME HERE TODAY ARE
[00:01:59] COMMISSIONERS BOWMAN, CALKINS, CHO, AND
[00:02:02] STEINBRUECK. I'LL ASK THE
[00:02:04] CLERK TO DO A ROLL
[00:02:05] CALL FOR ALL COMMISSIONERS TO ENSURE
[00:02:07] EVERYBODY'S ONLINE. CLERK. THANK YOU.
[00:02:10] BEGINNING WITH COMMISSIONER BOWMAN. PRESENT. THANK
[00:02:14] YOU. COMMISSIONER CALKINS. COMMISSIONER
[00:02:20] CALKINS FOR THE ROLE. THERE.
[00:02:25] FINALLY I'M UNMUTED. I'M HERE. THANK YOU
[00:02:28] COMMISSIONER. COMMISSIONER CHO. PRESENT. THANK YOU.
[00:02:31] COMMISSIONER STEINBRUECK. HERE. THANK YOU.
[00:02:34] AND COMMISSIONER FELLEMAN. YOU DO HAVE A
[00:02:36] FULL COMMISSION TODAY. THANK YOU VERY
[00:02:39] MUCH. TODAY'S MEETING IS STRUCTURED FOR
[00:02:41] OUR VIRTUAL FORMAT. WE HAVE MADE SPECIAL
[00:02:44] ARRANGEMENTS TO PROVIDE FOR REMOTE
[00:02:46] PARTICIPATION FOR ALL OF OUR STAFF AND
[00:02:48] COMMISSIONERS. LATER WE'LL BE TAKING A
[00:02:50] PUBLIC COMMENT FROM PEOPLE WHO ARE
[00:02:52] PARTICIPATING BY TEAMS AND HAVE SIGNED
[00:02:54] UP TO SPEAK. ALL VOTES TODAY WILL BE
[00:02:57] TAKEN BY THE ROLL CALL METHOD SINCE ALL
[00:02:59] COMMISSIONERS ARE PARTICIPATING REMOTELY.
[00:03:01] THAT MEANS FOR EACH VOTE THE CLERK WILL
[00:03:04] CALL EACH COMMISSIONERS NAME
[00:03:06] COMMISSIONERS ON TEAMS WILL MAKE
[00:03:09] SURE THAT THEY'RE UNMUTED AND THEN
[00:03:11] ANSWER YAY OR NAY. BECAUSE COMMISSIONERS

[00:03:14] ONLINE ARE NOT FULLY IN CONTROL OF THEIR
[00:03:16] SOUND WE'LL TAKE ALL VOTES TODAY
[00:03:20] IN THIS MANNER INCLUDING OUR
[00:03:22] CONSENT CALENDAR. TO BE EQUITABLE WE WILL
[00:03:24] ASK ALL COMMISSIONERS TO SPEAK IN TURN
[00:03:26] AND WAIT TO BE RECOGNIZED BEFORE
[00:03:28] SPEAKING AS MUCH AS POSSIBLE. WE'RE
[00:03:31] MEETING ON THE ANCESTRAL LANDS AND
[00:03:33] WATERS OF THE COASTAL SALISH PEOPLE WITH WHOM
[00:03:35] WE SHARE A COMMITMENT TO STEWARD THESE
[00:03:37] NATURAL RESOURCES FOR FUTURE GENERATIONS.
[00:03:39] AND THIS MEETING IS BEING DIGITALLY
[00:03:42] RECORDED AND MAY BE VIEWED OR HEARD ANY
[00:03:45] TIME ON THE PORT WEBSITE AND MAY BE RE
[00:03:47] BROADCAST BY KING COUNTY TELEVISION.
[00:03:49] PLEASE STAND AND JOIN US FOR THE PLEDGE
[00:03:52] OF ALLEGIANCE. WE'RE
[00:03:56] GOING TO WAIT FOR THE FLAG. IT'S UP.
[00:04:00] OKAY. I PLEDGE ALLEGIANCE TO THE FLAG OF
[00:04:03] THE UNITED STATES OF AMERICA AND TO THE
[00:04:05] REPUBLIC FOR WHICH IT STANDS ONE NATION
[00:04:08] UNDER GOD INDIVISIBLE WITH LIBERTY AND
[00:04:10] JUSTICE FOR ALL. I'D
[00:04:15] LIKE TO START TODAY'S MEETING BY FIRST
[00:04:17] ACKNOWLEDGING YET ANOTHER TRAGIC LOSS OF
[00:04:18] LIFE TO THE SENSELESS ACT OF GUN
[00:04:21] VIOLENCE. OUR HEARTS GO OUT TO THE
[00:04:23] FAMILIES AND COMMUNITIES OF THOSE LOST
[00:04:25] IN BOULDER, COLORADO INCLUDING OFFICER
[00:04:28] KELLY WHO WAS THE FIRST OFFICER ON SCENE.
[00:04:31] IT'S ALSO BEEN ONE WEEK SINCE EIGHT
[00:04:33] LIVES WERE STOLEN IN ATLANTA BY A
[00:04:35] DOMESTIC TERRORIST, SIX OF THEM ASIAN
[00:04:37] WOMEN. WE GREIVE FOR THEM AND THEIR LOVED
[00:04:40] ONES AS WE CONDEMN SUCH ACTS OF RACISM
[00:04:42] DIRECTED ESPECIALLY AGAINST ASIAN WOMEN.
[00:04:44] THESE KILLINGS ARE AMONGST NEARLY 3,800
[00:04:47] UNFORGIVABLE ACTS PERPETRATED AGAINST
[00:04:50] ASIAN AMERICAN AND PACIFIC ISLANDERS
[00:04:52] NATIONALLY SINCE 2020. SHAMEFULLY,
[00:04:55] WASHINGTON STATE HAS HAD THE THIRD
[00:04:57] HIGHEST NUMBER OF CASES. AS LEADERS
[00:04:59] ELECTED BY THE RESIDENTS OF KING COUNTY
[00:05:01] WHICH INCLUDES THE MOST DIVERSE
[00:05:03] COMMUNITIES IN WASHINGTON STATE WE NOT
[00:05:05] ONLY SHARE IN THE GRIEF OF THOSE LIVES
[00:05:07] LOST BUT ALSO SHARE IN THE OUTRAGE THAT
[00:05:09] MEMBERS OF THE AAPI COMMUNITY, ESPECIALLY
[00:05:12] WOMEN AND ELDERLY HAVE, TO LIVE HERE IN
[00:05:14] FEAR. IT'S INCUMBENT UPON ALL OF US TO
[00:05:17] AMPLIFY THE VOICES OF THE COMMUNITIES WE
[00:05:19] SERVE, MOURN, AND STAND WITH. NOW I'D LIKE
[00:05:22] TO INVITE MY FELLOW COMMISSIONERS TO
[00:05:24] SHARE THEIR THOUGHTS ON THIS TRAGIC
[00:05:25] MATTER THAT CANNOT BE TOLERATED ANY
[00:05:27] LONGER. CLERK HART PLEASE CALL THE ROLL.
[00:05:31] THANK YOU BEGINNING WITH COMMISSIONER STEINBREUCK
[00:05:35] OH WE'VE REVERSED ORDER. THANK YOU FOR THAT REALLY
[00:05:39] MEANINGFUL STATEMENT. WE ALL SHARE IN
[00:05:43] THIS AND IT'S ONE OF THE SADDEST
[00:05:46] THINGS THAT WE CAN THINK OF- THAT TYPE OF
[00:05:49] TRAGEDY THAT I THINK WAS RACIALLY
[00:05:52] MOTIVATED AND INSPIRED PERHAPS BUT WE

[00:05:55] DON'T KNOW ALL THE DETAILS BUT WE HAVE
[00:05:58] TO CONTINUE AND REDOUBLE OUR WORK TO END
[00:06:01] RACISM AND DISCRIMINATION IN ALL ITS
[00:06:04] FORMS AND I KNOW THAT THE PORT AND ITS
[00:06:07] PEOPLE ARE DEEPLY COMMITTED TO THAT AND
[00:06:09] WE SEND OUR HEARTS OUT TO THOSE WHO
[00:06:13] SUFFERED AND LOST THEIR LIVES AND FAMILY
[00:06:16] MEMBERS. THANK
[00:06:20] YOU COMMISSIONER. COMMISSIONER CHO. I
[00:06:25] APPRECIATE THOSE COMMENTS. I GOT TO
[00:06:28] SAY THE LAST WEEK HAS BEEN ESPECIALLY
[00:06:30] DIFFICULT FOR ME AND I WANT TO JUST TAKE
[00:06:33] MY COLLEAGUES FOR ALL THE SUPPORT THAT
[00:06:35] THEY PROVIDED AND I HAVE
[00:06:39] A LOT OF THOUGHTS ON THIS ISSUE
[00:06:41] OBVIOUSLY AND I CAN GO ON FOREVER BUT I
[00:06:44] THINK THAT WE AS A COMMISSION AS AN
[00:06:47] ORGANIZATION WE'RE DOING OUR PART
[00:06:51] AND THERE'S A LOT OF WORK TO BE DONE AND
[00:06:54] I APPRECIATE THE CONTINUED SUPPORT OF MY
[00:06:56] COLLEAGUES AND THIS ORGANIZATION. I'LL
[00:06:59] LEAVE IT AT THAT FOR NOW. THANK YOU
[00:07:01] COMMISSIONER. COMMISSIONER CALKINS YEAH
[00:07:07] I'VE BEEN TRULY GRATEFUL FOR
[00:07:09] COMMISSIONER CHO'S LEADERSHIP IN BOTH OUR
[00:07:14] EFFORTS AT THE PORT TO ADDRESS THIS AND
[00:07:16] ALSO AS A LEADER IN OUR COMMUNITY WHO
[00:07:18] HAS BEEN VERY PRESENT
[00:07:22] FOR COMMUNITIES THAT HAVE BEEN SUFFERING
[00:07:25] THIS KIND OF VIOLENCE AND ALSO VERY
[00:07:27] VOCAL ABOUT WHAT NEEDS TO HAPPEN TO
[00:07:29] CHANGE THINGS. I THINK ONE OF THE THINGS
[00:07:32] THAT I'VE LEARNED IN THIS IS THAT IT
[00:07:35] SHOULD NOT BE UP TO THOSE WHO HAVE BEEN
[00:07:39] VICTIMS OF THIS KIND OF PREJUDICE AND
[00:07:41] VIOLENCE TO BE THE ONES TO TRY TO FIX IT.
[00:07:43] IT'S REALLY UP TO THOSE OF US WHO COME
[00:07:46] FROM THE PRIVILEGED GROUPS THAT DON'T
[00:07:49] HAVE TO THINK ABOUT THIS REGULARLY TO
[00:07:51] CALL IT OUT WHEN WE SEE IT PARTICULARLY
[00:07:53] IN THOSE MINOR INSTANCES THAT IF
[00:07:57] NOT ADDRESSED EARLY BLOSSOM INTO THIS
[00:07:59] KIND OF HATRED AND AND
[00:08:05] SO I THINK FOR US
[00:08:08] AS A PORT THE WORK THAT WE'RE DOING
[00:08:10] THROUGH OUR OFFICE OF EQUITY DIVERSITY
[00:08:12] INCLUSION INTERNALLY TO UNDERSTAND WHERE
[00:08:17] WE HAVE HAD BLIND SPOTS AND ADDRESS
[00:08:19] THOSE INTERNALLY IS IMPORTANT AND
[00:08:20] HOPEFULLY USING THE TOOL KIT THAT WE'RE
[00:08:23] CREATING TO THEN BE ABLE TO HAVE A
[00:08:27] CUP THAT FLOWS OVER TO THE- TO THE
[00:08:29] INDUSTRIES THAT WE SUPPORT AND ALSO TO
[00:08:31] THE COMMUNITIES THAT WE OPERATE IN AND
[00:08:33] TO BE A BIT OF A LIGHT ON THE HELM FOR
[00:08:35] THAT. THANK YOU AGAIN SAM. YOU'VE BEEN A
[00:08:38] TRUE LEADER IN THIS. THANK YOU
[00:08:41] COMMISSIONER CALKINS. COMMISSIONER BOWMAN.
[00:08:45] THANK YOU FOR THE OPPORTUNITY TO ADD A
[00:08:47] FEW WORDS. I AS WELL REALLY WANT TO THANK
[00:08:49] COMMISSIONER CHO FOR HIS LEADERSHIP IN
[00:08:52] THIS. HE HAS BEEN JUST A PHENOMENAL VOICE
[00:08:55] FOR THE COMMUNITY. HE'S JUST DONE

[00:08:56] WORK OVER THE LAST WEEK OF
[00:08:58] REALLY ELEVATING THE CONVERSATION ABOUT
[00:09:02] THE RACISM THAT THE ASIAN COMMUNITY HAS
[00:09:04] EXPERIENCED FOR HUNDREDS OF YEARS. THIS
[00:09:07] IS NOT A NEW ISSUE AND THAT'S WHAT YOU
[00:09:10] KNOW FINALLY CALLING ATTENTION TO THIS
[00:09:12] IT IS HEARTBREAKING THAT IT'S TAKEN THE
[00:09:15] MURDER OF EIGHT WOMEN TO DRAW THE
[00:09:17] NATION'S ATTENTION TO WHAT HAS BEEN
[00:09:18] THERE FOR SO LONG. I ALSO WANT TO TAKE
[00:09:21] THE OPPORTUNITY IF I MIGHT AS THE ONLY
[00:09:24] WOMAN ON THE PORT OF SEATTLE COMMISSION
[00:09:26] TO ALSO ACKNOWLEDGE THE FACT T.HAT THE
[00:09:29] PEOPLE THAT DIED IN ATLANTA THEY WERE
[00:09:32] TARGETED ALSO BECAUSE THEY WERE WOMEN
[00:09:34] AND VIOLENCE AGAINST WOMEN IS
[00:09:38] ALL TOO FREQUENT. WE DON'T TALK ABOUT IT
[00:09:41] VERY OFTEN BUT PARTICULARLY DOMESTIC
[00:09:43] VIOLENCE AND SEXUALLY RELATED VIOLENCE
[00:09:45] IS SOMETHING THAT WOMEN EXPERIENCE DAY
[00:09:48] IN AND DAY OUT. YOU CAN
[00:09:52] SEE I'M A LITTLE EMOTIONAL ABOUT IT
[00:09:53] BECAUSE I CAN SPEAK I THINK ON BEHALF OF
[00:09:56] EVERY WOMAN PROBABLY AT THE PORT AND ALL
[00:09:59] THE WOMEN IN KING COUNTY IF WE HAVEN'T
[00:10:01] DIRECTLY BEEN THE VICTIM OF
[00:10:05] THIS SORT OF PRESSURE EXPLOITATION OR
[00:10:08] VIOLENCE WE KNOW SOMEBODY THAT HAS AND
[00:10:10] SO WE IN SEATTLE JUST A FEW MONTHS AGO
[00:10:14] THERE WAS A BIG CALL TO HELP WOMEN
[00:10:17] PARTICULARLY IN THE ASIAN COMMUNITY TO
[00:10:19] GET OUT OF CIRCUMSTANCES THAT CREATE
[00:10:22] VIOLENCE AND HOLD THEM DOWN. BUT
[00:10:25] IT'S NOT JUST WOMEN OF ASIAN DESCENT
[00:10:28] IT'S WOMEN ALL OVER OUR COMMUNITY AND SO
[00:10:32] IT'S BEEN A PRETTY EMOTIONAL ISSUE FOR
[00:10:35] ME FOR THE LAST WEEK AND I JUST AGAIN
[00:10:38] WANT TO THANK COMMISSIONER CHO FOR HIS
[00:10:40] LEADERSHIP BUT ALSO WANT TO MAKE SURE
[00:10:41] THAT THE WOMEN IN MY COMMUNITY FEEL THAT
[00:10:44] THEY'RE SUPPORTED AND THAT THEY KNOW
[00:10:46] THAT WE'RE PAYING ATTENTION TO THE FACT
[00:10:49] THAT THE MURDERS IN ATLANTA WERE OF WOMEN.
[00:10:52] SO THAT'S ALL I HAVE TO ADD FOR NOW BUT
[00:10:54] AGAIN THANKS FOR THE OPPORTUNITY. THANK
[00:10:58] YOU COMMISSIONER BOWMAN. COMMISSIONER
[00:11:00] FELLEMAN. WELL I LED OFF THIS
[00:11:03] COMMUNICATION AND I JUST WANT TO SAY HOW
[00:11:07] PROUD I AM TO BE A MEMBER OF THIS
[00:11:09] COMMISSION, TO HAVE A LEADER LIKE
[00:11:11] COMMISSIONER CHO AND ALL OF US STANDING
[00:11:15] IN UNITY ON THIS ISSUE OF DISCRIMINATION
[00:11:19] AT ALL LEVELS AND IT REALLY MAKES ME
[00:11:22] PROUD TO BE PART OF THIS TEAM AND JUST
[00:11:25] THANK YOU VERY MUCH. SO I'D LIKE TO GO ON
[00:11:28] TO THE FIRST ITEM OF BUSINESS TODAY
[00:11:30] WHICH IS THE APPROVAL OF THE AGENDA.
[00:11:33] COMMISSIONERS PLEASE UNMUTE YOURSELF I'M
[00:11:36] GOING TO ASK EACH COMMISSIONER IN TURN
[00:11:38] IF THEY HAVE ANY MOTIONS TO REARRANGE
[00:11:40] THE ORDER OF THE DAY AND IF YOU DO I'LL
[00:11:43] ASK FOR A SECOND. PLEASE RESPOND WHEN THE
[00:11:46] CLERK CALLS YOUR NAME. IF YOU HAVE NO

[00:11:48] CHANGES JUST SAY NO NONE. CLERK HART
[00:11:51] PLEASE CALL THE ROLL FOR ANY CHANGES TO
[00:11:53] THE AGENDA. THANK YOU BEGINNING WITH
[00:11:56] COMMISSIONER STEINBRUECK FOR CHANGES TO
[00:11:57] THE AGENDA. NO CHANGES THANK YOU.
[00:12:00] COMMISSIONER CHO NO CHANGES THANK
[00:12:04] YOU. COMMISSIONER CALKINS. NONE. THANK YOU.
[00:12:07] COMMISSIONER BOWMAN. NO CHANGES THANK
[00:12:10] YOU. COMMISSIONER FELLEMAN. NO CHANGES
[00:12:13] THANK YOU. OKAY SO COMMISSIONERS THERE IS
[00:12:17] A QUESTION NOW ON THE APPROVAL AGENDA
[00:12:19] PLEASE SAY YES OR NO WHEN YOUR NAME IS
[00:12:21] CALLED FOR APPROVAL OF THE AGENDA.
[00:12:23] COMMISSIONER STEINBRUECK. YES. THANK YOU.
[00:12:26] COMMISSIONER CHO. THANK YOU.
[00:12:30] COMMISSIONER CALKINS. AYE. THANK YOU.
[00:12:33] COMMISSIONER BOWMAN. AYE. THANK YOU.
[00:12:37] COMMISSIONER FELLEMAN. AYE. THANK YOU. YOU
[00:12:40] HAVE FIVE YESSES IN ZERO NOES. WELL THEN
[00:12:43] THE AGENDA IS APPROVED. MOVING ON IN THE
[00:12:46] AGENDA WE DO HAVE TWO SPECIAL ORDERS OF
[00:12:48] THE DAY TODAY. CLERK HART PLEASE READ OUR
[00:12:51] FIRST ITEM INTO THE RECORD. THANK YOU.
[00:12:54] THAT IS ITEM FOUR A PROCLAMATION OF THE
[00:12:57] PORT OF SEATTLE RECOGNIZING CESAR CHAVEZ
[00:12:59] DAY AND HONORING THE WORK OF DOLORES
[00:13:01] FORTE. THE COMMISSION IS PLEASED TODAY TO
[00:13:05] PRESENT THE PROCLAMATION AND RECOGNITION
[00:13:06] OF MARCH 31 ST AS CESAR CHAVEZ DAY AND
[00:13:10] DELORIS WERTHA DAY AT THE PORT OF
[00:13:12] SEATTLE. I'LL TURN IT OVER TO THE
[00:13:14] COMMISSION SPECIALIST AND A MEMBER OF
[00:13:16] THE PORT LATINOS AMIGOS EMPLOYEE
[00:13:18] RESOURCE GROUP LEADERSHIP LEANNE SERATO.
[00:13:23] LEANNE. GOOD AFTERNOON COMMISSIONERS AND
[00:13:26] EXECUTIVE DIRECTOR METRUCK. FOR THE
[00:13:28] RECORD I'M LEANNE SERATO, COMMISSION
[00:13:30] SPECIALIST FOR THE PORT OF SEATTLE
[00:13:31] COMMISSION AND MEMBER OF THE LATINO
[00:13:33] UNITS LEADERSHIP TEAM. ON BEHALF OF
[00:13:35] LATINO AMIGOS THANK YOU FOR THE
[00:13:37] OPPORTUNITY TO ELEVATE AND CELEBRATE AND
[00:13:39] CESAR CHAVEZ AND DELORES
[00:13:41] CONTRIBUTIONS TO THE FIGHT FOR WORKER,
[00:13:43] IMMIGRANT, AND CIVIL RIGHTS. MANY PEOPLE
[00:13:46] KNOW THE NAME CESAR CHAVEZ. HE WAS A
[00:13:48] MEXICAN AMERICAN LABOR LEADER AND CIVIL
[00:13:50] RIGHTS ACTIVIST WHO DEDICATED HIS LIFE'S
[00:13:53] WORK TO WHAT HE CALLED LAKOTA OR THE
[00:13:56] CAUSE THE STRUGGLE OF FARM WORKERS IN
[00:13:58] THE UNITED STATES TO IMPROVE THEIR
[00:14:00] WORKING AND LIVING CONDITIONS. TOGETHER
[00:14:03] CESAR CHAVEZ AND DELORES HUERTA FOUNDED
[00:14:05] WHAT BECAME THE UNITED FARM WORKERS OF
[00:14:07] AMERICA UNION. STILL MANY OF US DON'T KNOW THE
[00:14:10] NAME DELORES HUERTA SO I WILL TELL YOU A
[00:14:13] LITTLE BIT ABOUT HER. SHE HAS BEEN
[00:14:15] DESCRIBED AS BEING CESAR'S RIGHT HAND
[00:14:17] AND AT TIMES THE THORN IN HIS SIDE.
[00:14:19] ACCORDING TO DELORES HER MOTHER'S
[00:14:21] INDEPENDENCE AND ENTREPRENEURIAL SPIRIT
[00:14:24] WAS ONE OF THE PRIMARY REASONS SHE
[00:14:26] BECAME A FEMINIST. WHILE DELORES WAS BUSY

[00:14:29] BREAKING DOWN ONE GENDER BARRIER AFTER
[00:14:31] ANOTHER SHE WAS SEEMINGLY UNAWARE OF THE
[00:14:33] TREMENDOUS IMPACT SHE WAS HAVING ON NOT
[00:14:35] ONLY FARM WORKER WOMEN BUT ALSO YOUNG
[00:14:37] WOMEN EVERYWHERE. AT 90 DELORES CONTINUES
[00:14:40] TOWARDS TIRELESSLY DEVELOPING LEADERS
[00:14:44] AND ADVOCATING FOR THE WORKING POOR,
[00:14:45] WOMEN AND CHILDREN. AS FOUNDER AND
[00:14:48] PRESIDENT OF THE DELORES HUERTA
[00:14:49] FOUNDATION SHE TRAVELS ACROSS THE
[00:14:51] COUNTRY ENGAGING IN CAMPAIGNS AND
[00:14:53] INFLUENCING LEGISLATION THAT SUPPORTS
[00:14:55] EQUALITY AND DEFENDS CIVIL RIGHTS. SHE
[00:14:58] OFTEN SPEAKS TO STUDENTS AND
[00:14:59] ORGANIZATIONS ABOUT ISSUES OF SOCIAL
[00:15:02] JUSTICE AND PUBLIC POLICY AND IN
[00:15:05] ALIGNMENT WITH WOMEN'S HISTORY MONTH I'D
[00:15:07] LIKE TO TAKE A MOMENT TO SHARE A VERY
[00:15:09] SHORT VIDEO HIGHLIGHTING WHY WE SHOULD
[00:15:11] ALL KNOW WHO DELORES HUERTA IS AND
[00:15:13] WHY WE CELEBRATE HER. AUBREE CAN YOU
[00:15:16] PLEASE PLAY THE VIDEO? DELORES
[00:15:27] IS AN ICON. SHE'S A CIVIL RIGHTS HERO.
[00:15:29] SHE'S THE FIRST GENERAL THAT I FOLLOWED
[00:15:31] INTO WAR. SHE'S NOT AFRAID TO SPEAK TRUTH
[00:15:34] TO POWER. DELORES HUERTA WHO IS AN OLD
[00:15:36] FRIEND OF MINE- FBI NEW HOW DANGEROUS
[00:15:39] SHE WAS. DELORES CAME UP WITH THE
[00:15:41] SLOGAN SI SE PUEDE. YES WE CAN- YOU ARE
[00:15:45] A YOUNG GIRL GROWING UP IN AMERICA IN
[00:15:47] THE FORTIES YOU MUST HAVE HAD A DREAM.
[00:15:52] AFTER I HAD SEEN THE MISERABLE
[00:15:55] CONDITIONS OF FARMWORKERS [INAUDIBLE]
[00:15:57] HE SAID WE HAVE TO ORGANIZE THE UNION.
[00:15:59] YOU HAD THIS AMBIENCE ALL AROUND YOU
[00:16:01] THAT YOU COULD REALLY CHANGE THE WORLD.
[00:16:05] BEYOND QUESTION THE LARGEST GATHERING ON
[00:16:08] BEHALF OF FARM WORKERS IN CALIFORNIA
[00:16:10] HISTORY. I WISH THEY ALL GO BACK TO WHERE
[00:16:11] THEY CAME FROM. WE HAD NO LABOR TROUBLE.
[00:16:14] SHE WASN'T ASKING FOR PERMISSION. SHE JUST
[00:16:16] DID WHAT NEEDED TO BE DONE HAS
[00:16:20] SUCH A FIRM BELIEF IN WHAT SHE'S DOING.
[00:16:22] WE'VE NEVER GIVEN UP THAT. SHE INFECTS
[00:16:24] YOU WITH IT. 90,000
[00:16:28] PEOPLE WERE POISONED IN THE FIELDS OF
[00:16:30] THE UNITED STATES OF AMERICA. FARM
[00:16:31] WORKERS FOUNDED THE CORE IDEA OF
[00:16:33] ENVIRONMENTAL JUSTICE. MEN WERE
[00:16:37] THREATENED BY HER POWER. SHE'S VERY
[00:16:38] VOLATILE INDIVIDUAL. SHE'S AN INSULT.
[00:16:40] PEOPLE WANTED TO SEE HER IN A MORE
[00:16:42] TRADITIONAL ROLE, I LEFT A
[00:16:45] COUPLE OF MY CHILDREN BEHIND THAT'S PART
[00:16:48] OF THE SACRIFICE THAT WE MADE AND THAT
[00:16:50] WE HAD TO MAKE AND IT STILL PAINS ME
[00:16:53] WHEN I THINK ABOUT IT. PEOPLE
[00:16:56] IN POWER HAVE NO IDEA OF THE TRUE HEROES
[00:16:59] OF THIS COUNTRY I WOULD NOT HAVE BEEN
[00:17:01] ABLE TO SEE WHAT'S HIDDEN IN THE FIELDS
[00:17:03] OF OUR COUNTRY WITHOUT THE WORD DELORES.
[00:17:08] KNEE DEEP IN SEXISM WHEN IT COMES TO
[00:17:11] WHY SHE ISN'T STUDIED AND WHY PEOPLE

[00:17:13] DON'T KNOW HER. LATINO
[00:17:18] GIRLS NEED TO SEE STATUES OF YOU. WE WILL
[00:17:21] TRY TO SET THE RECORD STRAIGHT. I MEAN
[00:17:22] WOMEN CANNOT BE WRITTEN OUT OF THE
[00:17:24] STREET.
[00:17:27] [SPANISH]
[00:17:41] THANK YOU I WILL NOW READ THE
[00:17:44] PROCLAMATION. WHEREAS CESAR
[00:17:48] CHAVEZ WAS AN AMERICAN FARM WORKER, LABOR
[00:17:51] LEADER AND CIVIL RIGHTS ACTIVIST WHO WITH
[00:17:52] CIVIL RIGHTS ACTIVIST DOLORES HUERTA CO
[00:17:54] FOUNDED THE NATIONAL FARM WORKERS
[00:17:56] ASSOCIATION WHICH LATER BECAME THE
[00:17:58] UNITED FARM WORKERS AND WHEREAS THROUGH
[00:18:01] SELF SACRIFICE, A COMMITMENT TO
[00:18:03] NONVIOLENCE AND THEIR SPIRITUALITY CESAR
[00:18:05] CHAVEZ AND DELORES HUERTA CHAMPIONED A
[00:18:08] SOCIAL JUSTICE MOVEMENT THAT CHANGED OUR
[00:18:09] NATION. AND WHEREAS NEARLY 300,000 MIGRANTS
[00:18:13] AND SEASONAL FOREIGN WORKERS ARE THE
[00:18:15] BACKBONE OF WASHINGTON'S AGRICULTURAL
[00:18:16] SECTOR WHICH IN TURN ACCOUNTS FOR A
[00:18:19] SIGNIFICANT PORTION OF ALL EXPORTS
[00:18:21] THROUGH THE PORT OF SEATTLE. AND WHEREAS
[00:18:24] IN MARCH 2014 BARACK
[00:18:27] OBAMA PROCLAIMED MARCH 31ST CESAR
[00:18:30] CHAVEZ DAY AND WHEREAS THE MONTH OF
[00:18:33] MARCH IS ALSO WHEN WE CELEBRATE AND HONOR
[00:18:35] WOMEN'S HISTORY AND WHEREAS THE
[00:18:37] WASHINGTON STATE LEGISLATURE DESIGNATED
[00:18:39] APRIL 10 TH AS DOLORES HUERTA DAY IN
[00:18:41] WASHINGTON STATE STARTING IN 2020 AND
[00:18:45] WHEREAS THE EMPLOYEE RESOURCE GROUP OR
[00:18:48] ERG LATINO SANITOS AT THE PORT OF SEATTLE
[00:18:51] HAS LED THE PORT OF SEATTLE AND HONORING
[00:18:52] THE LEGACY OF CESAR CHAVEZ DURING THE
[00:18:54] MONTH OF MARCH SINCE 2016. AND WHEREAS
[00:18:59] THE POPULAR PHRASE SI SE PEUTE IS ATTRIBUTED
[00:19:01] TO THE ACTIVISM AND CIVIL RIGHTS WORK IN
[00:19:04] WHICH CELEBRATION OF CESAR CHAVEZ DAY ON
[00:19:07] MARCH 31 ST IS CELEBRATED IT WAS DELORES
[00:19:10] HUERTA WHO FIRST SAID THE WORDS WHICH
[00:19:12] TRANSLATED IN ENGLISH TO YES I CAN OR
[00:19:15] YES WE CAN AS SHE RALLIED SUPPORT FOR
[00:19:17] WORKER A IMMIGRANT RIGHTS. AND WHEREAS IN
[00:19:20] 2019 THE PORT ESTABLISHED IN OFFICE OF
[00:19:23] EQUITY DIVERSITY AND INCLUSION TO
[00:19:25] ADDRESS INSTITUTIONAL RACISM AND
[00:19:27] INCREASE EQUITY DIVERSITY AND INCLUSION
[00:19:29] IN PORT POLICIES, PROCESSES AND PROGRAMS
[00:19:32] AND BETTER. AND WHEREAS WHEN EACH OF
[00:19:35] US INDIVIDUALLY AND COLLECTIVELY WORK TO
[00:19:38] CHANGE THINGS FOR THE BETTER WE EMBODY
[00:19:40] THE SPIRIT OF SI SE PEUDE.
[00:19:44] NOW THEREFORE THE PORT OF SEATTLE
[00:19:46] COMMISSION HEREBY HONORS AND RECOGNIZES
[00:19:48] MARCH 31 ST AS CAESAR CHAVEZ DATE AND
[00:19:51] DELORES HUERTA DAY AT THE PORT OF
[00:19:53] SEATTLE PROCLAIMED BY THE PORT OF
[00:19:56] SEATTLE THIS TWENTY THIRD DAY OF MARCH 2021.
[00:19:59] I'LL NOW TURN IT OVER TO THE COMISSION
[00:20:01] PRESIDENT FELLEMAN. THANK YOU SO MUCH LEANNE
[00:20:04] AND THANKS TO LATINOS AMIGOS AND THE

[00:20:06] COMMISSIONERS CALKINS AND STEINBRUECK
[00:20:08] FOR BRINGING THIS PROCLAMATION TO THE
[00:20:10] COMMISSION. IT'S AN HONOR TO CELEBRATE
[00:20:12] THE LEGACY OF CAESAR CHAVEZ AND DELORES
[00:20:14] HUERTA AND TO EXPRESS OUR DEEPEST
[00:20:16] GRATITUDE TO DELORES FOR HER SAVING HER
[00:20:18] VOICE AFTER ALL THESE YEARS SO THAT YOU
[00:20:21] CONTINUE TO SPEAK TO THE CIVIL RIGHTS OF
[00:20:23] ALL PEOPLE AND THANKS TO OUR EDI TEAM
[00:20:26] AND THE PORT EMPLOYEE RESOURCE GROUPS
[00:20:28] LIKE LATINO AMIGOS FOR CONTINUING ITS
[00:20:31] EFFORTS TO MAKE THE PORT AND COMMUNITIES
[00:20:33] THEY SERVE MORE INCLUSIVE. BUT CLEARLY
[00:20:36] THERE'S MUCH WORK TO BE DONE FOR EXAMPLE
[00:20:38] I HOPE WE WOULD IN THE NEAR FUTURE BE
[00:20:40] ABLE TO HAVE INTENTIONAL EFFORTS TO
[00:20:42] OUTREACH INTO LATINO COMMUNITY TO CREATE
[00:20:46] INTERNS FOR PASS A GREATER
[00:20:48] REPRESENTATION AT THE PORT. I'M EXCITED
[00:20:51] TO SHARE THAT DELORES HUERTA WE WILL BE VISITING
[00:20:54] THE PORT VIRTUALLY OF COURSE FOR A PANEL
[00:20:56] DISCUSSION PRESENTED BY LATINO BONITOS
[00:20:58] ON MARCH 30. SHE'LL BE ACCOMPANIED BY
[00:21:01] ROSA LINDA GIN AND WIDELY RECOGNIZED
[00:21:04] WASHINGTON FARM WORKER AND RURAL JUSTICE
[00:21:07] LEADER AS WELL AS BURIEEN MAYOR JIMMY
[00:21:09] MATA WHO IS A FORMER FARM WORKER AND
[00:21:11] PRESIDENT OF ORA CONSTRUCTION. THE
[00:21:14] DISCUSSION WILL BE RECORDED AND
[00:21:16] REBROADCAST ON MARCH 31 ST, CESAR CHAVEZ
[00:21:19] DAY AND DELORES HUERTA DAY AT THE PORT
[00:21:22] OF SEATTLE. AT THIS TIME I'D LIKE TO GIVE
[00:21:24] THE COMMISSIONERS AN OPPORTUNITY TO MAKE
[00:21:26] ANY COMMENTS THEY LIKE TO DO AT THIS
[00:21:28] POINT. CLERK HART PLEASE CALL THE ROLL.
[00:21:31] THANK YOU BEGINNING WITH COMMISSIONER
[00:21:33] STEINBRUECK. YEAH NOW
[00:21:37] THIS IS AN IMPORTANT DAY TO
[00:21:41] REMEMBER AND TO REFLECT ON IN TERMS OF
[00:21:45] THE STRUGGLE OF FARM WORKERS AND ALL
[00:21:48] WORKERS EVERYWHERE AND I THINK THE
[00:21:51] TRIBUTE TO DELORES HUERTA
[00:21:54] WHAT WAS PARTICULARLY NOTEWORTHY AND I
[00:21:58] FOR ONE DID NOT KNOW THAT SHE WAS THE
[00:22:01] FIRST ONE TO COIN THE PHRASE YES WE CAN
[00:22:03] SO THANK
[00:22:08] YOU FOR THAT AND LET'S REMEMBER THE PAST
[00:22:12] AND LET'S CONTINUE TO WORK FOR A BETTER
[00:22:15] FUTURE. THANK YOU COMMISSIONER.
[00:22:18] COMMISSIONER CHO. I ACTUALLY HAD THE
[00:22:22] VERY BRIEF HONOR OF MEETING DELORES
[00:22:25] HUERTA WHEN I WAS A STAFFER IN THE
[00:22:28] STATE LEGISLATURE IN 2019 WHEN THEY
[00:22:31] PASSED THE LEGISLATION TO MAKE APRIL 10TH
[00:22:35] DELORES HUERTA DAY AND I'LL JUST SAY THAT SHE
[00:22:39] HAS A LEVEL OF CHARISMA AND JUST
[00:22:43] SOMETHING ABOUT HER THAT REALLY ATTRACTS
[00:22:47] YOU I MEAN IT WAS JUST I MEAN BEING IN
[00:22:50] THE PRESENCE OF A LEGEND WHEN IT COMES
[00:22:51] TO ACTIVISM IT WAS EXTREMELY INSPIRING
[00:22:55] AND SO I'M VERY VERY GLAD THAT WE CAN
[00:22:58] TAKE THIS OPPORTUNITY TO HONOR BOTH
[00:23:00] CHAVEZ AND HUERTA AND I WANT TO THANK

[00:23:03] OUR ERG FOR BRINGING US FORWARD AND FOR
[00:23:05] ALL THEIR GREAT WORK ON BEHALF OF THE
[00:23:07] WORKERS AT OUR PORT AS WELL. THANK YOU.
[00:23:10] THANK YOU COMMISSIONER CHO. COMMISSIONER
[00:23:12] CALKINS. WELL LET ME ADMIT
[00:23:16] TO BEING A LITTLE BIT NERVOUS RIGHT NOW
[00:23:18] BECAUSE WHEN I FIRST HEARD THAT THE ERG
[00:23:21] HAD INVITED AND RECEIVED
[00:23:23] CONFIRMATION THAT DELORES HUERTA WAS
[00:23:25] GOING TO COME AND SPEAK TO THE GROUP
[00:23:27] VIRTUALLY I WAS GOBSMACKED.
[00:23:31] SHE IS TRULY A LEGEND AND SOMEONE WHO
[00:23:35] I FIRST HEARD ABOUT FROM MY UNCLE WHO BY
[00:23:38] MARRIAGE MY MOTHER'S SISTER'S HUSBAND
[00:23:42] JUAN WHO HE WAS BORN IN MEXICO RAISED
[00:23:46] NEAR SALINAS CALIFORNIA AND WHO
[00:23:50] EXPERIENCED AS A CHILD THE FARM WORKERS
[00:23:53] MOVEMENT AND WOULD DESCRIBE TO ME THE
[00:23:55] CONDITIONS AND THEN THROUGH
[00:23:59] MY EARLY CAREER WHEN I HAD AN
[00:24:00] OPPORTUNITY TO LIVE IN LATIN AMERICA AND
[00:24:02] DOCUMENT HUMAN RIGHTS VIOLATIONS ONE OF
[00:24:04] THE THINGS THAT WE TRACKED WAS FARM
[00:24:06] WORKERS SEEKING JUSTICE AFTER HAVING
[00:24:08] THEIR CROPS SPRAYED BY PESTICIDES AND
[00:24:12] MUCH OF THEIR ACTIVISM WAS MODELED ON A
[00:24:16] CESAR AND HUERTA'S WORK IN THE
[00:24:18] UNITED STATES. SO THIS IS IN SOME WAYS IT
[00:24:20] FEELS LIKE IT'S COMING FULL CIRCLE AND I
[00:24:22] LOOK FORWARD TO THE OPPORTUNITY TO
[00:24:24] LISTEN IN ON THE PANEL. I ALSO WANT TO
[00:24:28] JUST KIND OF POINT OUT WHY WE HONOR THEM
[00:24:31] AND I THINK IT EFFECTIVELY COMES DOWN TO
[00:24:34] POWER. SOMETHING THAT I DON'T THINK
[00:24:37] WE TALK ABOUT ENOUGH BUT IS REALLY WHAT
[00:24:40] WE ARE TRYING WE STRUGGLE TO
[00:24:45] CREATE A MORE PERFECT UNION A BETTER
[00:24:48] DEMOCRACY. DELORES WAS SOMEBODY WHO
[00:24:51] BY ALL RIGHTS SHOULD HAVE HAD VERY
[00:24:55] LITTLE POWER IN THE WAY OUR SOCIETY IS
[00:24:58] STRUCTURED SHE WAS POOR SHE WAS A WOMAN
[00:25:00] SHE WAS A BROWN SKINNED WOMAN SHE
[00:25:05] WAS A FARM WORKER IN A CAREER THAT SHE
[00:25:08] WAS LEADING FARM WORKERS AND SHE
[00:25:12] DECIDED THAT THEY DESERVE THEIR
[00:25:16] POWER AND SHE BEGAN TO ORGANIZE. AND
[00:25:21] IF YOU COULD IMAGINE A MORE
[00:25:25] EFFECTIVE LEADER IN MOBILIZING POWER
[00:25:28] IT'S HARD TO DO BECAUSE SHE NOT ONLY
[00:25:31] EXEMPLIFIES WHAT THE LABOR MOVEMENT DOES
[00:25:35] TO ORGANIZE POWER BUT ALSO SHE WAS AN
[00:25:38] ARDENT FEMINIST SHE FOUGHT RACISM AND
[00:25:42] SHE HAS CONTINUED TO ADVOCATE ON BEHALF
[00:25:45] OF ENVIRONMENTAL JUSTICE AND SO SHE
[00:25:49] IS TRULY SOMEBODY THAT WE SHOULD HONOR
[00:25:50] AND SO I'M THRILLED TO HAVE THIS
[00:25:52] OPPORTUNITY TO PASS THIS RESOLUTION
[00:25:54] TODAY. THANK YOU ALL FOR MAKING IT HAPPEN.
[00:25:56] THANK YOU COMMISSIONER CALKINS.
[00:25:58] COMMISSIONER BOWMAN. THANK YOU I'LL JUST
[00:26:02] BE BRIEF. I JUST WANTED TO START BY
[00:26:03] SAYING THANK YOU SO MUCH FOR THE
[00:26:05] EMPLOYEE RESOURCE GROUP THAT BROUGHT

[00:26:07] FORWARD AND LEANNE YOU DID AN AWESOME JOB
[00:26:08] IN READING THAT I THINK THAT IN YOUR
[00:26:12] OPENING COMMENTS WERE PARTICULARLY
[00:26:13] APROPOS IN THE SENSE OF A COMMENT THAT I
[00:26:17] JUST MADE EARLIER AND WHAT YOU SAID WAS
[00:26:19] ESSENTIALLY WOMEN ARE OVERLOOKED QUITE
[00:26:22] FREQUENTLY. WE'VE ALL HEARD THE STORY OF
[00:26:25] CESAR CHAVEZ BUT NOT AS MUCH YOU KNOW
[00:26:27] THE STORY ABOUT DELORES AND ONCE AGAIN
[00:26:31] IT SEEMS THAT WOMEN ARE HAVING TO MAKE
[00:26:33] THOSE HARD DECISIONS HEARTWRENCHING
[00:26:35] DECISIONS THAT FREQUENTLY MEN WOULDN'T
[00:26:37] EVEN THINK ABOUT AS DELORIS MENTIONED IN
[00:26:39] THE VIDEO OF MAKING A CHOICE BETWEEN
[00:26:42] LEAVING SOME OF HER CHILDREN BEHIND FOR
[00:26:44] A GREATER CAUSE THAT WOULD HELP ALL
[00:26:47] WOMEN AND ALL CHILDREN. THOSE ARE
[00:26:49] DECISIONS THAT MEN DON'T FREQUENTLY
[00:26:51] THINK ABOUT SO I AM JUST REALLY HONORED
[00:26:54] LEANNE IN THE WORK THAT YOU AND THE TEAM
[00:26:56] HAVE DONE AND EXCITED FOR THE EVENT NEXT
[00:26:58] WEEK AND I'M REALLY HAPPY TO SUPPORT
[00:27:00] THIS. THANK YO.U THANK YOU COMMISSIONER
[00:27:03] BOWMAN. COMMISSIONER FELLEMAN. WELL I
[00:27:06] HAVE THE PLEASURE OF MAKING MY OPENING
[00:27:09] COMMENTS SO I'D LIKE TO ASK IF THERE IS
[00:27:11] A MOTION TO APPROVE THE PROCLAMATION.
[00:27:13] CLERK HART PLEASE CALL THE ROLL. LET'S
[00:27:16] GET THAT MOTION AND A SECOND. SECOND.
[00:27:22] COMMISSIONER FELLEMAN. YOU HAD CALLED
[00:27:24] FOR A MOTION. WE NEED TO HAVE A MOTION ON
[00:27:26] THE FLOOR IN A SECOND. SO MOVED. AND
[00:27:29] SECONDED. ALRIGHT THANK YO.U
[00:27:33] THANK YOU AND FOR THE VOTE. LET ME RUN
[00:27:36] THROUGH THE ROLL CALL FOR THE VOTE.
[00:27:38] COMMISSIONER STEINBRUECK. YES. THANK YOU.
[00:27:41] COMMISSIONER CHO. AYE. THANK YOU.
[00:27:43] COMMISSIONER CALKINS. AYE. THANK YOU.
[00:27:46] COMMISSIONER BOWMAN. AYE. THANK YOU.
[00:27:49] COMMISSIONER FELLEMAN. AYE. ALRIGHT THANK YOU.
[00:27:52] YOU HAVE FIVE YESSSES AND ZERO NOES. THEN THE
[00:27:55] MOTION PASSES WITH PRIDE. SO CLERK HART
[00:27:58] PLEASE READ THE NEXT ITEM INTO THE
[00:28:00] RECORD .THANK YOU THIS IS ITEM FOUR B THE
[00:28:03] PAT DAVIS LEGACY OF LEADERSHIP AWARD AND
[00:28:06] PAT GO AHEAD AND STAR SIX TO UNMUTE AT
[00:28:09] THIS TIME. COMMISSIONER FELLEMAN IT'S
[00:28:13] WITH YOU. WELL I MUST SAY THIS IS REALLY
[00:28:16] A VERY SPECIAL DAY TO BE ABLE TO
[00:28:18] RECOGNIZE TWO INCREDIBLE WOMEN AND WITH
[00:28:21] PAT LET'S MAKE THAT A THIRD SO IN
[00:28:23] CONTINUING WITH OUR SPECIAL ORDERS WE
[00:28:25] HAVE THE HONOR TO WELCOME FORMER PORT
[00:28:27] COMMISSIONER PAT DAVIS TO THE MEETING
[00:28:29] TODAY. SHE'LL BE JOINING US BY TELEPHONE
[00:28:31] COMMISSIONER DAVIS IS THE FIRST WOMAN
[00:28:34] EVER ELECTED TO THE PORT COMMISSION.
[00:28:35] SHE'S BEEN DESCRIBED AS A PIONEER IN
[00:28:37] ADVANCING POSSIBILITIES FOR WOMEN WHO
[00:28:39] EMBODIED PORT VALUES THROUGH HER DAILY
[00:28:42] CONTRIBUTIONS AND ACTIONS. FITTINGLY
[00:28:44] WOMEN ACTIVE IN THE PORT OF SEATTLE'S
[00:28:46] WOMEN'S INITIATIVE ALSO CALLED IMAGINE

[00:28:49] THE POSSIBILITIES CREATED THE PAT DAVIS
[00:28:51] LEGACY OF LEADERSHIP AWARD IN 2009. IT'S
[00:28:55] AN HONOR THAT'S NOT JUST GIVEN ON A
[00:28:58] REGULAR BASIS BUT RATHER WHEN THERE'S A
[00:29:00] RECIPIENT WHO THROUGH THEIR EXEMPLARY
[00:29:01] LEADERSHIP HAS STOOD FOR VALUES IN THE
[00:29:04] FACE OF ADVERSITY AND HAVE ADVANCED THE
[00:29:07] POSSIBILITIES OF WOMEN AT THE PORT OF
[00:29:09] SEATTLE. WE'RE PLEASED TO HAVE
[00:29:11] COMMISSIONER DAVIS WITH US TODAY TO
[00:29:13] SHARE SOME NEWS REGARDING THE PAT DAVIS
[00:29:15] LEGACY OF LEADERSHIP AWARD. MS. ELIZABETH
[00:29:18] LEVITT WILL YOU PLEASE TURN ON YOUR
[00:29:21] CAMERA? WITHOUT FURTHER ADO, WELCOME PAT.
[00:29:29] PAT CAN YOU HEAR US? GO AHEAD
[00:29:36] AND START SIX PAT.
[00:29:46] SORRY SIX TO UNMUTE. OH
[00:29:54] I THINK I JUST HEARD HER.
[00:29:58] ALL RIGHT THANK YOU PRESIDENT FELLEMAN.
[00:30:01] I'VE UNMUTED MYSELF FINALLY. WE CAN HEAR
[00:30:04] YOU PAT. OKAY AS YOU MENTIONED THE
[00:30:07] PURPOSE OF THIS LEADERSHIP AWARD IS TO
[00:30:09] HONOR DEMONSTRATED LEADERSHIP IN
[00:30:11] ADVANCING THE PORT MISSION IN GENERAL
[00:30:14] AND IN PARTICULAR TO CHAMPION THE
[00:30:17] ENHANCEMENT OF WOMEN'S CAPABILITIES TO
[00:30:20] ADVANCE THE INCLUSION OF WOMEN IN
[00:30:22] SIGNIFICANT POSITIONS AND TO CREATE GET
[00:30:25] EQUITY FOR THE WOMEN WHO WORK AT THE
[00:30:27] PORT .THIS FITS PERFECTLY WITH
[00:30:29] COMMISSIONER BOWMAN REMARKS TODAY. IT
[00:30:33] IS MY ENDURING PLEASURE TO WELCOME
[00:30:35] ELIZABETH LEVETT TO THE SELECTED RANKS OF
[00:30:38] AWARD RECIPIENTS. YOUR
[00:30:41] CREATIVE WAYS OF ENABLING WOMEN TO SHINE,
[00:30:44] YOUR MENTORING, YOUR ROLE MODELING AND
[00:30:47] YOUR CHALLENGING OF THE STATUS QUO MARK
[00:30:50] YOU AS A DISTINGUISHED RECIPIENT. DURING
[00:30:53] YOUR CAREER YOU PARTICIPATED IN AND LED
[00:30:56] MANY INITIATIVES THAT'S TAUGHT TO
[00:30:57] BROADEN THE PORT DIVERSITY PROGRAMS. YOU
[00:31:01] INSTILL THE SENSE OF FAIRNESS AND
[00:31:03] ACKNOWLEDGEMENT OF WOMEN'S ACHIEVEMENTS
[00:31:06] IN ALL AREAS OF WORK. YOU FOUND CREATIVE
[00:31:10] WAYS TO ENABLE WOMEN TO SHINE. YOU
[00:31:13] CHALLENGE SEXIST ATTITUDES AND
[00:31:15] ASSUMPTIONS SO OFTEN PREVALENT IN
[00:31:17] EVERYDAY WORK AND YOU ARE AN OUTSTANDING
[00:31:20] ROLE MODEL ESPECIALLY AS YOU WORK YOUR
[00:31:22] WAY THROUGH LAYERS WHEN I WAS THERE OF
[00:31:25] MALE DOMINATED PROJECTS AND ENDED UP
[00:31:28] EARNING THE RESPECT AND EVEN THE
[00:31:31] FRIENDSHIP OF SOME OF THOSE YOU
[00:31:33] CHALLENGED. THOSE RESULTS ARE PROBABLY
[00:31:36] DO PARTLY DUE TO YOUR ENGAGING RATHER
[00:31:39] MYSTERIOUS COME ALONG WITH ME SMILE. IT
[00:31:43] ALWAYS SEEMED TO BECKON COOPERATION. IN
[00:31:46] OTHER WORDS A WOMAN OF STEEL IN A GLOVE
[00:31:50] OF GRACE. I KNOW YOU ARE PARTICULARLY
[00:31:54] EXCITED BY THE COUNTLESS POSSIBILITIES
[00:31:56] OF ENHANCING THE ENVIRONMENT AROUND THE
[00:31:58] AIRPORT DURING THE CONSTRUCTION OF THE
[00:32:00] THIRD RUNWAY. THE RESULT TODAY IS

[00:32:03] SPECTACULAR AND ENTIRELY UNPRECEDENTED.
[00:32:08] ALONG YOUR PATH OF ADVANCEMENT YOU
[00:32:10] DISTINCTLY BROUGHT WOMEN TO THE
[00:32:12] FOREFRONT WITH YOU SO FOR YOUR RECORD
[00:32:16] OF ACHIEVEMENTS AND ON BEHALF OF THE
[00:32:18] WOMEN AT THE PORT WHO HAVE BENEFITED
[00:32:20] IMMENSELY FROM YOUR CONSISTENT EFFORTS
[00:32:22] YOU ELIZABETH LEVETT HAVE WITHOUT QUESTION
[00:32:26] EARNED THIS YEAR'S LEGACY OF WOMEN'S
[00:32:28] LEADERSHIP AWARD. WE THANK YOU. WE BASK
[00:32:32] IN YOUR REFLECTED LIGHT AND WE HOPE YOU
[00:32:35] ENJOY YOUR RETIREMENT. THANKS
[00:32:41] SO MUCH PAT AND THANKS AGAIN FOR BEING
[00:32:43] HERE VIRTUALLY TODAY AND SHARING WITH
[00:32:45] US IS VERY SPECIAL OCCASION. THANK YOU.
[00:32:49] THANKS. AGAIN I WILL
[00:32:53] GIVE OUR FELLOW COMMISSIONERS A CHANCE
[00:32:56] TO SPEAK AND I DO HAVE TO SAY A COUPLE
[00:32:59] OF WORDS THOUGH. IT'S REALLY ONLY
[00:33:00] APPROPRIATE THAT WE CELEBRATE SUCH AN
[00:33:02] ACCOMPLISHED WOMAN DURING WOMEN'S
[00:33:03] HISTORY MONTH AND FOR THE PAST 30 YEARS
[00:33:06] LIZ HAS BEEN BOTH AN AMBASSADOR FOR
[00:33:09] THE ENVIRONMENT AND FOR THE ACHIEVEMENT
[00:33:11] OF WOMEN AT THE PORT. WITH GOOD HUMOR A
[00:33:13] TRUE PASSION FOR HER WORK AND THAT OF
[00:33:15] HER FELLOW EMPLOYEES LIZ HAS ESTABLISHED
[00:33:18] THE PORT OF SEATTLE AS ONE OF THE
[00:33:19] GREENEST PORTS IN THE NATION. THE LONG
[00:33:21] TENURE OF SO MANY OF HER COLLEAGUES IS A
[00:33:24] GOOD INDICATOR THAT IT'S ALSO A GREAT
[00:33:25] PLACE TO WORK AS I'M SURE HER REPORTS
[00:33:28] WILL ATTEST. I'M PERSONALLY GRATEFUL FOR
[00:33:30] HAVING HAD THE OPPORTUNITY TO WORK WITH
[00:33:32] HER FOR THE PAST SIX YEARS. UPON MY
[00:33:34] ARRIVAL WE ESTABLISHED THE ENERGY AND
[00:33:36] SUSTAINABILITY COMMITTEE AND QUICKLY
[00:33:38] BECAME AWARE OF HER DEPTH OF KNOWLEDGE
[00:33:40] OF THE ENVIRONMENTAL IMPLICATIONS OF SO
[00:33:43] MANY ASPECTS OF THE PORT OPERATIONS. IN
[00:33:46] ADDITION TO CREATING THE CENTER FOR
[00:33:47] ENVIRONMENTAL EXCELLENCE AND HIRING NEW
[00:33:49] STAFF TO SUPPORT IT ONE OF THE
[00:33:51] RECOMMENDATIONS OF THE ENERGY AND
[00:33:52] SUSTAINABILITY COMMITTEE WAS TO HIRE
[00:33:54] STAFF FOCUSED ON ENVIRONMENTAL JUSTICE.
[00:33:57] THIS WAS MADE POSSIBLE WHEN THE
[00:33:59] COMMISSION HIRED EXECUTIVE DIRECTOR
[00:34:00] METRUCK WHO IS ALREADY COMMITTED TO
[00:34:02] INCORPORATING EQUITY AND ENVIRONMENTAL
[00:34:05] CONSIDERATIONS INTO ALL PORT OPERATIONS
[00:34:07] AND HE ESTABLISHED THE OFFICE OF EQUITY
[00:34:09] DIVERSITY AND INCLUSION SHORTLY AFTER
[00:34:12] HIS ARRIVAL AT THE PORT TO ADDRESS THAT
[00:34:14] AND MANY OTHER ASPECTS OF EQUITY. WITH
[00:34:18] STEVE'S SUPPORT AND BUSINESS LEADERSHIP
[00:34:19] WE'VE BEEN ABLE TO ACCOMPLISH A LOT
[00:34:21] DURING MY RELATIVELY SHORT TIME ON THE
[00:34:23] COMMISSION. WE STRENGTHENED OUR GREENHOUSE
[00:34:25] GAS REDUCTION GOALS, INSTALLED THE PORT'S
[00:34:28] FIRST FOR SOLAR ARRAYS AND MADE
[00:34:30] SIGNIFICANT PROGRESS TOWARDS BRINGING
[00:34:31] SUSTAINABLE AVIATION FUELS TO SEATAC. WE

[00:34:34] ALSO CREATED THE SUSTAINABILITY
[00:34:36] EVALUATION FRAMEWORK TO INCREASE THE
[00:34:38] TRANSPARENCY AND INFLUENCE THE
[00:34:40] COMMISSION AS TO GUIDE THE LEVEL OF
[00:34:42] ENVIRONMENTAL STANDARDS THAT ARE
[00:34:43] INCORPORATED INTO LARGE CONSTRUCTION
[00:34:45] PROJECTS AND THAT JUST TOUCHED ON SOME
[00:34:47] OF THE ISSUES OVER THE LAST SIX YEARS.
[00:34:49] LIZ HAS BEEN HERE FOR ALMOST FOR FIVE
[00:34:52] TIMES LONGER THAN THAT DELIVERING THE
[00:34:54] MOST COMPLEX PLANNING EFFORTS WHILE ALSO
[00:34:56] SUPPORTING DEEP COMMUNITY ENGAGEMENT. I
[00:34:59] CAN'T THANK YOU ENOUGH FOR YOUR STALL
[00:35:01] WARD SUPPORT AND GUIDANCE AS WELL AS
[00:35:03] YOUR TOLERANCE FOR MY PASSION FOR THE
[00:35:05] ENVIRONMENT AND THE PORT. I DON'T ENVY ANY
[00:35:08] PERSON TO HAVE TO FOLLOW THE STANDARDS
[00:35:09] YOU'VE SET BUT I'M DELIGHTED TO KNOW
[00:35:11] THAT YOU'LL HAVE MORE TIME TO ENJOY THE
[00:35:13] ENVIRONMENT YOU'VE DONE SO MUCH TO
[00:35:15] PROTECT. LIZ IS RETIRING AND IT'S OUR
[00:35:18] PRIVILEGE TO BE HERE PART OF THE LEGACY
[00:35:20] AWARD CEREMONY IN RECOGNITION OF HER
[00:35:22] WORK. NOW WE'D LIKE TO GIVE HER THE
[00:35:24] OPPORTUNITY TO SPEAK BUT FIRST I'M GOING
[00:35:27] TO HAVE TO LET MY COMMISSIONERS ALSO
[00:35:29] WAX ELOQUENTLY. CLERK HART PLEASE CALL
[00:35:32] THE ROLL. THANK YOU BEGINNING WITH
[00:35:35] COMMISSIONER STEINBREUCK. I PREFER TO GO LAST
[00:35:38] THAT GIVES ME A COUPLE OF MINUTES TO
[00:35:39] THINK ABOUT THINGS. NO THAT'S QUITE ALL
[00:35:42] RIGHT. THIS IS YOUR DAY. WE
[00:35:46] WILL NEVER FORGET YOU AND THE WORK THAT
[00:35:48] YOU'VE DONE AT THE PORT. YOU ARE SO
[00:35:50] INSPIRING TO SO MANY PEOPLE AND I WOULD
[00:35:54] HAVE TO SAY YOU ARE IN FACT A LIVING
[00:35:56] LEGEND AND YOU WILL HAVE AN ENDURING
[00:35:59] LEGACY AT THE PORT. I THOUGHT FORMER
[00:36:02] COMMISSIONER PET DAVIS'S WORDS WERE
[00:36:04] ESPECIALLY ELOQUENT AND WELL SPOKEN
[00:36:08] AND SHE HERSELF IS QUITE THE TRAILBLAZER
[00:36:11] AND HER OWN CAREER. I THINK CORRECT
[00:36:15] ME IF I'M WRONG IT PAT WAS NOT THE FIRST
[00:36:17] TO WOMAN TO JOIN THE PORT COMMISSION
[00:36:21] AND I'M NOT SURE HOW MANY YEARS SERVED
[00:36:24] BY ANY RATE YOU'RE GOING TO BE DEARLY
[00:36:26] MISSED WITH AND I LOVE THAT EXPRESSION A
[00:36:30] WOMAN OF STEEL IN THE GLOVE OF GRACE.
[00:36:34] THAT'S JUST REALLY POETIC AND VERY FITTING.
[00:36:38] THANK YOU. THANK YOU COMMISSIONER.
[00:36:41] COMMISSIONER CHO. OUR TIME
[00:36:45] TOGETHER AT THE PORT WASN'T A LONG ONE
[00:36:47] BUT WHEN I GOT HERE IT WAS IMMEDIATELY
[00:36:50] APPARENT WHO OF THE LP COMMANDED
[00:36:54] A TREMENDOUS AMOUNT OF RESPECT AND
[00:36:56] YOU'VE BEEN HERE FOR SO LONG I GOT TO
[00:36:59] SAY THAT MY COVERT EFFORTS TO GET YOU
[00:37:02] NOT TO RETIRE HAVE CLEARLY FAILED AND I
[00:37:05] AM BITTER SWEET AND THEN I'M EXCITED
[00:37:09] THAT YOU GET TO GET SOME REST AFTER SO
[00:37:11] MANY YEARS OF SERVICE TO THE PORT BUT
[00:37:13] YOU LEAVE BEHIND SHOES THAT ARE
[00:37:14] EXTREMELY DIFFICULT TO FILL LIZ AND SO

[00:37:18] I WISH YOU ALL THE BEST. I HOPE YOU STICK
[00:37:22] AROUND AND COME BY EVERY ONCE IN A WHILE.
[00:37:24] YOU'RE ALWAYS WELCOME AT THE PORT OF
[00:37:26] SEATTLE AND I WISH YOU
[00:37:29] ALL THE BEST. THANK YOU COMMISSIONER.
[00:37:33] COMMISSIONER CALKINS. COLLEAGUES
[00:37:38] HAVE SAID LOTS OF GREAT STUFF. THERE ARE
[00:37:40] TWO SHORT POINTS I WANT TO MAKE THE
[00:37:42] FIRST IS THAT WHEN YOU ANNOUNCED
[00:37:46] YOUR RETIREMENT AND LEADERSHIP STARTED
[00:37:48] THINKING ABOUT FINDING A REPLACEMENT FOR
[00:37:49] YOU THERE'S A VERY SERIOUS CONSIDERATION
[00:37:51] TO BREAKING THIS INTO TWO JOBS BECAUSE
[00:37:54] OF HOW MUCH YOU DO AT THE PORT OF
[00:37:56] SEATTLE THAT IT JUST DIDN'T SEEM HUMANLY
[00:37:58] POSSIBLE TO FIND ONE PERSON WHO COULD
[00:38:00] FILL THOSE AND I THINK THAT'S
[00:38:02] EFFECTIVELY WHAT WE'RE GOING TO HAVE TO
[00:38:04] DO IS BASICALLY DELEGATE OUT A LOT OF
[00:38:07] THE WORK THAT YOU WOULD HAVE OTHERWISE
[00:38:08] DONE AND IT JUST SPEAKS TO YOUR
[00:38:11] EXTRAORDINARY CAPACITY AS A
[00:38:14] BRILLIANT MIND AND ALSO A GREAT LEADER.
[00:38:16] AND MY SECOND POINT IS TO THAT WHICH IS
[00:38:18] THAT YOU KNOW IT'S PROBABLY
[00:38:23] MAYBE LESS THAN A MINORITY
[00:38:27] OF LEADERS WHO WHO ARE LIKED
[00:38:30] BY THEIR SUBORDINATES IT'S CERTAINLY AN
[00:38:33] EVEN SMALLER VANISHINGLY SMALL NUMBER
[00:38:36] WHO ARE AS BELOVED BY THE PEOPLE WHO
[00:38:39] REPORT TO THEM AS YOU ARE AND I SAY THAT
[00:38:42] HAVING HAD THE CHANCE TO WORK WITH MANY
[00:38:45] OF THE FOLKS IN YOUR DEPARTMENT AND JUST
[00:38:47] KNOWING THAT THEY REALLY CHERISH YOU AND
[00:38:52] THAT'S TRUE I THINK THROUGHOUT THE
[00:38:53] ORGANIZATION. SO WE ARE REALLY TRULY
[00:38:56] GOING TO MISS YOU AND I HOPE WE GET TO
[00:38:59] TO SEE YOU IN PERSONAL CONNECTIONS AND
[00:39:01] OTHER WAYS IN THE YEARS TO COME AND
[00:39:03] ENJOY YOUR RETIREMENT AND YOUR GRANDKIDS
[00:39:05] AND ALL THAT THANK YOU LIZ. THANK YOU
[00:39:08] COMMISSIONER. COMMISSIONER BOWMAN. THANK
[00:39:12] YOU JUST A COUPLE OF THINGS TO ADD. WHEN
[00:39:15] I THINK ABOUT YOUR WORK AT THE PORT OF
[00:39:17] SEATTLE I HOPE THAT- I KNOW THAT EVERYONE
[00:39:20] ELSE AGREES WITH ME THAT AT THE END OF
[00:39:22] THE DAY THE IMPACT OF THE WORK THAT
[00:39:24] YOU'VE DONE THAT YOU'VE LED WILL HAVE
[00:39:26] REPERCUSSIONS POSITIVE REPERCUSSIONS FOR
[00:39:29] OUR COMMUNITY FOR DECADES TO COME AND I
[00:39:32] CAN'T THINK OF ANY BETTER WAY TO END A
[00:39:34] CAREER THAN TO KNOW THAT YOUR WORK IS
[00:39:38] GOING TO GO FAR BEYOND WHAT YOU DID
[00:39:40] DURING YOUR TIME. THE OTHER TWO THINGS I
[00:39:43] WANTED TO ADD WAS MY EXPERIENCE WITH YOU
[00:39:46] AND I THINK WITH OTHERS ARE TWO
[00:39:48] QUALITIES THAT STAND OUT ONE THAT YOU'RE
[00:39:51] HUMBLE. AND I THINK AGAIN PATS
[00:39:54] WORDS ABOUT BEING GRACEFUL YOU EPITOMIZE
[00:39:57] THAT BUT HUMBLE IS ALSO A WORD AND AT
[00:39:59] TIMES I THOUGHT YOU WERE SOMETIMES A
[00:40:01] LITTLE TOO HUMBLE BUT UNDERNEATH THAT
[00:40:03] HUMILITY THERE'S ALSO A FIERCENESS ABOUT

[00:40:07] YOU WHICH I'VE JUST LOVED. YOUR FIERCENESS
[00:40:10] YOUR PASSION FOR THE ENVIRONMENT YOUR
[00:40:13] LOVE OF THE PORT OF SEATTLE YOUR
[00:40:15] FIERCENESS ABOUT WANTING TO DO THE RIGHT
[00:40:17] THING FOR THE COMMUNITY AGAIN I CAN'T
[00:40:19] REALLY THINK OF ANYBODY THAT IS MORE
[00:40:21] DESERVING OF THE PAT DAVIS AWARD BUT ALSO
[00:40:24] IT'S GOING TO BE A HUGE LOSS NOT JUST TO
[00:40:26] THE PORT FAMILY BUT ALSO TO THE
[00:40:28] COMMUNITIES THAT YOU'VE BEEN SERVING
[00:40:29] OVER ALL THESE YEARS. GIVEN YOUR
[00:40:32] FIERCENESS AND I KNOW THAT YOU HAVE A
[00:40:33] LOT OF THINGS THAT YOU WANT TO DO WHEN
[00:40:35] YOU QUOTE UNQUOTE RETIRE I HOPE YOU WILL
[00:40:38] TAKE ME UP ON THE OPPORTUNITY TO THINK
[00:40:40] ABOUT WANTING TO LEARN TO WIND SURF; IT'S
[00:40:42] A GREAT FIERCE SPORT FOR SOMEBODY LIKE YOU
[00:40:44] AND I'D LOVE TO BRING YOU OUT ON THE
[00:40:46] WATER NOW THAT YOU'RE GOING TO HAVE A
[00:40:47] LITTLE BIT MORE TIME SO WE'LL SEE YOU
[00:40:49] SOON. THANK YOU COMMISSIONER BOWMAN.
[00:40:52] COMMISSIONER FELLEMAN BACK TO YOU.
[00:40:55] YOU'RE MUTED SIR. SEE
[00:41:00] I WAS FOLLOWING YOUR DIRECTIONS. SO
[00:41:03] THANKS SO MUCH LIZ YOU'RE JUST GOING
[00:41:05] TO HAVE TO HOLD ON ONE MORE MINUTE
[00:41:06] BECAUSE EXECUTIVE METRUCK WOULD LOVE TO
[00:41:08] SAY A FEW WORDS FIRST. THANK
[00:41:12] YOU PRESIDENT. ELIZABETH
[00:41:15] LEVIT'S REMARKABLE CAREER SPANS THE
[00:41:17] EVOLUTION OF THE MODERN PORT OF SEATTLE
[00:41:19] WHICH ESTABLISHED THE PORT AS A WORLD
[00:41:21] AND NATIONAL LEADER IN TRADE, COMMERCE
[00:41:23] AND THE PROTECTION OF THE ENVIRONMENT AND
[00:41:25] SHE'S WELL DESERVING OF THE WOMEN'S
[00:41:28] LEGACY AWARD AND IT'S FANTASTIC TO HAVE
[00:41:30] COMMISSIONER PAT DAVIS WITH US THIS
[00:41:32] AFTERNOON PRESENT THAT. AND I WROTE DOWN
[00:41:35] THE SAME WORDS THEN I'M SURE EVERYONE
[00:41:37] WROTE DOWN A WOMAN OF STEEL AND A GLOVE
[00:41:39] OF GRACE SO THAT IS FANTASTIC. I JUST
[00:41:43] LIKE TO TAKE A FEW MINUTES TO TALK ABOUT
[00:41:45] BUSINESS CAREER IN JUST THAT TIME
[00:41:49] SPAN. LIZ STARTED AT THE PORT ON APRIL ONE
[00:41:52] ST 1990 RISING TO SENIOR ENVIRONMENTAL
[00:41:56] PROGRAMS MANAGER IN 98 AND I KNOW THAT'S
[00:41:59] WHY THE DATE WHEN YOUR RETIREMENT WE
[00:42:01] TALKED ABOUT LIZ RETIRING SHE BROUGHT UP
[00:42:03] THAT FULL CIRCLE OF 30 YEARS
[00:42:07] ON THAT DATE. IN 1999 BECAME THE MANAGER
[00:42:11] OF AVIATION ENVIRONMENTAL PROGRAMS AND
[00:42:13] HEADED THE AVIATION ENVIRONMENTAL
[00:42:15] MANAGEMENT DEPARTMENT. WITH
[00:42:19] THE PROMOTION IN 2016 THE SENIOR
[00:42:21] DIRECTOR OF THE ENVIRONMENT AND
[00:42:22] SUSTAINABILITY SHE ALSO BECAME A MEMBER
[00:42:25] OF THE PORT OF SEATTLE EXECUTIVE
[00:42:26] LEADERSHIP TEAM. IN ADDITION SHE WILLING
[00:42:30] TOOK OVER THE PORT WIDE ENGINEERING TEAM
[00:42:32] ADDITIONAL RESPONSIBILITIES IN 2019 I
[00:42:35] WOULD JUST SAY WILLINGLY AND GRACEFULLY
[00:42:38] TOOK THOSE ON. AS A NATIONALLY RECOGNIZED
[00:42:40] LEADER BUSINESS MOVED THE PORT FORWARD

[00:42:42] TO THE LEADING EDGE OF ENVIRONMENTAL
[00:42:44] PROTECTION AND SUSTAINABILITY. THERE'S
[00:42:46] NOT ENOUGH TIME TODAY TO RECOUNT ALL OF
[00:42:48] THOSE ACCOMPLISHMENTS NOT EVEN TO DO
[00:42:50] IT JUSTICE AT ALL OVER 30 YEARS HOWEVER
[00:42:53] TO HONOR ELIZABETH I'D LIKE TO REPORT
[00:42:55] SOME OF THE ACCOMPLISHMENTS WHICH I
[00:42:57] UNDERSTAND HAVE MEANT THE MOST TO HER
[00:42:59] AND SHE'LL PROBABLY TALK ABOUT THESE AS
[00:43:00] WELL. IN THE 1990'S THE PORT UNDERTOOK A
[00:43:03] HUGE MARITIME PROJECT AT TERMINAL FIVE
[00:43:05] TO CLEAN UP PRIVATE PROPERTIES WHERE
[00:43:07] POLLUTION FROM PRIOR PRIVATE INDUSTRIES
[00:43:10] HAD SEVERELY CONTAMINATED THE LAND, WATER
[00:43:12] AND SHORELINE AND SOILS UNDER THE WATER.
[00:43:14] THIS PROJECT NECESSITATED CREATIVE
[00:43:16] APPROACHES WITH THE COMPANIES INVOLVED,
[00:43:18] THE DEPARTMENT OF JUSTICE, AND THE
[00:43:20] ENVIRONMENTAL PROTECTION AGENCY. THERE'S
[00:43:23] ALSO PLAYED A CENTRAL ROLE IN THE
[00:43:25] AIRPORTS THIRD RUN WAY PERMITTING
[00:43:26] WHICH WE'VE ALREADY HEARD ABOUT WHICH
[00:43:28] INVOLVED COMPLICATED TECHNICAL ISSUES
[00:43:30] WITH FEDERAL PERMITS AND ENVIRONMENTAL
[00:43:32] IMPROVEMENTS INCLUDING FILLING WETLANDS
[00:43:34] WHILE CREATING NEW WETLANDS MAINTAINING
[00:43:36] THE FLOWS OF MULTIPLE CREEKS AND STREAMS
[00:43:38] IN ORDER TO ALLOW FISH MIGRATION. MORE
[00:43:42] RECENTLY SHE PROVIDED EXECUTIVE
[00:43:44] SPONSORSHIP OF THE PORT ENVIRONMENTAL
[00:43:46] EQUITY EFFORTS TO SUPPORT THE DUWAMISH
[00:43:48] COMMUNITY IN TERMS OF JOBS, PUBLIC
[00:43:50] GATHERING, PARK SPACE AND CLEANING UP
[00:43:52] CONTAMINATED SOILS WHILE RECREATING
[00:43:54] ENVIRONMENTALLY IMPROVED NATURAL
[00:43:56] SHORELINES. COMPLETING A MULTIPLE YEAR
[00:43:59] EFFORT TO SECURE A RENEWABLE NATURAL GAS
[00:44:01] CONTRACTS THAT ENABLE US TO MEET OUR 2030
[00:44:04] GREENHOUSE GAS REDUCTION GOAL NEARLY
[00:44:07] 10 YEARS EARLY. SEATAC IS THE FIRST
[00:44:09] AIRPORT IN NORTH AMERICA TO BE
[00:44:10] ACCREDITED WITH SUCCESSFULLY
[00:44:12] DEMONSTRATING GREENHOUSE GAS REDUCTIONS.
[00:44:14] LIZ WILL BE THE FIRST TO TELL YOU SHE
[00:44:17] DIDN'T DO THIS ALL BY HERSELF. SHE
[00:44:19] ACHIEVES GOALS BY LEADING AND INSPIRING
[00:44:21] THOSE AROUND HER AND FOR 30 YEARS SHE'S
[00:44:24] BEEN COMMITTED TO THE PORT AND ITS
[00:44:25] MISSION AND PASSIONATE ABOUT THE
[00:44:27] COMMUNITIES WE SERVE AND TO OUR EMPLOYEES.
[00:44:30] IN THE LAST SEVEN YEARS AS EXECUTIVE
[00:44:32] SPONSOR OF OUR EMPLOYEE RESOURCE GROUP
[00:44:34] PORT WIDE PRIDE. ON A PERSONAL LEVEL I
[00:44:38] WILL MISS BUSINESS LEADERSHIP, POSITIVE
[00:44:41] ATTITUDE, GOOD HUMOR, ADVICE
[00:44:45] AND VISIONARY EXPERTISE. AS
[00:44:48] I WAS LOOKING BACK AS
[00:44:53] WE LOOK BACK I BELIEVE THAT SHE'S WORKED
[00:44:55] FOR SIX DIFFERENT EXECUTIVE DIRECTORS
[00:44:57] AND 21 DIFFERENT COMMISSIONERS OVER THAT
[00:45:00] TIME PERIOD. [LAUGHTER]
[00:45:04] THAT'S AN INCREDIBLE
[00:45:07] RECORD AND SOMETHING THAT REALLY WHEN YOU

[00:45:10] THINK ABOUT THE IMPACT ON THE
[00:45:11] ORGANIZATION AND THE CONTINUITY AND THE
[00:45:14] ENTHUSIASM AND I WOULD SAY THE RESOLVE
[00:45:16] TO DO THE RIGHT THING AND THE VALUES OF
[00:45:18] THAT BOTH FOR THE ENVIRONMENT BUT THEN
[00:45:21] FOR THE WORKFORCE AND ALSO FOR WOMEN AT
[00:45:23] THE PORT AS WELL AND BEING A CHAMPION
[00:45:25] ACROSS ALL THOSE THINGS IS SOMETHING
[00:45:27] THAT ARE REALLY REALLY ADMIRE AND REALLY
[00:45:31] IT'S BEEN A HIGHLIGHT OF MY THREE YEARS
[00:45:33] HERE AT THE PORT TO BE ABLE TO WORK WITH
[00:45:35] WITH LIZ AND I KNOW THAT YOU'VE WORKED
[00:45:37] WITH ALL THOSE TO GET EXECUTIVE
[00:45:39] DIRECTORS AND ALL THOSE COMMISSIONERS I
[00:45:40] KNOW THIS IS THE BEST GROUP OUT OF ALL
[00:45:42] THOSE THAT YOU'VE WORKED WITH. I'M
[00:45:46] JUST SAYING THAT BUT AS WE MOVE
[00:45:50] FORWARD I REALLY WANT TO WISH YOU THE
[00:45:52] BEST IN YOUR RETIREMENT I DON'T KNOW IF.
[00:45:53] IT'LL BE A RESTFUL RETIREMENT BUT I KNOW
[00:45:56] THAT WITH YOUR DRIVE AND TO DO THINGS
[00:45:59] AND CHANGE THE WORLD I KNOW YOU'LL KEEP
[00:46:00] BUSY AND I KNOW THAT WE'LL SEE A LOT OF
[00:46:02] YOU AS WE MOVE INTO THE FUTURE. AND AS WE
[00:46:05] MOVE ON TO I JUST WANT TO ALSO MAKE AN
[00:46:08] ANNOUNCEMENT IS MOVING ON A VERY
[00:46:09] CHALLENGING JOB WHICH I KNOW THERE'S A
[00:46:11] LOT OF THOUGHTS SAYING WELL HOW ARE WE
[00:46:14] GOING TO MOVE ON WITHOUT YOUR LEADERSHIP
[00:46:16] IS THAT WE HAVE TO ANNOUNCE THAT ALAN
[00:46:19] PROSAL THE DIRECTOR OF AVIATION
[00:46:21] ENVIRONMENTAL SERVICES WILL TAKE OVER IN
[00:46:23] THE INTERIM BUSINESS DUTY IS UNTIL WE
[00:46:26] HAVE A NEW HIRE. WITH THAT SO WITH THAT I
[00:46:28] WANT TO THANK YOU BIZ FOR ALL THE WORK
[00:46:30] THAT YOU'VE DONE FOR US AND LOOK FORWARD
[00:46:33] TO HERE AND HEARING MORE GREAT THINGS
[00:46:35] ABOUT WHAT YOU'RE GOING TO BE DOING SO
[00:46:36] THANK YOU. YAY. WELL
[00:46:40] THANK YOU EXECUTIVE METRUCK AND I'M GLAD
[00:46:42] TO HEAR THAT WE HAVE ARLIN'S STEADY HAND
[00:46:43] ON THE TILLER FOR THE INTERIM BUT BIZ
[00:46:47] WE'RE FINALLY GOING TO GIVE YOU A CHANCE
[00:46:48] TO SPEAK IF YOU CAN CLEAR YOUR THROAT
[00:46:50] FROM ALL THIS ACCOLADE THE FLOOR IS
[00:46:52] YOURS. OH BOY WHERE DO I START. I
[00:46:56] GUESS THANKS SO MUCH FOR THE PORT OF
[00:46:59] SEATTLE AND THE INCREDIBLE OPPORTUNITY
[00:47:03] IT WAS FOR ME TO GROW WITH THE PORT AND
[00:47:07] WITH OUR SENSITIVITY TO THE
[00:47:10] ENVIRONMENT AND COMMUNITY OVER THE 31
[00:47:13] YEARS I'VE BEEN HERE. THANKS SO MANY PAT
[00:47:17] DAVIS AND LINDA STROUT AND MACDINE MOORE
[00:47:20] AND MARK REECE AND OTHERS FOR REALLY
[00:47:24] SEEING SOMETHING IN ME THAT MAYBE I
[00:47:27] WASN'T SEEING IN MYSELF AS MUCH AS I
[00:47:30] SHOULD HAVE BEEN AND FOR TAKING THE TIME
[00:47:31] TO YOU KNOW STEP ASIDE WITH ME.
[00:47:34] COMMISSIONER BOWMAN YOU'VE DONE THE SAME
[00:47:36] THING TO HELP ME SEE MY SKILLS AND ALLOW
[00:47:40] ME A BIGGER STAGE TO SHOW MY SKILLS ON
[00:47:42] AND AS I REFLECT BACK OVER MY CAREER I
[00:47:47] COULDN'T HAVE ENDED UP IN A BETTER PLACE

[00:47:49] AT A BETTER TIME TO BE ABLE TO GROW THE
[00:47:53] PORT ENVIRONMENTAL PROGRAM FROM ONE THAT
[00:47:56] WAS LARGELY MOSTLY COMPLYING WITH
[00:47:59] PERMITS TO NEW CHALLENGES ON HOW WE
[00:48:03] COULD BUILD THINGS AND BE BETTER MEMBERS
[00:48:06] OF THE COMMUNITY WHETHER IT WAS TERMINAL
[00:48:09] FIVE OR THE THIRD RUNWAY JUST WHAT
[00:48:12] AN INCREDIBLE OPPORTUNITY IT HAS BEEN
[00:48:15] FOR ME TO GROW WITH THE PORT AND TO HELP
[00:48:18] US REALLY BECOME WHO WE ARE TODAY AND I
[00:48:21] COULD NOT HAVE DONE THAT WITHOUT THE
[00:48:24] LEADERSHIP OF THE GREAT EXECUTIVE
[00:48:26] DIRECTORS WE'VE HAD AND REALLY THE
[00:48:28] VISION OF COMMISSIONERS OVER THE YEARS
[00:48:32] TO REALLY EMBRACE ENVIRONMENT AND
[00:48:34] SUSTAINABILITY AND EQUITY AND ALLOW
[00:48:38] US JUST THE BEST STAGE I COULD FIND
[00:48:41] POSSIBLE. I DEAL WITH A LOT OF PEOPLE
[00:48:44] FROM AROUND THE WORLD THAT DO
[00:48:45] ENVIRONMENTAL WORK AND THEY ALWAYS SAY
[00:48:47] HOW COME YOU GET TO DO SO MANY COOL
[00:48:49] THINGS AND MY RESPONSE IS ALWAYS THE
[00:48:51] SAME THING BECAUSE I HAVE ELECTED
[00:48:53] COMMISSIONERS AND EXECUTIVES AT THE PORT
[00:48:56] WHO LOVE THIS WORK AND IF ANYTHING
[00:49:00] THEY JUST WANT ME TO DO MORE AND MORE SO
[00:49:03] I REALLY THANK YOU FOR THAT AND I REALLY
[00:49:06] HAVE TO THANK THE INCREDIBLE TEAM OF
[00:49:08] EXPERTS THAT WORK FOR ME AND WORK ON MY
[00:49:10] TEAM I COULDN'T HAVE DONE ANY OF THIS
[00:49:13] WITHOUT ALL OF YOUR EXPERTISE AND YOUR
[00:49:16] PASSION AND YOUR ABILITY TO HOLD ME UP
[00:49:18] WHEN I WAS WAVERING OR MAYBE MY ABILITY
[00:49:21] TO HOLD YOU UP WHEN YOU MIGHT HAVE BEEN
[00:49:23] WAVERING AND TOGETHER WITH YOUR
[00:49:25] EXPERTISE AND MY VISION ON HOW WE CAN
[00:49:28] TURN THAT INTO SOMETHING THAT REALLY
[00:49:31] EMBODIES THE PRINCIPLES OF THE PORT IT'S
[00:49:34] JUST BEEN INCREDIBLE. SO WITHOUT A DOUBT I
[00:49:37] ENDED UP AT THE RIGHT PLACE AT THE RIGHT
[00:49:39] TIME AND IT WAS SUCH AN HONOR TO BE ABLE
[00:49:42] TO GROW OUR ENVIRONMENT AND
[00:49:44] SUSTAINABILITY PROGRAMS, TO BE ABLE TO
[00:49:46] RECOGNIZE OUTSTANDING WOMEN AND OTHERS
[00:49:49] IN THE ORGANIZATION AND HOLD THEM UP AND
[00:49:52] TO DO SO MUCH TO FURTHER
[00:49:56] THE PORT MISSION FOR THE VOTERS AND
[00:49:59] TAXPAYERS OF KING COUNTY. SO REALLY IT'S
[00:50:03] BEEN AN INCREDIBLE RIDE AND INCREDIBLE
[00:50:05] CAREER I WILL LOOK BACK FONDLY AND
[00:50:07] SMILE A LOT WHEN I THINK ABOUT ALL THE
[00:50:10] GREAT THINGS THAT WE'VE ALL DONE
[00:50:11] TOGETHER AND JUST WANT
[00:50:15] TO THANK ALL OF YOU FROM PAT DAVIS ON TO
[00:50:19] TODAY'S COMMISSIONERS FOR REALLY
[00:50:22] ALLOWING ME THE OPPORTUNITY AND MY TEAM
[00:50:24] THE OPPORTUNITY TO SHINE SO THANK YOU
[00:50:27] VERY MUCH. QUITE AN HONOR. WELL
[00:50:32] THANKS. AND THEY SAID THIS IS NOT JUST
[00:50:35] GIVEN UNLESS YOU EARN IT. I'M SURE
[00:50:38] THERE'S FEW PEOPLE THAT HAVE DESERVED
[00:50:41] IT MORE. YOU'LL CERTAINLY BE MISSED AND
[00:50:44] THANKS TO COMMISSIONER DAVIS FOR HER

[00:50:47] COMING TO HELP BESTOW THIS UPON YOU AND
[00:50:50] EXECUTIVE METRUCK AS WELL. SO HAVING NO
[00:50:53] OTHER SPECIAL ORDERS OF THE DAY I WILL
[00:50:55] MOVE TO THE EXECUTIVE DIRECTORS REPORT
[00:50:57] AND THANKS AGAIN BIZ. EXECUTIVE DIRECTOR
[00:51:00] METRUCK. THANK
[00:51:06] YOU PRESIDENT FELLEMAN FOR THOSE TWO
[00:51:08] SPECIAL ORDERS. THAT'S A LOT TO FOLLOW
[00:51:10] THERE BUT WE'RE GOING TO HAVE TO
[00:51:12] CONTINUE TO MOVE AHEAD WITH THE AGENDA.
[00:51:14] THANK YOU FOR THE TIME THIS MORNING.
[00:51:17] COMMISSIONERS I'D LIKE TO BEGIN MY REMARKS
[00:51:19] BY ECHOING YOUR SOLEMN OPENING
[00:51:22] STATEMENTS OF SOLIDARITY WITH OUR ASIAN
[00:51:25] AND PACIFIC ISLANDER COMMUNITIES. LAST
[00:51:27] WEEK'S SENSELESS ACTS OF VIOLENCE ARE PART
[00:51:29] OF AN ALARMING TREND SINCE THE BEGINNING
[00:51:31] OF THIS PANDEMIC. ALTHOUGH ATTACKS AGAINST
[00:51:33] ASIANS IN AMERICA HAVE ESCALATED AT
[00:51:34] ALARMING RATES IN THE LAST YEAR THEY ARE
[00:51:37] NOT NEW. THE PORT CONDEMNS THESE ACTS OF
[00:51:39] VIOLENCE. RACISM AND HATE HAVE NO PLACE ON THE
[00:51:42] PORT OF SEATTLE AND WILL NOT BE
[00:51:43] TOLERATED. JUST REITERATING YOUR
[00:51:45] DIRECTION. TODAY AND EVERY DAY WE SEND A
[00:51:48] MESSAGE TO ASIAN AND ASIAN AMERICAN
[00:51:50] PARTNERS THAT WE STAND WITH THEM AGAINST
[00:51:52] INDIVIDUAL AND INSTITUTIONAL RACISM.
[00:51:55] ANOTHER IMPORTANT FRONT FOR US IS OUR
[00:51:58] BATTLE AGAINST THE COVID 19 VIRUS.
[00:52:00] WASHINGTON STATE AS WELL AS KING COUNTY
[00:52:03] ARE NO LONGER SEEING A TREND IN
[00:52:05] DECREASING A POSITIVE COVID 19 CASES. THE
[00:52:09] STATE AND KING COUNTY ARE REPORTING A
[00:52:11] PLATEAU OF POSITIVE CASES. IN FACT A
[00:52:13] REPRODUCTIVE NUMBER IS ESTIMATED AT 1.2
[00:52:16] WHICH INDICATES VIRAL ACTIVITY WITHIN
[00:52:19] THE COMMUNITY IS INCREASING. I UNDERSTAND
[00:52:21] 31% IN THE LAST TWO WEEKS.
[00:52:24] HOSPITALIZATIONS AND FATALITIES
[00:52:26] ASSOCIATED WITH COVID 19 ARE CURRENTLY
[00:52:28] TRENDING DOWN HOWEVER THESE METRICS
[00:52:31] OFTEN LIE BEHIND POSITIVE CASES BY
[00:52:33] SEVERAL WEEKS. NOW IS NOT THE TIME TO
[00:52:36] RELAX OUR DEFENSES AND PERSONAL
[00:52:38] PROTECTIVE MEASURES AGAINST THE SPREAD
[00:52:39] OF THE VIRUS. WE NEED TO REMAIN VIGILANT
[00:52:42] AND DEDICATED IN PROTECTING OUR
[00:52:44] EMPLOYEES, CUSTOMERS AND BUSINESS
[00:52:46] PARTNERS. AN IMPORTANT COMPONENT OF THE
[00:52:49] FIGHT AGAINST THE VIRUS IS VACCINATIONS.
[00:52:51] WE'RE PROUD TO REPORT THE SUCCESSFUL
[00:52:54] OPENING OF THE PORT OF SEATTLE COVID 19
[00:52:56] VACCINATION CLINIC AT SEATAC
[00:52:59] INTERNATIONAL AIRPORT. THIS CLINIC IS
[00:53:01] IMPORTANT TO ADD ANOTHER LAYER OF
[00:53:03] PROTECTION AT SEA BY VACCINATING ALL WHO
[00:53:06] WORK AT THE AIRPORT FURTHER PROTECTING
[00:53:08] THE TRAVELERS AND THE COMMUNITY AS WELL.
[00:53:10] THE CLINIC IS STAFFED BY A MIX OF PORT
[00:53:13] EMPLOYEES MANY OF THEM VOLUNTEERS AND
[00:53:16] MEDICAL PROFESSIONALS WITH SAFEWAY
[00:53:18] ALBERTSONS AND IS INTENDED TO SERVE

[00:53:21] AIRPORT BADGE AND AN AIRLINE CREW BADGE
[00:53:23] EMPLOYEES WORKING HIGH DENSITY
[00:53:25] CONGREGATE SETTINGS. THE CLINIC IS
[00:53:28] EXPECTED TO VACCINATE APPROXIMATELY 400
[00:53:30] TO 500 PEOPLE PER DAY OPERATING FOUR
[00:53:33] DAYS A WEEK DEPENDING ON VACCINE
[00:53:35] AVAILABILITY. AND APPRECIATE THE
[00:53:38] COMMISSIONERS SUPPORT. MANY OF YOU GOING
[00:53:40] OUT AND SUPPORTING ON SITE THE EFFORTS
[00:53:42] AT THE CLINIC. A BIG THANKS TO SAFEWAY
[00:53:45] AND THE PORT OF SEATTLE TEAMS
[00:53:47] FOR MAKING THIS POSSIBLE IN A VERY
[00:53:49] SHORT TIME FRAME. SPEAKING OF ACTIONS IN
[00:53:53] RESPONSE TO THE IMPACT OF THE PANDEMIC I
[00:53:55] KNOW YOU'RE CONCERNED ABOUT THE
[00:53:57] VIABILITY OF OUR AIRPORT RETAIL AND
[00:53:59] DINING TENANTS DUE TO THE PROLONGED COVID 19
[00:54:02] ECONOMIC TURN DOWN. FOR THE PORT IT IS
[00:54:04] VITAL FOR THESE BUSINESSES AND ALL THE
[00:54:06] OTHER ONES TO SURVIVE SO THEY'RE READY TO SERVE
[00:54:08] OUR PASSENGERS AS TRAVEL RESUMES AND THE
[00:54:11] ECONOMY RECOVERS. TO THIS END I HAVE GOOD
[00:54:13] NEWS TO REPORT IN TERMS OF SIGNIFICANT
[00:54:16] FEDERAL AID THAT WILL SOON START FLOWING
[00:54:18] TO BUSINESSES AND SOME ADJUSTMENTS WE'LL
[00:54:20] PROPOSE TO OUR CONCESSION AGREEMENTS
[00:54:22] REFLECTING THE ONGOING ECONOMIC
[00:54:24] CHALLENGES. YOU'LL RECALL IN APRIL AND
[00:54:26] JUNE OF LAST YEAR WE SUSPENDED THE
[00:54:28] MINIMUM ANNUAL GUARANTEE TENANT
[00:54:30] MARKETING FEES AND ALSO DEFERRED
[00:54:32] PERCENTAGE RENT AND OTHER EXPENSES.
[00:54:34] FEDERAL AID LEGISLATION ADOPTED IN
[00:54:37] DECEMBER THE CORONA RESPONSE AND
[00:54:39] RELIEVE SUPPLEMENTAL APPROPRIATIONS ACT
[00:54:41] WILL PROVIDE 5.35 MILLION
[00:54:44] FOR SEA AIRPORT CONCESSIONS. WE ARE IN
[00:54:47] THE FINAL STAGES OF DECIDING HOW TO
[00:54:49] ALLOCATE THOSE FUNDS. I WOULD LIKE TO
[00:54:52] POINT OUT THAT THE REPAYMENT OF ALL
[00:54:53] DEFERRED AMOUNTS INCLUDING DEFERRALS
[00:54:55] ENDING MARCH 31 ST ARE DUE ON JULY 21
[00:54:59] AND CAN BE PAID OVER 36 MONTHS WITH 1%
[00:55:01] INTEREST. WITH THE SIGNING OF AMERICAN
[00:55:04] RESCUE PLAN ACT EARLIER
[00:55:08] THIS MONTH AIRPORTS WILL RECEIVE AN
[00:55:09] ADDITIONAL 8,000,000,000 WITH SOME
[00:55:11] SUPPORT EARMARKED FOR AIRPORT
[00:55:13] CONCESSIONS. WHILE WE WAIT FOR FAA GUIDES
[00:55:16] ON HOW TO DISTRIBUTE THOSE FUNDS STAFF
[00:55:18] HAS BEEN CONSIDERING AN ADDITIONAL
[00:55:19] BENEFIT FOR OUR BUSINESS PARTNERS. WE'RE
[00:55:21] RECOMMENDING ADJUSTMENTS TO OUR MINIMUM
[00:55:23] ANNUAL GUARANTEE REQUIREMENTS TO REFLECT
[00:55:25] THE FACT THAT THE ECONOMIC TURNDOWN HAS
[00:55:27] GONE ON MUCH LONGER THAN ORIGINALLY
[00:55:29] PROJECTED. THIS IS A WIN FOR BOTH
[00:55:32] BUSINESSES IN THE PORT. DINING AND RETAIL
[00:55:34] OUTLETS WILL HAVE A MUCH BETTER CHANCE
[00:55:35] FOR SURVIVAL AND WE CAN SUSTAIN VALUED
[00:55:38] PARTNERS. AN AUTHORIZATION TO MAKE THESE
[00:55:40] CHANGES WILL COME BEFORE THE COMMISSION
[00:55:42] ON APRIL 13. KEEPING OUR BUSINESS

[00:55:45] TO DATE ON THESE DEVELOPMENTS YESTERDAY
[00:55:47] AVIATION MANAGING DIRECTOR LANCE LYTTLE
[00:55:50] THE DIRECTOR OF AVIATION, COMMERCIAL
[00:55:51] MANAGEMENT DON HUNTER IN OUR ADR AND
[00:55:54] FINANCE STAFF MEMBERS MET WITH SMALL
[00:55:56] BUSINESS AIRPORT ACTION COMMITTEE
[00:55:59] MEMBERS TO DISCUSS THE FEDERAL AID IN
[00:56:00] THE PROPOSED WAY AHEAD AND ADDITIONAL
[00:56:03] MEETINGS ARE PLANNED TO DISCUSS THE WAY
[00:56:05] FORWARD WITH ALL BUSINESSES AT THE
[00:56:07] AIRPORT. UNDER YOUR LEADERSHIP WE CAN BE
[00:56:09] PROUD OF REFERENCE TO SUPPORT THE ADR
[00:56:11] BUSINESS OWNERS AND THEIR EMPLOYEES
[00:56:13] ALONG WITH A WIDE RANGE OF BUSINESSES
[00:56:14] THROUGHOUT THE AIRPORT. I'M ALSO
[00:56:16] PARTICULARLY PLEASED THAT WE ARE
[00:56:18] OFFERING COVID 19 VACCINATIONS FOR ADR
[00:56:20] WORKERS AND OTHER ESSENTIAL EMPLOYEES
[00:56:22] THROUGHOUT THE AIRPORT WHO ARE IMPORTANT
[00:56:24] TO SEA'S ECONOMIC RECOVERY. FOR
[00:56:28] MY LAST UPDATE I WANT TO NOTE THE
[00:56:30] RETIREMENT OF A GREAT BUSINESS LEADER
[00:56:32] AND FRIEND OF THE PORT BRAD TILDEN. BRAD
[00:56:35] IS STEPPING DOWN AS CHIEF EXECUTIVE
[00:56:36] OFFICER AND PRESIDENT OF ALASKA AIR
[00:56:38] GROUP AT THE END OF THE MONTH AFTER 30
[00:56:40] YEARS OF SERVICE, THE LAST NINE YEARS AS
[00:56:43] CEO. I'M PLEASED TO REPORT HE WILL
[00:56:45] REMAIN ACTIVE AS THE ALASKA AIRLINES
[00:56:47] CHAIRMAN OF THEIR BOARD OF DIRECTORS. WE
[00:56:50] ARE ALL PROUD OF ALASKA'S ROLE AS THEIR
[00:56:52] HOMETOWN CARRIER AS AN AIRLINE THAT IS
[00:56:54] VITAL TO THE ECONOMY OF THE NORTHWEST IN
[00:56:56] ALASKA CONNECTING COMMUNITIES THROUGHOUT
[00:56:58] THE REGION. UNDER BRAD'S LEADERSHIP
[00:57:00] ALASKA HAS ALSO BECOME A LEADING
[00:57:02] CORPORATE CITIZEN. EVEN WITH ALASKA'S
[00:57:05] GROWTH IN RECENT YEARS AND THE CHANGES
[00:57:06] IN THE AIRLINE INDUSTRY BRAD'S KEPT THE
[00:57:08] AIRLINE REMAINED FOCUSED ON CUSTOMER
[00:57:12] SERVICE, POSITIVE RELATIONSHIPS WITH
[00:57:14] THE WORKFORCE, AND A STRONG BOTTOM LINE.
[00:57:16] THE PORT AND ALASKA HAVE ENJOYED A STRONG
[00:57:18] RELATIONSHIP. SEA IS CRITICAL TO ALASKA'S
[00:57:22] SUCCESS OF THE AIRLINES HUB AIRPORT JUST
[00:57:25] AS ALASKA SUCCESS IS CRITICAL TO OURS. I
[00:57:28] CAN POINT TO THE NORTH SATELLITE
[00:57:30] REDEVELOPMENT PROJECT, OUR PARTNERSHIP ON
[00:57:31] SUSTAINABLE FUELS AND PLANNING FOR
[00:57:34] FUTURE MAIN TERMINAL IMPROVEMENTS AS
[00:57:36] RECENT EXAMPLES OF OUR PARTNERSHIP. THE
[00:57:39] COVID 19 PANDEMIC WAS A HUGE TEST OF
[00:57:41] BRAD'S LEADERSHIP. WE KNOW IT'S BEEN
[00:57:43] TOUGH ON THE AIRLINE AND ITS WORKFORCE
[00:57:45] BUT ALASKA APPEARS TO BE ON THE ROAD TO
[00:57:47] RECOVERY AS TRAVEL PICKS UP AGAIN. I'M
[00:57:49] HAPPY THE PORT WAS ABLE TO PLAY A ROLE
[00:57:51] IN PROVIDING TEMPORARY RELIEF TO ALASKA
[00:57:53] IN THE AIRLINE SERVING SEA. AS BRAD STEPS
[00:57:57] DOWN WE WELCOME BEN MINOCCI AS HIS
[00:57:59] SUCCESSOR. BEN IS NO STRANGER TO US. HE HAS
[00:58:02] HEADED ALASKA SEATTLE OPERATIONS
[00:58:05] SINCE 2007. BEN KNOWS AIRPLANES INSIDE

[00:58:08] AND OUT AND HAS DEMONSTRATED BUSINESS
[00:58:09] BUSINESS SKILLS IN MANAGING THE
[00:58:11] INTEGRATION OF ALASKA AND VIRGIN
[00:58:13] AIRLINES. WE LOOK FORWARD TO AN EQUALLY
[00:58:15] STRONG PARTNERSHIP WITH BEN AND THE
[00:58:16] ALASKA TEAM IN THE FUTURE. MOVING ON TO
[00:58:19] TODAY'S COMMISSION MEETING I'D LIKE TO
[00:58:21] HIGHLIGHT A FEW ITEMS. ITEM 8D ON THE CONSENT
[00:58:24] AGENDA IS AN AUTHORIZATION TO APPROVE A
[00:58:26] MEMO OF UNDERSTANDING WITH THE SEATTLE
[00:58:28] DEPARTMENT OF CONSTRUCTION AND
[00:58:30] INSPECTIONS. I POINT THIS OUT BECAUSE
[00:58:32] THIS MOU IS AN IMPORTANT STEP IN
[00:58:34] INCREASING OUR RESILIENCE AS A WHOLE.
[00:58:36] THIS MOU ALLOWS FOR PORT STAFF AND PORT
[00:58:38] HIRED CONSULTANTS TO PERFORM SAFETY
[00:58:40] EVALUATIONS OF PORT BUILDINGS AND
[00:58:42] STRUCTURES WITHIN LIMITS OF OF THE CITY
[00:58:45] OF SEATTLE AFTER A LARGE SCALE DISASTER
[00:58:48] SUCH AS AN EARTHQUAKE. THIS PROPOSED
[00:58:50] AGREEMENT INCREASES THE PORT'S RESILIENCY
[00:58:52] BY ENABLING US TO REACT QUICKLY AFTER A
[00:58:55] DAMAGE INDUCING EVENT WITH RESOURCES
[00:58:57] THAT WE HAVE AVAILABLE AND ALSO EASING
[00:58:59] THE BURDEN ON CITY OF SEATTLE RESOURCES
[00:59:02] DURING THAT CRITICAL TIME. FORMALIZING
[00:59:04] THE RELATIONSHIP BETWEEN THE CITY AND
[00:59:06] THE PORT OF SEATTLE FOR POST DISASTER
[00:59:08] DAMAGE EVALUATIONS PROVIDES FLEXIBILITY
[00:59:11] AND RESPONSIVE RESILIENCY FOR BOTH
[00:59:13] AGENCIES
[00:59:17] eSPECIALLY IN THE REGIONAL RECOVERY
[00:59:18] EFFORTS FOR THE PEOPLE THAT WE SERVE.
[00:59:20] OTHER HIGHLIGHTS ON TODAY'S AGENDA
[00:59:22] INCLUDE THE PORT REAL ESTATE STRATEGIC
[00:59:24] PLAN AND THE 2020 ANNUAL REPORT OF THE
[00:59:27] PORT OF SEATTLE POLICE DEPARTMENT. I'LL
[00:59:29] HAVE MORE TO SAY ABOUT THOSE ITEMS WHEN
[00:59:31] WE GET TO THEM ON THE AGENDA.
[00:59:32] COMMISSIONERS THIS CONCLUDES MY REPORT.
[00:59:38] YOU'RE MUTED COMMISSIONER FELLEMAN AND
[00:59:41] COMMISSIONER BOWMAN WOULD LIKE TO SPEAK.
[00:59:43] I WOULD JUST LIKE TO NOTE THAT THAT
[00:59:47] WAS THANK YOU FOR THAT REPORT AND SINCE
[00:59:50] THE ENTIRE THEME OF THIS YEAR IS FOR
[00:59:52] EQUITABLE ECONOMIC RECOVERY CENTRAL TO THAT
[00:59:55] IS GETTING PRICES UNDER CONTROL
[00:59:59] AND THE LEADERSHIP OF GETTING THE
[01:00:01] VACCINES AT THE AIRPORT WAS SOMETHING
[01:00:03] THAT I KNOW COMMISSIONER BOWMAN WAS VERY
[01:00:05] MUCH PART OF AND ALSO SEVERAL OF OUR
[01:00:08] COLLEAGUES ACTUALLY PARTICIPATED IN THE
[01:00:10] VACCINATION PROGRAM SO I'D LIKE TO GIVE
[01:00:12] EVERYBODY A CHANCE TO SAY A BRIEF FEW
[01:00:14] WORDS. COMMISSIONER BOWMAN. THANK YOU.
[01:00:18] I JUST WANTED TO THANK ALL OF THE STAFF
[01:00:21] AT THE AIRPORT FOR PULLING TOGETHER THE
[01:00:23] CLINIC SO QUICKLY. I REALLY I DON'T THINK
[01:00:25] MOST PEOPLE REALIZE IT CAME TOGETHER IN
[01:00:27] A MATTER OF DAYS AND I WAS
[01:00:31] THERE FOR THE BEGINNING BUT I AM SO
[01:00:33] THRILLED. I CAN'T TELL YOU THE EMPLOYEES
[01:00:36] AT THE AIRPORT THAT WERE COMING THROUGH

[01:00:39] WHEN I WAS THERE WERE SO GRATEFUL AND
[01:00:41] IT'S JUST I THINK THE MOST IMPORTANT
[01:00:42] THING WE CAN DO IS TO KEEP EVERYBODY
[01:00:44] SAFE AND GET THEM VACCINATED. I DID WANT
[01:00:47] TO CALL OUT HOWEVER OR IN ADDITION I
[01:00:49] SHOULD SAY THE FACT THAT OUR PORT OF
[01:00:51] SEATTLE FIREFIGHTERS WHILE THEY ARE NOT
[01:00:54] DOING VACCINATIONS AT THE AIRPORT THEY
[01:00:56] HAVE BEEN OUT IN THE COMMUNITY DOING
[01:00:58] VACCINATIONS AND I HAD THE GREAT
[01:01:01] PRIVILEGE OF GOING TO THE VACCINATION
[01:01:04] CLINIC THAT THEY STOOD UP JUST ACROSS
[01:01:06] THE STREET FROM SEATAC AT THE BOW LAKE
[01:01:08] MOBILE HOME PARK. THE RESIDENTS IN THE
[01:01:12] MOBILE HOME PARK ARE FOR THE MOST PART
[01:01:15] ON FIXED INCOMES. THEY ARE OLDER AND
[01:01:18] MANY OF HEALTH CONDITIONS THAT DON'T
[01:01:20] ALLOW THEM TO DRIVE AND JUST TO SEE HOW
[01:01:23] GRATEFUL THEY WERE TO HAVE OUR
[01:01:25] FIREFIGHTERS COME TO WHERE THEY WERE TO
[01:01:27] PROVIDE THOSE VACCINATIONS WAS REALLY IT
[01:01:30] WAS THE BEST PART OF MY WEEK LAST WEEK
[01:01:32] ACTUALLY PRETTY MUCH THE BEST PART OF
[01:01:34] THE LAST COUPLE OF MONTHS. SO I JUST
[01:01:35] WANTED TO GIVE A BIG CALL OUT TO THE
[01:01:37] PORT OF SEATTLE FIREFIGHTERS AND THE MOU
[01:01:40] THAT WE HAVE WITH THE PUGET SOUND
[01:01:43] FIREFIGHTING DEPARTMENT TO DO THIS BUT
[01:01:45] OUR OWN GUYS AND WOMEN HAVE JUST DONE A
[01:01:47] PHENOMENAL JOB IN THE COMMUNITY. THANK
[01:01:49] YOU FOR LETTING ME HAVE THAT. THANK YOU
[01:01:53] FOR YOUR WORK ON THIS FROM THE BEGINNING
[01:01:56] AND I WOULD LIKE TO SEE IF CLERK HART
[01:01:59] COULD YOU QUICKLY GO THROUGH THE ROLE IF
[01:02:00] THERE'S ANYBODY ELSE THAT WOULD LIKE TO
[01:02:02] SAY SOMETHING ABOUT THIS REALLY GREAT
[01:02:04] ROLE THE PORT IS PLAYING IN PART OF THIS
[01:02:07] RECOVERY EFFORT. THANK YOU I WAS GOING TO
[01:02:09] ASK. WE'LL MOVE TO COMMISSIONER STEINBREUCK
[01:02:13] WELL QUICKLY TO THE ESTABLISHMENT
[01:02:16] OF THE VACCINE SITE AT THE AIRPORT I'M
[01:02:19] GUESSING WE'RE PROBABLY THE ONLY AIRPORT
[01:02:21] OF ANY SIZE IN THE COUNTRY THAT HAS MADE
[01:02:26] USE OF THE FACILITIES THERE FOR SUCH AN
[01:02:28] IMPORTANT AND URGENT PURPOSE AND I THINK
[01:02:32] PROBABLY NOT MANY PEOPLE REALIZE WE HAVE
[01:02:37] IN EXCESS OF 19,000 DAILY
[01:02:40] WORKERS AT SEATAC AIRPORT MAKING IT
[01:02:44] ONE OF THE IF NOT THE LARGEST
[01:02:48] CONCENTRATION OF EMPLOYEES IN THE STATE
[01:02:51] OF WASHINGTON AND A CONFLUENCE OF PEOPLE
[01:02:55] AND TRAVEL SO ALL OF THAT COMBINED MAKES
[01:02:57] PERFECT SENSE TO PROVIDE THIS WONDERFUL
[01:03:01] IMPORTANT SERVICE. SECONDLY AND I'LL SAVE
[01:03:05] MY COMMENTS LATER FOR THE NEXT MEETING
[01:03:07] APRIL 13 TH REGARDING THE DIRECTORS
[01:03:12] INTENTIONS WITH REGARD TO THAT
[01:03:16] THAT IS THE RELIEF EFFORT
[01:03:19] THAT YOU SPOKE OF FOR
[01:03:23] OUR AIRPORT DINING AND RETAIL TENANTS. WE
[01:03:26] HAVE CLOSE TO 300 DINING AND RETAIL
[01:03:29] TENANTS SEATAC AIRPORT THAT HAD BEEN
[01:03:31] ESPECIALLY HARD HIT BECAUSE OF THE

[01:03:33] UNIQUE CIRCUMSTANCES OF OPERATING A
[01:03:36] BUSINESS AT AN AIRPORT AND THEY'RE NOT
[01:03:39] RECOVERED YET. THINGS MAY BE LOOKING
[01:03:42] BRIGHTER BUT IT'S BEEN A YEAR OF EXTREME
[01:03:44] ECONOMIC HARDSHIP FOR MANY IF
[01:03:48] NOT ALL OF THOSE BUSINESS TENANTS SO I'M
[01:03:50] TREMENDOUSLY GRATEFUL DIRECTOR METRUCK
[01:03:53] AND LANCE LYTTLE AND STAFF FOR YOUR IMMEDIATE
[01:03:56] AN URGENT RESPONSE TO IDENTIFYING
[01:04:00] AREAS WHERE WE CAN CONTINUE TO HELP
[01:04:04] SUPPORT OUR GREAT TENANTS AT SEATAC
[01:04:06] AIRPORT. THANK YOU. THANK YOU COMMISSIONER.
[01:04:09] COMMISSIONER CHO. YEAH I JUST
[01:04:12] WANTED TO ECHO THE SENTIMENT AND THE
[01:04:14] GRATITUDE THAT STEPHANIE ARTICULATED
[01:04:18] TOWARDS OUR FIREFIGHTERS. I DON'T THINK
[01:04:20] THEY GET ENOUGH CREDIT FOR ALL THE
[01:04:21] TREMENDOUS WORK THEY DO TO KEEP US ALL
[01:04:23] SAFE BUT ALSO THE WORK THEY'RE DOING
[01:04:26] BEYOND THEIR CALL DUTY TO PROVIDE
[01:04:28] SERVICE TO THE AROUND THE COMMUNITY. I
[01:04:30] ALSO JUST WANT TO THANK THE AIRPORT
[01:04:32] STAFF AND ALL THE OPS FOLKS WHO ARE
[01:04:35] INVOLVED IN SETTING UP THE CLINIC. I
[01:04:37] THINK THIS IS A TESTAMENT TO HOW WE ARE
[01:04:40] LIVING OUT OUR VALUES. I SINCERELY
[01:04:43] APPRECIATE THAT WE ARE PUTTING WORKERS
[01:04:45] FIRST AND WE ARE PROVIDING THESE
[01:04:47] VACCINES TO WORKERS AT THE AIRPORT I
[01:04:50] THINK THIS IS JUST ANOTHER EXAMPLE OF
[01:04:52] HOW THE PORT IS REALLY VALUING THE
[01:04:55] PEOPLE ON THE GROUND AND HOW WE ARE
[01:04:58] BEING MORE AND MORE CONSCIOUS OF FOLKS
[01:05:00] WHO MIGHT BE DISPROPORTIONATELY AT RISK
[01:05:02] OR IMPACTED BY THIS PANDEMIC AND SO ONCE
[01:05:05] AGAIN I SINCERELY APPRECIATE THE WORK
[01:05:07] AND I KNOW THAT THE WORKERS DID TOO. I
[01:05:10] HAD THE GREAT EXPERIENCE OF VOLUNTEERING
[01:05:13] ALONGSIDE RYAN LAST SATURDAY FOR SEVERAL
[01:05:17] HOURS AND IT WAS VERY EXCITING TO
[01:05:21] SEE SO MANY FOLKS COME THROUGH AND GET
[01:05:23] THEIR VACCINES AND I'M LOOKING FORWARD
[01:05:25] TO SEEING IF I CAN DO IT AGAIN IN THE
[01:05:28] COMING WEEKS. THANK YOU. THANK YOU
[01:05:30] COMMISSIONER CHO. COMMISSIONER CALKINS.
[01:05:33] YEAH THANKS IT WAS REALLY FUN
[01:05:36] TO GET TO PARTICIPATE ALONGSIDE
[01:05:39] COMMISSIONER CHO IF FOR NO OTHER REASON
[01:05:41] THAN JUST TO GET A CHANCE TO CATCH UP
[01:05:43] WITH HIM. I HAVEN'T SEEN ANY PERSONALLY IN A
[01:05:44] LONG TIME TOO THAT WAS GREAT AND I'M
[01:05:48] GOING TO USE THE MOMENT TO JUST PITCH
[01:05:51] TWO THINGS. THE FIRST IS FOR EVERYONE
[01:05:53] LISTENING TO MAKE SURE THAT IF YOU HAVE
[01:05:55] NOT BEEN VACCINATED THAT YOU GO TO FIND
[01:05:57] YOUR PHASE WA ORG THAT'S THE
[01:06:01] WASHINGTON STATE SPECIFIC BASICALLY
[01:06:03] ALGORITHM THAT WILL MAKE SURE THAT AS
[01:06:06] SOON AS YOU ARE ELIGIBLE THAT YOU KNOW
[01:06:08] IT AND YOU CAN START GETTING ON LISTS.
[01:06:10] AND THEN THE OTHER WOULD BE TO ENCOURAGE
[01:06:12] ALL PORT EMPLOYEES TO CONSIDER
[01:06:14] VOLUNTEERING AT THE CLINIC AS WELL. THERE

[01:06:16] ARE LOTS OF UPCOMING SHIFTS LEFT TO BE
[01:06:18] BUILT SO IF YOU HAVE THE OPPORTUNITY
[01:06:19] EITHER DURING WORK OR OUTSIDE OF WORK
[01:06:21] HOURS TO PARTICIPATE WE WOULD REALLY
[01:06:23] APPRECIATE IT. THANKS SO MUCH. THANK YOU
[01:06:27] COMMISSIONER CALKIN.S COMMISSIONER FELLEMAN BACK TO
[01:06:30] YOU. THANK YOU ALL MY COLLEAGUES AND
[01:06:33] EXECUTIVE METRUCK FOR YOUR LEADERSHIP AND
[01:06:36] PULLING THIS OFF AND COMMISSIONER BOWMAN
[01:06:38] FOR YOUR PERSISTENT PUSH TO HAVE US BE
[01:06:40] PART OF THIS. YOU GUYS ROCK. I'VE SAID
[01:06:43] ENOUGH LET US GO FORWARD. ARE THERE ANY
[01:06:46] COMMITTEE REPORTS MR. PRICHARD? YES
[01:06:51] THANK YOU COMMISSIONER OR PRESIDENT
[01:06:54] FELLEMAN. WE HAVE A COUPLE OF COMMITTEE
[01:06:57] REPORTS. COMMISSIONER CHO AND CALKINS CONVENED
[01:06:59] BE IN THE EQUITY AND WORKFORCE
[01:07:00] DEVELOPMENT COMMITTEE ON MARCH 18 TH.
[01:07:02] COMMISSIONERS RECEIVED AN UPDATE ON THE
[01:07:04] PROGRESS AROUND THE RACIAL BIAS AND
[01:07:06] EQUITY MOTION AND THE EDI STRATEGIC PLAN
[01:07:09] INCLUDING A POTENTIAL RFP THAT WILL LOOK
[01:07:11] AT BARRIERS FOR BIPOC BUSINESSES AND PLA
[01:07:14] POLICIES AS WELL AS CONSIDERATIONS FOR
[01:07:16] FUTURE AIRPORT DINING AND RETAIL
[01:07:18] POLICIES. THE COMMISSION ALSO DISCUSSED
[01:07:20] PROPOSED COMMUNITY ADVISORY BOARD AND
[01:07:23] PROPOSED UPDATES TO THE SOUTH KING
[01:07:25] COUNTY FUND AND HOW THAT'S ADMINISTERED.
[01:07:27] THE COMMITTEE DID RECOMMEND ENGAGING
[01:07:29] WITH THE AIRPORT DINING AND RETAIL TEAM
[01:07:32] AROUND A PROPOSAL AND TO CONTINUE THE
[01:07:35] DISCUSSION ON THAT MASTER PLANNING
[01:07:37] EFFORT IN THE AVIATION COMMITTEE. THE
[01:07:40] BIOMETRICS COMMISSIONERS CHO AND CALKINS
[01:07:43] CONVENED THIS COMMITTEE ON MARCH 12 TH TO
[01:07:46] RECEIVE INFORMATION FROM STAFF AND LEGAL
[01:07:49] ON PROPOSED BIOMETRICS POLICIES.
[01:07:51] COMMISSIONERS HAVE IDENTIFIED THEIR
[01:07:53] RECOMMENDATION FOR A PREFERRED APPROACH
[01:07:55] BUT I'VE ASKED STAFF TO CONDUCT SOME
[01:07:57] MORE OUTREACH TO SECURE IMPORTANT
[01:07:58] FEEDBACK FROM AIRLINES. CHAIRS BOWMAN AND
[01:08:02] STEINBRUECK WILL CONVENE THE ENERGY AND
[01:08:04] SUSTAINABILITY COMMITTEE ON THURSDAY
[01:08:07] MARCH 25 TH AND WILL CONTINUE THE
[01:08:09] DISCUSSION AROUND THE WORK PLAN AND
[01:08:11] WE'LL GIVE FEEDBACK ON THE NATIONAL
[01:08:14] RENEWABLE ENERGY LAB STUDY BEFORE I
[01:08:18] BELIEVE THE APRIL 27 TH PUBLIC MEETING
[01:08:20] ON THIS ITEM, REVIEW THE FINAL SAF
[01:08:24] SUSTAINABLE AVIATION FUELS STUDY SESSION
[01:08:26] AGENDA ,AND GET AN UPDATE ON THE
[01:08:28] MUNICIPAL SOLID WASTE STUDY. FINALLY
[01:08:31] CHAIRS BOWMAN AND CHO WILL CONVENE THE
[01:08:34] AUDIT COMMITTEE ON MARCH 8 TH. THAT
[01:08:36] CONCLUDES MY REPORT. BACK TO
[01:08:37] COMMISSIONER FELLEMAN. I THOUGHT WE ALSO
[01:08:40] HAD A MEETING OF THE TOURISM COMMITTEE
[01:08:42] IN THE LAST TWO WEEKS BUT THAT
[01:08:45] WAS. THANK YOU VERY MUCH I DO WANT TO
[01:08:48] NOTE THAT WE WILL BE MOVING ON HERE TO
[01:08:51] PUBLIC COMMENT BUT FOLLOWING THE CONSENT

[01:08:54] AGENDA I WILL GIVE US A BRIEF BREAK AND
[01:08:56] THEN PROCEED TO THE TWO ITEMS THAT ARE
[01:08:58] FOR NEW BUSINESS. BUT AT THIS TIME THE
[01:09:02] COMMISSION WILL ACCEPT GENERAL COMMENT
[01:09:03] FROM THE PUBLIC THOSE WHO SIGNED UP TO
[01:09:06] SPEAK ON ITEMS RELATED TO THE PORT.
[01:09:08] WRITTEN MATERIALS PROVIDED TO THE CLERK
[01:09:10] WILL BE INCLUDED IN TODAY'S MEETING
[01:09:12] RECORD. THE CLERK HAS A LIST OF THOSE
[01:09:14] PREPARED TO SPEAK. AS THE CLERK CALLS
[01:09:16] YOUR NAME WE'LL OPEN THE LINE AND
[01:09:18] COMMENTERS WILL HAVE TO UNMUTED
[01:09:21] THEMSELVES AND THEN READ THEIR NAME FOR
[01:09:22] THE RECORD. IF YOU YOU'RE ON TEAMS
[01:09:25] MEETING AND ARE ALSO STREAMING THE
[01:09:27] MEETING PLEASE MUTE THE VIDEO STREAM TO
[01:09:29] AVOID FEEDBACK AND PLEASE NOTE THERE'S A
[01:09:32] SHORT TIME LAG ON THE VIDEO STREAM. COMMENT TIME
[01:09:34] WILL BE LIMITED TO TWO MINUTES PER
[01:09:37] PERSON. WE HAVE TWO PEOPLE WHO ARE SIGNED
[01:09:39] UP AT THIS TIME. CLERK HART PLEASE CALL
[01:09:41] THE FIRST SPEAKER. THANK YOU THAT IS MIKE
[01:09:44] SOTELO. HI MY NAME IS
[01:09:47] MIKE SOTELO AND THANK YOU FOR ALLOWING
[01:09:49] ME TO SPEAK TO THE COMMISSION TODAY.
[01:09:52] TODAY I'M REPRESENTING THE WASHINGTON
[01:09:54] STATE ECONOMIC OR EXCUSE ME ETHNIC
[01:10:02] CHAMBERS OF COMMERCE FOR WASHINGTON
[01:10:04] STATE AND FOR KING COUNTY. AND THE REASON
[01:10:07] I ASKED TO COME ON BOARD TODAY WAS
[01:10:09] BECAUSE I WANTED TO REFLECT A LITTLE BIT
[01:10:10] ABOUT DELORES HUERTA AND CESAR
[01:10:14] CHAVEZ. I WAS HONORED TO BE ABLE TO MEET
[01:10:17] CESAR CHAVEZ WHEN I WAS YOUNG LIVING IN
[01:10:20] LOS ANGELES AND I REMEMBER MANY TIMES
[01:10:22] STANDING WITH MY MOTHER AT THESE RALLIES
[01:10:25] AND HOLDING UP MY RIGHT HAND SAYING
[01:10:28] SI SE PUEDE AND HOLDING MY MOTHER'S HAND
[01:10:30] WITH MY LEFT. I'M EXCITED ABOUT THE
[01:10:34] GROWTH OF THE LATINO COMMUNITY AND WHAT
[01:10:36] WE'VE ACCOMPLISHED OVER THE YEARS. U S
[01:10:39] POPULATION WELL OVER 50,000,000,
[01:10:41] WASHINGTON STATE CLOSE TO A MILLION
[01:10:44] PEOPLE, OUR COLLEGE TWO YEAR COLLEGE
[01:10:46] GRADUATION RATE AT 56%. WE'RE PRETTY
[01:10:49] PROUD OF THAT. ON OUR FOUR YEAR
[01:10:51] INSTITUTIONS WE RIGHT NOW
[01:10:54] CURRENTLY HAVE AT
[01:10:56] UNIVERSITY OF WASHINGTON 2 600 STUDENTS
[01:10:58] IN EITHER GRADUATE OR UNDERGRADUATE
[01:11:01] PROGRAMS. IN REGARDS TO THE TRADES WHEN I
[01:11:03] GO TO THE AIRPORT I SEE A LOT OF PEOPLE
[01:11:05] OF COLOR WORKING OUT ON THE TRADES AND
[01:11:07] IT REALLY MAKES ME FEEL GOOD TO SEE THAT
[01:11:09] THE PORT IS SUPPLYING THESE GREAT
[01:11:12] JOBS FOR CONTRACT THAT PUT PEOPLE TO
[01:11:15] WORK AND THEY'RE ABLE TO FEED THEIR
[01:11:17] FAMILIES. I ALSO REMEMBER BEING A
[01:11:19] CARPENTER HERE IN SEATTLE 40 YEARS AGO
[01:11:21] AND THE SENSE OF PRIDE THAT I ALWAYS HAD
[01:11:23] DRIVING BY A BUILDING THAT I
[01:11:24] PARTICIPATED IN WHETHER IT BE A CHURCH, A
[01:11:27] SCHOOL, A HOME, A CONDOMINIUM. THESE ARE

[01:11:30] THINGS THAT FOR THE LATINO COMMUNITY
[01:11:33] MANY MANY TECH AND WE REALLY APPRECIATE
[01:11:37] THE OPPORTUNITY TO WORK WITH THE PORT IN
[01:11:40] REGARDS TO ALL THE PROGRAMS THAT THEY
[01:11:43] HAVE GOING ON RIGHT NOW. THE PORT'S ABILITY
[01:11:47] FOR IMPROVEMENT IS VAST. I MEAN THERE'S A
[01:11:50] LOT OF THINGS YOU GUYS ARE DOING GREAT
[01:11:52] AND WE'D LIKE TO HELP YOU DO THAT AS
[01:11:54] MUCH AS POSSIBLE. I DO WANT TO LEAVE YOU
[01:11:56] WITH A COUPLE OF QUESTIONS THAT YOU
[01:11:58] COULD ANSWER OFFLINE IF YOU WANT BUT I
[01:12:01] AM CONCERNED OR NOT CONCERNED BUT I
[01:12:03] WOULD LIKE TO KNOW HOW MANY SENIOR
[01:12:06] MANAGERS CURRENTLY WORK AT THE PORT THAT
[01:12:08] ARE LATINO OR LATINA. I KNOW THAT RIGHT
[01:12:11] NOW THE PORT HAS 3% LATINO
[01:12:15] EMPLOYEES WHICH
[01:12:19] IS DISTURBING OUT OF 3,000 EMPLOYEES
[01:12:23] IN HONOR OF WOMEN'S
[01:12:29] HISTORY MONTH I'D LIKE THE PORT
[01:12:31] COMMISSIONERS JUST TO FIND OUT HOW MANY
[01:12:32] WOMEN LATINO WOMEN CURRENTLY WORK FOR
[01:12:35] THE PORT OF SEATTLE. AND THAT'S ALL I
[01:12:37] HAVE TO SAY. THANK YOU VERY MUCH. THANKS
[01:12:41] SO MUCH MIKE FOR JOINING US AND SHARING
[01:12:43] YOUR PERSONAL EXPERIENCE AND WE ARE
[01:12:46] COMMITTED TO CONTINUING TO WORK WITH THE
[01:12:47] LATINO COMMUNITY AND SEEK HELP LIKE
[01:12:50] YOURS. I WILL NOT SAY ANYTHING MORE TO MY
[01:12:52] PUBLIC SPEAKERS. SORRY ANN CROAKER
[01:12:56] IS OUR NEXT SPEAKER. HELLO
[01:13:01] EMINENTLY TELL OUR DAY THANK YOU I THINK
[01:13:04] IT OUGHT TO BE HELD ONCE A MONTH BUT
[01:13:07] WHAT I AM TALKING GOING TO RELAY IS
[01:13:10] SOMETHING THAT'S A LITTLE BIT MORE
[01:13:11] PERSONALLY DISMAYING IN TERMS OF YOUR
[01:13:15] CURRENT REAL ESTATE ACQUISITION
[01:13:19] FOR THE DES MOINES WEST CREEK AND I
[01:13:24] WON'T HAVE ENOUGH TIME HERE TO SAY
[01:13:26] EVERYTHING BUT THE ACTUAL EQUITY AND
[01:13:29] SUSTAINABLE POINTS PROPERTY
[01:13:34] FOR REAL ESTATE PROPERTIES WITH STORM
[01:13:36] WATER MANAGEMENT, AIR CLEANING AND
[01:13:38] HABITAT RESTORATION ARE NOT GOING TO BE
[01:13:40] FOLLOWED HERE AT ALL. WITH THIS INDUSTRIAL
[01:13:43] DEVELOPMENT THE EDGE
[01:13:46] TO EDGE INDUSTRIAL USE NEXT DOOR HAS
[01:13:49] INADEQUATE OR BASICALLY ZERO GREEN SPACE
[01:13:52] AND THE RUNOFF ABSORPTION ESPECIALLY
[01:13:54] WITH OUR HEAVY RAIN STORMS WHICH ARE NOW
[01:13:57] GOING INTO PUGET SOUND BECAUSE THE WATER
[01:14:00] TREATMENT PLANTS CAN'T KEEP UP TO THEM
[01:14:02] THIS IS JUST GOING TO EXACERBATE THE
[01:14:05] PROBLEM. THE CURRENT INDUSTRIAL USE
[01:14:08] BRINGS IN TRUCKS AND POLLUTING TRAFFIC
[01:14:11] TO OUR CITY WITHOUT AIR MITIGATION AND
[01:14:14] NOT A CITY OR RESIDENTIAL VALUE OTHER
[01:14:18] THAN SOME TAX BASE WHICH ISN'T TRIVIAL
[01:14:21] BUT IT DOESN'T COVER THE POLLUTING VALUE
[01:14:25] IN THE INDUSTRIAL AND WELL.
[01:14:28] THIS IS SPRAWL. THIS DOESN'T SUPPORT
[01:14:31] OUR SMALL LOCAL BUSINESS AND IT TAKES
[01:14:33] AWAY OUR GREEN SPACE THERE WHICH

[01:14:36] WE HAVE PRECIOUS LITTLE LEFT OF AND
[01:14:40] AT THAT PART AS
[01:14:44] I SAID DISMAYING TO ME AND TO MANY
[01:14:46] PEOPLE BECAUSE WE HAVE NO PLACE FOR OUR
[01:14:49] RUNOFF AND WE HAVE NO PLACE TO HIDE FROM
[01:14:51] THE AIRPLANES AND NATURAL HABITAT LEFT
[01:14:54] AND ONCE YOU TAKE AWAY SOMETHING IT IS
[01:14:57] REALLY HARD IF NOT IMPOSSIBLE TO PUT IT
[01:14:59] BACK. SO PLEASE CONSIDER RECONSIDER
[01:15:03] THE USE OF THAT PARTICULAR PART OF THE
[01:15:05] PROPERTY THE PROPERTY ACQUISITION.
[01:15:09] THANK YOU VERY MUCH. THANK YOU AND
[01:15:13] AT THIS TIME I'D LIKE TO ASK THE CLERK
[01:15:15] TO PLEASE GIVE A SYNOPSIS OF ANY WRITTEN
[01:15:17] COMMENTS RECEIVED. THANK YOU GOOD
[01:15:20] AFTERNOON COMMISSION PRESIDENT FELLEMAN,
[01:15:22] MEMBERS OF THE COMMISSION, AND EXECUTIVE
[01:15:24] DIRECTOR METRUCK. WE HAVE ONE WRITTEN
[01:15:25] COMMENT TODAY COMING IN FROM LAURA
[01:15:27] GIBBONS WHO WRITES TO ASK WHERE IS YOUR
[01:15:30] PLAN TO MEET YOUR TARGET OF A REDUCTION
[01:15:34] IN SCOPE THREE GREENHOUSE GAS EMISSIONS
[01:15:35] BY 2030 AND THAT CONCLUDES THE WRITTEN
[01:15:39] COMMENTS TODAY. THANK YOU. HEARING
[01:15:42] NO FURTHER PUBLIC TESTIMONY I WILL MOVE
[01:15:45] TO THE CONSENT AGENDA, ITEMS ON THE
[01:15:48] CONSENT AGENDA ARE CONSIDERED ROUTINE, IT
[01:15:51] WILL BE ADOPTED BY ONE MOTION. ITEMS
[01:15:54] REMOVED FROM THE CONSENT AGENDA WILL BE
[01:15:55] CONSIDERED SEPARATELY IMMEDIATELY AFTER
[01:15:57] ADOPTION OF THE REMAINING CONSENT AGENDA
[01:16:00] ITEMS. THERE ARE NO PROPOSED REMOVAL FOR
[01:16:02] TODAY'S MEETING. AT THIS TIME THE CHAIR
[01:16:05] WILL ENTERTAIN A MOTION TO APPROVE THE
[01:16:07] CONSENT ITEMS COVERING EIGHT A THROUGH
[01:16:11] EIGHT G. SO MOVED. SECOND. SO
[01:16:16] EAGER. LET'S DO THE CONSENT.
[01:16:20] SO COMMISSIONERS PLEASE SAY YES OR NO
[01:16:22] WHEN YOUR NAME IS CALLED BEGINNING WITH
[01:16:25] COMMISSIONER STEINBREUCK. YES. THANK YOU.
[01:16:28] COMMISSIONER CHO. AYE. THANK YOU.
[01:16:31] COMMISSIONER CALKINS. AYE. THANK YOU.
[01:16:34] COMMISSIONER BOWMAN. AYE. THANK YOU.
[01:16:36] COMMISSIONER FELLEMAN. AYE. YOU HAVE
[01:16:40] FIVE YESSES AND ZERO NOES FOR APPROVAL OF
[01:16:42] THE CONSENT. WELL THE MOTION PASSES AND
[01:16:45] WE'RE RUNNING PERFECTLY ON SCHEDULE SO I
[01:16:48] WOULD AFFORD US A FIVE MINUTE BREAK TO
[01:16:51] TAKE A BREATH AND BE RIGHT BACK SO
[01:16:55] PLEASE STAND BY. I
[01:20:22] FAILED TO SAY WHAT TIME WE'RE GOING TO
[01:20:24] RECONVENE YOU DID HAVE FIVE MINUTES
[01:20:27] SO THAT IT PUT US TECHNICALLY AT 1:21.
[01:20:30] THANK YOU. IMMUNITY
[01:21:00] FRED JUST SO YOU KNOW THAT IN ADVANCE. DO
[01:22:01] WE HAVE A QUORUM? I
[01:22:04] CAN DO A QUORUM CHECK BEGINNING WITH
[01:22:06] COMMISSIONER STEINBRUECK. HERE.
[01:22:12] THANK YOU. I SEE COMMISSIONER CHO.
[01:22:15] COMMISSIONER CALKINS
[01:22:20] HERE TOO. THANK YOU. COMMISSIONER BOWMAN.
[01:22:29] LOOKS LIKE WE HAVE EVERYBODY BACK WITH
[01:22:32] THE EXCEPTION OF COMMISSIONER BOWMAN. I'M

[01:22:33] SURE SHE WILL BE BACK SHORTLY. OKAY
[01:22:39] I'LL GIVE IT TO 1:22. THERE IT IS.
[01:22:43] ALRIGHT SO MOVING ON TO THE AGENDA.
[01:22:48] THERE ARE NO UNFINISHED BUSINESS ITEMS.
[01:22:51] WE DO HAVE TWO NEW BUSINESS ITEMS. CLERK
[01:22:55] HART WILL YOU PLEASE READ THE NEXT ITEM
[01:22:57] INTO THE RECORD AND THEN EXECUTIVE
[01:22:59] DIRECTOR METRUCK WILL INTRODUCE THE ITEMS
[01:23:02] AND PRESENTERS. THANK YOU THAT IS
[01:23:05] ITEM 10 A, AUTHORIZATION FOR THE
[01:23:07] EXECUTIVE DIRECTOR TO EXECUTE PROJECT
[01:23:10] SPECIFIC SERVICE AGREEMENTS FOR PROJECT
[01:23:12] MANAGEMENT CONSTRUCTION MANAGEMENT
[01:23:14] DESIGN SERVICES AND TESTING AND SPECIAL
[01:23:16] INSPECTIONS AND TO UTILIZE A GENERAL
[01:23:20] CONTRACTOR CONSTRUCTION MANAGER AND
[01:23:22] EXECUTE A GCCM CONSTRUCTION CONTRACT FOR
[01:23:26] PRE-CONSTRUCTION SERVICES, TO USE PORT
[01:23:30] CREWS, AND TO EXECUTE A MEMORANDUM OF
[01:23:32] AGREEMENT BETWEEN THE PORT OF SEATTLE
[01:23:33] AND UNITED AIRLINES IN SUPPORT OF THE
[01:23:36] PORT'S IAF AIRLINE REALIGNMENT PROJECT AT
[01:23:39] SEATTLE TACOMA INTERNATIONAL AIRPORT. THE
[01:23:42] TOTAL AUTHORIZATION REQUEST IS
[01:23:43] 26,000,000 DOLLARS. COMMISSIONERS
[01:23:50] THE UPCOMING OPENING OF OUR NEW
[01:23:52] INTERNATIONAL ARRIVALS FACILITY CREATES A
[01:23:54] NEED FOR US TO REVIEW THE RELOCATION OF
[01:23:56] AIRLINES AT SEA TO BALANCE AIRPORT
[01:23:59] FACILITIES. A BRIEFING WAS ORIGINALLY
[01:24:01] SLATED TO GO TO COMMISSION IN MARCH OF
[01:24:03] 2020 BUT WAS DEFERRED DUE TO COVID 19
[01:24:07] THE PROPOSED AIRLINE REALIGNMENT PLAN
[01:24:10] TOOK OVER TWO YEARS TO NEGOTIATE AND IS
[01:24:12] SUPPORTED BY THE AIRLINES. THIS BRIEFING
[01:24:14] WILL PROVIDE AN OVERVIEW OF THE PROJECT,
[01:24:16] THE SCOPE OF THE WORK, AND THE ESTIMATED
[01:24:18] PROJECT SCHEDULE. PRESENTERS ARE JAMES
[01:24:21] JENNING, DIRECTOR AVIATION PROPERTIES AND
[01:24:23] SEAN ANDERSON, CAPITAL PROGRAM LEADER
[01:24:26] AVIATION PROJECT MANAGEMENT GROUP. WITH
[01:24:28] THIS I BELIEVE I'LL TURN IT OVER TO JEN.
[01:24:34] GREAT. GOOD AFTERNOON EVERYONE. THANK YOU
[01:24:37] CEO METRUCK AND COMMISSIONERS. TODAY
[01:24:41] WE ARE HERE TO TALK ABOUT THE POST IAF
[01:24:43] AIRLINE REALIGNMENT PLAN AND AS
[01:24:46] INDICATED THIS IS REALLY TRIGGERED BY
[01:24:49] THE UPCOMING OPENING OF OUR EXCITING
[01:24:51] INTERNATIONAL ARRIVALS FACILITY. THAT
[01:24:55] PROJECT BASICALLY CONVERTS SOME GATES
[01:24:57] THAT ARE CURRENTLY EXCLUSIVELY DOMESTIC
[01:24:59] INTO INTERNATIONAL CAPABLE GATES AND
[01:25:02] CURRENTLY THERE IS ONE AIRLINE
[01:25:05] UNITED AIRLINES WHO HAS AN EXCLUSIVELY
[01:25:08] DOMESTIC OPERATION AT SEA
[01:25:12] SO THIS PROJECT ESSENTIALLY WILL
[01:25:14] RELOCATE UNITED FACILITIES TO CONCOURSE
[01:25:17] B FROM CONCOURSE A AND THEN SOME LIMITED
[01:25:20] FACILITIES FOR DELTA AIRLINES FROM
[01:25:22] CONCOURSE B TO CONCOURSE A. AIRLINE
[01:25:27] REALIGNMENT IS A PRE NEGOTIATED TERM IN
[01:25:31] THE SIGNATORY LEASE AND OPERATING
[01:25:32] AGREEMENT TO MOVE THE AIRLINES AROUND

[01:25:35] ESSENTIALLY TO HELP BALANCE FACILITIES
[01:25:38] AT THE AIRPORT. AS YOU CAN IMAGINE AS
[01:25:40] AIRLINES GROW AND CHANGE THE NEEDS AND
[01:25:42] REQUIREMENTS FOR DIFFERENT AIRLINES FOR
[01:25:44] GATES AND TICKET COUNTERS AND BAGGAGE
[01:25:46] SYSTEMS CHANGE OVER TIME SO THIS IS A
[01:25:49] PRE NEGOTIATED AGREEMENT THAT ALLOWS THE
[01:25:51] AIRPORT TO RELOCATE AND MOVE AIRLINES
[01:25:55] AROUND IN A PRE NEGOTIATED FASHION PER
[01:25:59] THE LEASE. AS CEO METRUCK INDICATED
[01:26:03] IT TOOK US MORE THAN TWO YEARS TO
[01:26:04] NEGOTIATE THE PLAN AND NO DOUBT THEY'RE
[01:26:08] IN A COMPLEX SCENARIO LIKE THIS WITH A
[01:26:11] MULTITUDE OF AIRLINES AND PERSPECTIVES
[01:26:13] THERE'S NEVER ONE SCENARIO THAT MAKES
[01:26:15] EVERYBODY ABSOLUTELY HAPPY BUT THE
[01:26:18] AIRLINES AS A WHOLE HAVE LARGELY
[01:26:20] ACCEPTED THE PORT DECISION TO MOVE
[01:26:22] FORWARD AND WE ARE EXCITED TO BE HERE
[01:26:25] TODAY TO ASK FOR MONEY TO BEGIN THE
[01:26:28] DESIGN PROCESS.
[01:26:32] BASICALLY THE PORT MEMORIALIZED THIS PLAN
[01:26:36] IN EARLY ACTUALLY LATE 2019 AND
[01:26:39] COVID DID DEFINITELY PLAY A PART AND
[01:26:41] THAT'S WHY WE HAVE COME TODAY
[01:26:44] ESSENTIALLY MORE THAN A YEAR LATER TO
[01:26:46] REQUEST FUNDS TO SUPPORT THIS PROJECT.
[01:26:49] IMPORTANT TO NOTE THAT IT'S GOING TO
[01:26:52] TAKE A LITTLE BIT OF TIME FOR THIS
[01:26:54] PROJECT TO MOVE THOSE FACILITIES BUT THE
[01:26:57] AIRPORT DOES INTEND TO RELOCATE UNITED
[01:27:01] AND THEIR GATES NO LATER THAN JANUARY ONE
[01:27:04] OF 2024. ALTHOUGH THE GATES
[01:27:07] AND SPECIFIC GATE LOCATIONS OF ANY OF
[01:27:10] THE AIRLINES DOES NOT HAPPEN AND IS NOT
[01:27:13] NEGOTIATED IN ADVANCE AND IT'S PART OF THE
[01:27:16] SIGNATORY LEASE AND OPERATING AGREEMENT
[01:27:19] ANNUAL GATE ALLOCATION PROCESS. SO WE TRY
[01:27:21] NOT TO GET TOO FOCUSED ON THE GATE.S THIS
[01:27:24] PROJECT RELOCATES THE FACILITIES AND
[01:27:27] SEAN ANDERSON IS HERE TODAY TO TALK A
[01:27:29] LITTLE BIT MORE ABOUT THE SPECIFIC
[01:27:30] PROJECT SCOPE. SO GOOD MORNING
[01:27:34] OR GOOD AFTERNOON COMMISSIONERS, MR.
[01:27:36] METRUCK. I BELIEVE WE HAVE A SLIDE SHOW
[01:27:39] THAT WE COULD START AND
[01:27:44] JAMES TALKED THROUGH THE FIRST THREE
[01:27:47] SLIDES. AGAIN
[01:27:52] MOVING NOW TO- I'M SORRY BACK
[01:27:57] ONE STEP TO THE SCOPE OF WORK. SO
[01:28:02] THE SCOPE OF THIS WORK SCOPE OF WORK FOR
[01:28:05] THIS PROJECT INCLUDES BOTH WORK
[01:28:09] ON CONCOURSES A AND B INCLUDING BOTH
[01:28:13] EXPANSION AND REMODELS, THE TICKETING
[01:28:16] LOBBY ADJACENT TO SOUTHWEST AIRLINES,
[01:28:20] AND BAGGAGE CLAIM. THE NEXT SLIDE
[01:28:24] I WILL SHOW YOU THE SEQUENCE AT WORK AND
[01:28:27] MOVES THAT ARE BEING PLANNED. AND
[01:28:32] SO WITH THIS SLIDE WE'RE SHOWING THE
[01:28:34] GATE IMPROVEMENTS THAT WILL ALLOW UNITED
[01:28:37] AIRLINES DOMESTIC FLIGHTS TO MOVE TO THE
[01:28:40] GATES ON CONCOURSE B. WITH THE
[01:28:43] NEXT SLIDE IN ORDER TO SUPPORT

[01:28:47] THEIR NEW GATES BOTH AIRLINES RAMP
[01:28:49] OPERATIONS FACILITIES WHICH ARE ON THE
[01:28:52] RAMP LEVEL ONE LEVEL BELOW WHERE THE
[01:28:55] PUBLIC WAITS TO BOARD THEIR FLIGHTS WILL
[01:29:00] NEED TO BE MOVED AS WELL AND IN ORDER TO
[01:29:03] COMPLETE THIS MOVE NEW AND REMODELED
[01:29:05] SPACE WILL BE PREPARED FOR UNITED
[01:29:08] AIRLINES ON CONCOURSE B. AFTER UNITED HAS
[01:29:11] MOVED THE SPACES THEY VACATED ON
[01:29:13] CONCOURSE A WOULD THEN BE RENOVATED FOR
[01:29:16] DELTA AIRLINES. WHILE THIS SLIDE MAY SEEM
[01:29:19] SIMPLE AS A DIAGRAM THE WORK REQUIRED TO
[01:29:22] COMPLETE IT IS QUITE COMPLEX WITH
[01:29:25] MULTIPLE PHASES AND IT REQUIRES BOTH THE
[01:29:29] EXPANSION OF FACILITIES ON CONCOURSE B
[01:29:32] REALLY TO CREATE THAT OPEN SHARE
[01:29:36] TO BEGIN THE MOVES AS WELL AS REMODEL
[01:29:39] OF EXISTING SPACES TOO.
[01:29:43] ALL OF THIS WORK REQUIRES COORDINATION
[01:29:45] WITH AIRPORT AND AIRLINE OPERATIONS AND
[01:29:48] RELATED NEARBY PROJECTS. IF WE MOVE TO
[01:29:52] THE NEXT SLIDE. AS PART OF THIS PROJECT
[01:29:56] WE ARE FUNDING THE RELOCATION OF UNITED
[01:29:59] AIRLINES BAGGAGE SERVICE OFFICE TO BE
[01:30:02] CLOSER TO WHERE THEIR CUSTOMERS WOULD BE
[01:30:04] ENTERING BAGGAGE CLAIM FROM CONCOURSE B.
[01:30:07] UPON AUTHORIZATION WE WOULD TRANSFER
[01:30:10] FUNDING TO THE PROJECT THAT IS
[01:30:12] CONSTRUCTING THE NEW SECURITY CHECK
[01:30:14] POINT ONE DOWN CLOSER TO BAGGAGE CLAIM
[01:30:18] DEVICE NUMBER ONE. THIS IS AN ARTIFACT OF
[01:30:21] OUR PLANNING PRE PANDEMIC AIRLINE
[01:30:25] REALIGNMENT WOULD HAVE PROCEEDED
[01:30:26] CHECKPOINTS. MOVING TO THE
[01:30:30] NEXT SLIDE. A SIGNIFICANT ELEMENT
[01:30:34] OF SCOPE TO REVIEW THIS AFTERNOON IS THE
[01:30:39] WORK NEEDED TO RELOCATE UNITED'S LOUNGE TO
[01:30:43] CONCOURSE B. THIS FACILITY WILL BE
[01:30:46] RELOCATED TO BE VACATED CURRENT
[01:30:51] AMERICAN EXPRESS LOUNGE AFTER AMERICAN
[01:30:54] EXPRESS HAS MOVED TO ITS NEW LOCATION IN
[01:30:56] THE CENTRAL TERMINAL WHICH WAS
[01:30:59] AUTHORIZED PREVIOUSLY. THE DESIGN AND
[01:31:02] CONSTRUCTION OF THE LOUNGE WILL BE
[01:31:04] COMPLETED BY UNITED AIRLINES AND PAID
[01:31:07] FOR BY THE PORT AND WE WILL BE USING A
[01:31:09] MEMORANDUM OF AGREEMENT VERY SIMILAR
[01:31:12] TO A TENANT REIMBURSEMENT AGREEMENT TO
[01:31:16] AFFECT THE WORK. THE NEXT SLIDE.
[01:31:20] SO HERE'S A LISTING OF THE PROJECT'S
[01:31:25] RISKS THAT WE ARE TRACKING SOME OF OUR
[01:31:27] MORE URGENT ONES RELATE REALLY TO
[01:31:31] SCHEDULE URGENCY, COORDINATION, RESOURCE
[01:31:34] AVAILABILITY, AND CODE REQUIREMENTS. YOU
[01:31:38] CAN SEE THE MITIGATING ACTIONS THAT
[01:31:43] WE HAVE PUT IN PLACE TO MANAGE THEM
[01:31:46] PROACTIVELY, ON THE
[01:31:50] NEXT SLIDE IS OUR OVERALL PROJECT
[01:31:54] SCHEDULE. YOU CAN SEE THE PLANNED
[01:31:58] MOVE OF UNITED TO CONCOURSE B IS
[01:32:02] RIGHT NOW SCHEDULED TO OCCUR IN THE
[01:32:06] NOVEMBER 22- PARDON ME NOVEMBER 2023
[01:32:10] TIME FRAME AND AS JJ MENTIONED WE

[01:32:14] HAVE SET THE DEADLINE FOR THE
[01:32:16] REALLOCATION OF THE GATES TO JANUARY OF
[01:32:19] 2024. THERE
[01:32:23] IS OF COURSE MORE WORK THAT NEEDS TO
[01:32:25] TAKE PLACE AFTER UNITED HAS MOVED TO
[01:32:28] CONCOURSE B INCLUDING WORK ON BOTH
[01:32:31] CONCOURSES. THE NEXT SLIDE AND
[01:32:40] OUR CONE OF CERTAINTY. YOU NO DOUBT
[01:32:44] REMEMBER THIS FROM PREVIOUS
[01:32:46] PRESENTATIONS AND JUST A REMINDER OF
[01:32:48] WHERE WE ARE RIGHT NOW IN THE VERY EARLY
[01:32:51] PLANNING STEPS OF THIS PROJECT AND THAT
[01:32:55] WE HAVE NEGATIVE 30% TO A POSITIVE
[01:32:58] 50% RANGE OF CERTAINTY FOR OUR BUDGET
[01:33:03] AND WITH THE NEXT SLIDE WE CAN TALK
[01:33:07] ABOUT OUR PROJECT BUDGET. RIGHT NOW YOU
[01:33:10] CAN SEE WE HAVE A TOTAL
[01:33:13] OF 102,000,000 DOLLARS AND
[01:33:16] TODAY'S REQUEST WE ARE SEEKING
[01:33:18] 26,000,000 DOLLARS IN ORDER TO GET
[01:33:20] STARTED WITH THE DESIGN PHASE. AGAIN YOU
[01:33:24] KNOW IT SEEMS LIKE A SIMPLE SORT OF
[01:33:27] PROJECT TO JUST SWAP OUT LOCATIONS
[01:33:31] BUT IT IS ACTUALLY QUITE COMPLEX AGAIN
[01:33:34] WITH A NUMBER OF PHASES AND COORDINATION
[01:33:36] WITH AIRLINE OPERATIONS AND RELATED
[01:33:40] PROJECTS AND SO WE'RE REALLY
[01:33:44] UNDERLINING THE DOLLAR
[01:33:49] AMOUNT FOR THE TOTAL OF THE PROJECT. AND
[01:33:51] THIS CONCLUDES OUR PREPARED PRESENTATION
[01:33:54] AND WITH THAT WE URGE APPROVAL OF ITEM
[01:33:57] 10 A .ARE THERE QUESTIONS? YOU'RE
[01:34:04] MUTED COMMISSIONER. NO I DIDN'T
[01:34:07] DO THAT. THIS
[01:34:11] NEVER HAPPENS. THANK YOU SEAN AND JAMES.
[01:34:15] COMMISSIONERS PLEASE UNMUTE YOURSELVES
[01:34:17] FOR QUESTIONS AND COMMENTS OF THE STAFF
[01:34:19] AND LIMIT DISCUSSION TO STAFF
[01:34:21] QUESTIONS AT THIS TIME NOT DISCUSSION OF
[01:34:23] THE MERITS OF THE MOTION. AND WE'LL
[01:34:26] DEBATE THOSE MERITS OF THE MOTION ONCE
[01:34:29] IT HAS BEEN MOVED. PRESENTERS WILL REMAIN
[01:34:32] AUDIBLE. CLERK HART PLEASE CALL THE ROLL.
[01:34:34] THANK YOU BEGINNING WITH COMMISSIONER
[01:34:36] STEINBRUECK. YEAH I'D LIKE TO KNOW WHAT THE
[01:34:41] PROJECTED TIMELINE FOR
[01:34:44] THIS PROJECT IS? MAYBE YOU ALREADY
[01:34:47] COVERED SOME OF THAT AND THE OPPORTUNITY
[01:34:49] TO ACCELERATE IT. IT JUST SEEMS TO ME
[01:34:51] THAT THIS OUGHT TO BE AS CLOSELY TIED TO
[01:34:53] THE THE OPENING OF THE IAF AT
[01:34:58] THE END OF THIS
[01:35:02] YEAR FIRST QUARTER 2022.
[01:35:06] THAT WOULD SEEM LIKE WHAT WE SHOULD BE
[01:35:08] WORKING TOWARD NOW I REALIZE THERE'S A
[01:35:10] LOT OF COMPLICATION TO THIS MORE THAN
[01:35:12] MEETS THE EYE BUT IT WOULD JUST SEEM TO
[01:35:14] ME THAT IT SHOULD BE PRIORITIZED TO
[01:35:16] ACCELERATE THE COMPLETION. THE
[01:35:20] PURPOSE SEEMS TO MAKE TOTAL SENSE. I
[01:35:22] DON'T HAVE ANY ISSUE THERE BUT THE
[01:35:24] OPENING DATE I DO. ALRIGHT THANK
[01:35:29] YOU COMMISSIONER. I'M HOPEFUL WE CAN

[01:35:32] REPOST THE PRESENTATION AND MAYBE SHOW
[01:35:37] THE SCHEDULE THE DETAILED SCHEDULE THAT
[01:35:40] WAS IN THE APPENDIX. AUBREE CAN YOU PULL
[01:35:43] UP THE PRESENTATION TO THAT SCHEDULE FOR
[01:35:45] THE TIMELINE. YES ONE SECOND. THANK YOU.
[01:35:47] IT'LL TAKE JUST A MINUTE TO REBOOT THAT.
[01:35:50] ALRIGHT AND JUST YOU KNOW TO
[01:35:54] SAY THAT WE ARE LOOKING AT A
[01:35:59] NUMBER OF STEPS WE CAN TAKE IN ORDER TO
[01:36:01] EXPEDITE THE PROJECT AS BEST WE CAN. OF
[01:36:05] COURSE IT STARTS WITH THE AUTHORIZATION
[01:36:08] TODAY. THERE ARE SEVERAL PROCUREMENTS
[01:36:12] THAT WE ARE WORKING WITH OUR CENTRAL
[01:36:14] PROCUREMENT OFFICE TO GET SCHEDULED. THE
[01:36:16] OTHER THING WE'RE LOOKING TO DO IS TO
[01:36:19] FIND WAYS TO EXPEDITE GETTING THE DESIGN
[01:36:23] CONTRACTS IN AND GETTING THE DESIGN WORK
[01:36:26] MOVING FORWARD AS WELL AS THE
[01:36:31] DESIGN AND I UNDERSTAND THE PROCUREMENT
[01:36:33] PROCESS FOR PUBLIC WORKS FOR PUBLIC
[01:36:36] AGENCIES IS CONSIDERABLY LONGER THAN IT
[01:36:38] TYPICALLY IS FOR MAYBE PRIVATE SECTOR
[01:36:42] PROJECTS. I'M NOT SURE WHY THAT IS IF
[01:36:46] IT'S JUST ADHERENT REGULATORY
[01:36:48] REQUIREMENTS THAT ARE UNIQUE TO PUBLIC
[01:36:52] WORKS BUT PROCUREMENT I THINK IS A BIG
[01:36:55] PIECE OF THIS IN TERMS OF THE
[01:36:59] START AND COMPLETION. YES VERY MUCH
[01:37:02] UNDERSTOOD AND IT IS SOMETHING THAT
[01:37:04] WE'RE LOOKING TO ADVANCE AS
[01:37:06] EXPEDITIOUSLY AS POSSIBLE LOOKING AT
[01:37:10] WAYS THAT WE CAN EXPEDITE AS
[01:37:13] WELL THE NEGOTIATION PROCESS FOR OUR
[01:37:17] DESIGNER CONTRACTS FOR INSTANCE. WE'RE
[01:37:22] REALLY TRYING TO LEAVE NO STONE UNTURNED
[01:37:26] WITH RESPECT TO HOW CAN WE BRING THIS
[01:37:28] PROJECT IN MORE QUICKLY AS OPPOSED TO ON
[01:37:33] THE SCHEDULE THAT WE'RE DISPLAYING HERE
[01:37:35] TODAY .SO SHAWN IF I CAN JUST ADD
[01:37:38] COMMISSIONER ABSOLUTELY RIGHT OUR
[01:37:40] PRIVATE SECTOR PARTNERS CAN INDEED OFTEN
[01:37:44] MOVE A LITTLE BIT QUICKER BECAUSE THEY
[01:37:46] DON'T HAVE TO GO THROUGH THE STANDARD
[01:37:49] PROCUREMENT PROCESS A GOVERNMENT AGENCY
[01:37:51] DOES AND OFTEN THEY CAN ACTUALLY JUST GO
[01:37:53] OUT AND SELECT A DESIGNER THAT THEY'VE
[01:37:55] WORKED WITH BEFORE WHICH EXPEDITES THAT
[01:37:58] PROCESS SIGNIFICANTLY. WE DID ACTUALLY IN
[01:38:01] THE LAST SIGNATORY LEASE AIRLINE
[01:38:05] REALIGNMENT WHICH WE MOVED NINE AIRLINES
[01:38:08] AROUND MANY OF THOSE AIRLINES WE UTILIZED
[01:38:11] THEM DOING THEIR OWN CONSTRUCTION WORK
[01:38:13] DESIGN AND CONSTRUCTION WORK AND SO WE
[01:38:15] WERE ABLE TO LEVERAGE THAT PRIVATE
[01:38:17] SECTOR SPEED A LITTLE BIT. IN THIS CASE
[01:38:20] BECAUSE OF THE COVID CASH FLOW CONCERNS
[01:38:23] FROM THE AIRLINES OR SPECIFICALLY WITH
[01:38:25] UNITED AIRLINES THEY WERE NOT WILLING TO
[01:38:29] PUT FOR THEIR RESOURCES AND CASH TO
[01:38:32] MOVE FORWARD IN AN EXPEDITED FASHION AND
[01:38:35] SO THEY HAVE ESSENTIALLY ASKED THE PORT
[01:38:37] TO DO THE PROJECT ON THEIR BEHALF AND SO
[01:38:40] UNFORTUNATELY WE'RE REQUIRED TO GO

[01:38:43] THROUGH OUR TRADITIONAL PROCUREMENT. OKAY
[01:38:45] ALRIGHT THANK YOU. THANK YOU COMMISSIONER.
[01:38:49] MOVING TO COMMISSIONER CHO. YEAH
[01:38:55] I GUESS ONE OF THE THINGS THAT I WANTED
[01:38:56] US TO ADDRESS IS WHAT THE RESPONSE HAS
[01:38:58] BEEN FROM OTHER AIRLINES AND HOW
[01:39:02] WE'VE RESPONDED TO THEM? LET ME GO
[01:39:05] AHEAD AND TAKE THAT. COMMISSIONER THANK
[01:39:08] YOU. NO DOUBT WE HAVE HAD AN EXHAUSTIVE
[01:39:11] PROCESS OF ENGAGEMENT WITH OUR AIRLINE
[01:39:15] PARTNERS SPANNING MORE THAN TWO AND A
[01:39:17] HALF YEARS OR MORE THAN TWO YEARS AND I
[01:39:21] WOULD SAY THE PERSPECTIVES OF THE
[01:39:23] AIRLINES HAVE EVOLVED A BIT OVER THAT
[01:39:26] TWO PLUS YEAR PROCESS PERIOD. EACH
[01:39:30] GROUP OF AIRLINES TENDS TO COME FORTH
[01:39:33] WITH THEIR OWN PERSPECTIVE AND INTEREST
[01:39:37] AND SO THE PORT HAS DONE THEIR BEST TO
[01:39:40] FIND SOMETHING THAT THREADED THE NEEDLE
[01:39:43] BETWEEN ALL THE AIRLINES' DIFFERENT
[01:39:46] PERSPECTIVES. I WILL SAY THE ULTIMATE
[01:39:48] BECAUSE YOU DIDN'T HAVE THE BENEFIT OF
[01:39:50] NECESSARILY HEARING SOME OF OUR EARLY
[01:39:53] CONVERSATIONS AND BRIEFINGS WITH THE AIR
[01:39:56] CARRIERS WE DID ACTUALLY GO
[01:40:00] WITH A FINAL PROPOSAL THAT THE AIRLINES
[01:40:03] THEMSELVES RECOMMENDED. NOW NOT ALL
[01:40:06] AIRLINES WERE SUPPORTIVE OF THE
[01:40:08] PARTICULAR PLAN BUT AGAIN RARELY
[01:40:11] IN A COMPETITIVE ENVIRONMENT IN A
[01:40:14] COMPLEX AIRPORT WITH A MULTITUDE OF 20
[01:40:17] PLUS AIRLINES ARE YOU GOING TO GET
[01:40:20] EVERYBODY TO COMPLETELY AGREE. I WILL SAY
[01:40:23] A LARGE NUMBER OF OUR LARGER CARRIERS
[01:40:27] ARE IN SUPPORT OF MOVING FORWARD FORWARD.
[01:40:31] REALLY THE HIGHEST AND BEST USE OF THE
[01:40:32] FACILITY BECAUSE WE'VE INVESTED SO MUCH
[01:40:35] MONEY IN MAKING THE CONCOURSE GATES
[01:40:37] INTERNATIONAL GATES REALLY I THINK
[01:40:40] EVERYBODY AGREES THAT IT DOESN'T MAKE
[01:40:41] SENSE TO HAVE A DOMESTIC CARRIER ON
[01:40:43] THOSE GATES. HOW YOU DO THAT AND WHO
[01:40:45] MOVES WHERE I THINK IS REALLY OFTEN
[01:40:48] WHERE THE AIRLINES GET A MISALIGNED
[01:40:50] BECAUSE ONE THEY DON'T NECESSARILY WANT
[01:40:52] TO BE THE ONE THAT GETS IMPACTED OR
[01:40:53] MOVED BUT IN THE END THE PORT MADE A
[01:40:56] DECISION AT THE END OF 2019 BASED ON
[01:40:59] OUR SIGNIFICANT SIGNIFICANT ENGAGEMENT
[01:41:01] WITH THE CARRIERS AND MAKING THE
[01:41:04] DECISION THAT WE'RE STICKING WITH. GREAT
[01:41:07] THANKS. THANK YOU. COMMISSIONER
[01:41:11] CALKINS. NO QUESTIONS
[01:41:15] FOR ME THANK YOU. COMMISSIONER BOWMAN FOR
[01:41:18] QUESTIONS FOR STAFF. I DON'T
[01:41:22] THINK I HAVE ANY QUESTIONS. I RECEIVED A
[01:41:24] BRIEFING PRIOR TO THIS ONE SO I HAD MOST
[01:41:27] OF MY QUESTIONS ANSWERED THERE. I DID
[01:41:29] HOWEVER WANT TO MAKE IT JUST A BRIEF
[01:41:30] COMMENT THAT YOU MENTIONED THAT THIS
[01:41:34] MIGHT SEEM SIMPLE. THERE'S NOTHING ABOUT
[01:41:35] THIS PROJECT THAT IS SIMPLE. MOVING
[01:41:38] AIRLINES AROUND SO I DON'T WANT ANYBODY

[01:41:40] TO GET THE WRONG IMPRESSION THAT IT'S
[01:41:42] SORT OF LIKE DOMINOES. IT IS A SIMILAR
[01:41:45] SITUATION IN DOMINO BUT IT IS A VERY
[01:41:48] VERY COMPLICATED MANEUVER TO MOVE
[01:41:52] AIRLINES AROUND IN AN AIRPORT. YOU KNOW
[01:41:54] MOST PEOPLE FORGET THAT WE CAN'T SHUT
[01:41:55] DOWN THE AIRPORT IN ORDER TO DO THESE
[01:41:57] THINGS SO JUST KUDOS TO STAFF FOR
[01:42:00] WORKING OUT WHAT I BELIEVE IS A PRETTY
[01:42:03] GOOD NEGOTIATION. I KNOW THAT ONE AIRLINE
[01:42:07] OR ANOTHER HAD CONCERNS EARLY ON I FEEL
[01:42:09] LIKE AT THIS POINT MOST OF THEM ARE ON
[01:42:11] BOARD. AGAIN NOBODY'S GOING TO BE
[01:42:13] PERFECTLY HAPPY I DO AGREE WITH
[01:42:15] COMMISSIONER STEINBRUECK I HOPE THAT WE
[01:42:17] CAN FIND WAYS TO REDUCE THE SCHEDULE AND
[01:42:20] GET THIS DONE QUICKER. THAT'S ALWAYS A
[01:42:23] CONCERN BUT I'LL LEAVE MY COMMENTS AT
[01:42:25] THAT. THANK YOU FOR THE WORK. THANK YOU
[01:42:29] COMMISSIONER. PRESIDENT FELLEMAN I SEE
[01:42:30] COMMISSIONER STEINBRUECK HAS A FOLLOW UP
[01:42:32] QUESTION. THANK YOU.
[01:42:36] YOU JUST YES THIS MAY BE A TOPIC FOR
[01:42:40] A LATER DISCUSSION BUT I'D LIKE TO
[01:42:43] UNDERSTAND JUST WHICH CARRIERS ARE
[01:42:47] PLANNED TO BE UTILIZING THE NEW
[01:42:49] INTERNATIONAL TERMINAL FACILITIES? I AM
[01:42:53] CONCERNED THAT THERE'S BEEN SOME
[01:42:55] EXCLUSIVITY THERE AND THAT THERE ARE
[01:42:58] MULTIPLE INTERNATIONAL CARRIERS THAT
[01:43:02] OBVIOUSLY WOULD LIKE TO HAVE OPPORTUNITY
[01:43:06] TO TAKE FULL ADVANTAGE OF THOSE NEW
[01:43:09] FACILITIES SO I WANT TO PUT THAT OUT
[01:43:11] THERE ON THE TABLE AND I KNOW WE STILL
[01:43:13] HAVE GATE ALLOCATION ISSUES TO DEAL WITH
[01:43:17] PARTICULARLY FOR CONCOURSE A BUT I WANT
[01:43:20] TO BE SURE THAT WE WE DON'T LOSE SIGHT
[01:43:22] OF THE NEED TO BE PROVIDE EQUAL LEVEL
[01:43:26] OF CUSTOMER SERVICE TO ALL OF OUR
[01:43:28] CARRIERS. YEAH I'LL RESPOND
[01:43:32] TO THAT IF I CAN. NO DOUBT COMMISSIONER.
[01:43:35] THE NEWLY CONSTRUCTED OR CONVERTED
[01:43:38] CONCOURSE INTERNATIONAL GATES ARE
[01:43:41] PERCEIVED TO BE VERY AN IMPROVEMENT OVER
[01:43:46] THE SOUTH SATELLITE. AS YOU KNOW STAFF IS
[01:43:48] WORKING ON A FUTURE PROJECT TO DO A
[01:43:52] DEVELOPMENT ENDEAVOR TO REFRESH THAT
[01:43:54] AND BRING IT UP TO CURRENT STANDARDS AND
[01:43:58] WHATNOT. IN TERMS OF THE SPECIFIC
[01:44:01] AIRLINES WE DID HAVE TO GO THROUGH A
[01:44:03] NUMBER OF PLANNING EXERCISES AND
[01:44:06] SCHEDULE ANALYSIS TO DETERMINE WHETHER
[01:44:09] IT MADE SENSE TO MOVE THE FACILITIES
[01:44:11] AROUND AS WE HAVE. WE ANTICIPATE THAT
[01:44:15] THERE WILL BE A MIX OF PREFERENTIAL
[01:44:16] GATES AND COMMON USE GATES ON CONCOURSE A
[01:44:19] AND AGAIN AS YOU ALLUDED TO THE
[01:44:22] SPECIFICS OF WHO AND HOW MANY WILL BE
[01:44:25] DETERMINED IN THOSE FUTURE GATE
[01:44:27] ALLOCATIONS BASED ON THE ACTIVITY PER
[01:44:30] THE LEASE AGREEMENT. I WILL SAY THIS THE
[01:44:33] CARRIERS THAT WE WOULD CONSIDER HAVING
[01:44:36] PREFERENTIAL RIGHTS ON AN INTERNATIONAL

[01:44:38] GATE WOULD BE REQUIRED TO HAVE
[01:44:40] INTERNATIONAL OPERATIONS AND AS WE DID
[01:44:43] OUR PLANNING AND ANALYSIS REALLY THE
[01:44:47] CARRIERS THAT ARE LIKELY TO HAVE
[01:44:50] SCHEDULED EARLY OUR CURRENT COMMON USE
[01:44:53] ACTIVITY AND PRIORITIZATION IS BASED ON
[01:44:55] WHEN THE AIRLINES COME FROM THE MORNING
[01:44:58] INTO THE NOON BANK AND SO AS WE
[01:45:01] CONSIDERED PREFERENTIALLY LEASING ANY OF
[01:45:05] THOSE GATES WE WOULD ONLY DO THAT TO
[01:45:08] THOSE CARRIERS THAT HAD BOTH DOMESTIC
[01:45:10] AND INTERNATIONAL OPERATIONS AND WOULD
[01:45:13] LIKELY BE UTILIZING THOSE GATES IF THEY
[01:45:15] WERE COMMON USE ANYWAY. SO NO DOUBT WE'VE
[01:45:17] WORKED VERY HARD TO COME UP WITH A
[01:45:19] POLICY AND A MECHANISM THAT BALANCES
[01:45:23] BOTH THE INTEREST OF THE NETWORK
[01:45:25] CARRIERS AS WELL AS OUR INTERNATIONAL
[01:45:27] FLAG PARTNERS. I WILL ASSURE YOU THAT WE
[01:45:31] WILL HAVE A NUMBER OF COMMON USE GATES
[01:45:35] AND SO THERE WILL BE ACCESS ONTO THOSE
[01:45:37] CONCOURSE GATES INTO THE FUTURE AND
[01:45:41] THAT'S REALLY AN IMPORTANT PRIORITY FOR
[01:45:43] EACH OF US. IN FACT WE WILL BE COMING
[01:45:46] FORTH IN HOPEFULLY A NUMBER OF MONTHS
[01:45:49] HOPEFULLY SOMETIME THIS YEAR WITH A
[01:45:51] REQUEST TO EXPAND OUR COMMON USE LOUNGE
[01:45:54] BECAUSE WE DO EXPECT TO HAVE A NUMBER OF
[01:45:57] THOSE GATES BE COMMON USE AND BE ABLE TO
[01:45:59] OPERATE UPWARDS OF FOUR PLUS THREE TO FOUR
[01:46:04] COMMON USE GATES AT THE SAME TIME. SO
[01:46:07] THERE'S DEFINITELY A NEED FOR BOTH
[01:46:10] PREFERENTIAL FOR UTILIZATION PURPOSES
[01:46:13] AND THEN COMMON USE TO MAKE SURE THAT
[01:46:15] THERE'S EQUAL ACCESS FOR EVERYBODY. THANK
[01:46:19] YOU. COMMISSIONER FELLEMAN IT'S BACK TO YOU.
[01:46:23] WELL THANKS AGAIN. I MUST SAY THE
[01:46:26] INTENDED THE PROJECT MAKES INTRINSIC
[01:46:29] SENSE. WE HAVE THIS GREAT NEW FACILITY
[01:46:32] COMING ONLINE THE EFFICIENCY OF THE IDEA
[01:46:34] IS BRILLIANT OF COURSE COMPLICATED. SO AT
[01:46:37] THIS TIME I'D LIKE TO SEE IF THERE'S A
[01:46:40] MOTION AND A SECOND TO APPROVE ITEM 10 A.
[01:46:46] SO MOVED. SECONDED.
[01:46:52] OKAY SO THE MOTION HAS BEEN MADE AND
[01:46:54] SECONDED. IS THERE A DISCUSSION ON THE
[01:46:56] MAIN MOTION? CLERK HART PLEASE CALL THE
[01:46:59] ROLL. THANK YOU FOR DISCUSSION ON THE
[01:47:02] MAIN MOTION BEGINNING WITH COMMISSIONER
[01:47:03] STEINBRUECK. NO COMMENTS THANK
[01:47:08] YOU. COMMISSIONER CHO. NOT FOR ME THANK
[01:47:11] YOU. THANK YOU. COMMISSIONER CALKINS. NO
[01:47:15] FURTHER. THANK YOU. COMMISSIONER BOWMAN. NO
[01:47:18] FURTHER COMMENTS THANK YOU. THANK YOU.
[01:47:20] COMMISSIONER FELLEMAN. THAT'S IT FOR ME AS
[01:47:23] WELL. SO HEARING NO FURTHER DISCUSSION CLERK
[01:47:26] HART PLEASE CALL THE ROLL FOR THE VOTE.
[01:47:28] COMMISSIONERS PLEASE SAY YES OR NO WHEN
[01:47:30] YOUR NAME IS CALLED. FOR THE VOTE
[01:47:32] BEGINNING WITH COMMISSIONER STEINBRUECK.
[01:47:34] YES. THANK YOU. COMMISSIONER CHO. AYE.
[01:47:39] THANK YOU. COMMISSIONER CALKINS. AYE. THANK
[01:47:43] YOU. COMMISSIONER BOWMAN. AYE. THANK YOU

[01:47:46] AND COMMISSIONER FELLEMAN. YAY. THANK YOU.
[01:47:49] YOU HAVE FIVE YESSES AND ZERO NOES. THE
[01:47:53] MOTION PASSES. SO CLERK HART PLEASE READ
[01:47:56] THE NEXT ITEM INTO THE RECORD. EXECUTIVE
[01:47:59] WILL YOU INTRODUCE THE ITEM AND THE
[01:48:01] PRESENTERS FOLLOWED. THANK YOU THAT IS
[01:48:04] ITEM 10 B, THE AUTHORIZATION FOR THE
[01:48:06] EXECUTIVE DIRECTOR TO COMPLETE DESIGN
[01:48:08] AND PERMITTING AT THE FISHERMAN'S
[01:48:09] TERMINAL SITE IMPROVEMENTS UNDER THE NEW
[01:48:12] CIP C8-0-1-2-1-1
[01:48:16] UTILIZING 1,525,505
[01:48:19] DOLLARS AND FORMALLY AUTHORIZED FUNDING
[01:48:22] FOR THE GATEWAY BUILDING CIP. NO REQUEST
[01:48:25] FOR ADDITIONAL FUNDING IS ASSOCIATED
[01:48:26] WITH THIS AUTHORIZATION. THIS
[01:48:31] PROJECT WAS PREVIOUSLY UNDER THE GATEWAY
[01:48:33] BUILDING CIP WHICH AS YOU KNOW IS
[01:48:36] CURRENTLY PAUSED. SEPARATING OUT TO
[01:48:39] PROPOSED SITE ENHANCEMENTS AND PUTTING
[01:48:40] IT UNDER A NEW CIP PROJECT WILL ENABLE
[01:48:43] US TO MOVE FORWARD WITH MAKING
[01:48:44] IMPROVEMENTS TO THE BIKE PEDESTRIAN
[01:48:46] ROUTES, SIGNAGE, LANDSCAPING, LIGHTING
[01:48:49] UPGRADES, WAYFINDING, AND BRANDING AND
[01:48:51] PROVISIONS FOR PARKING AND LOADING. THE
[01:48:53] PRESENTERS FOR THIS IS STEPHANIE JOHN
[01:48:56] STEBBINS, MANAGING DIRECTOR FOR MARITIME,
[01:48:58] DAVE MCFADDEN, MANAGING DIRECTOR ECONOMIC
[01:49:00] DEVELOPMENT, KIERA LEESE, DIRECTOR REAL ESTATE
[01:49:04] DEVELOPMENT, AND LENA FRANKS, CAPITAL
[01:49:06] PROJECT MANAGER FOR SEAPORT PROJECT
[01:49:09] MANAGEMENT. STEPHANIE?
[01:49:12] THANK YOU COMMISSION. THANK YOU EXECUTIVE
[01:49:15] DIRECTOR. AS YOU'VE HEARD WE'RE HERE TO
[01:49:18] BRIEF YOU ON THE FISHERMAN'S TERMINAL
[01:49:21] OVERALL DEVELOPMENT AND THEN ASK FOR
[01:49:23] AUTHORIZATION ON ONE PIECE OF THAT. WE
[01:49:26] HAVE BEEN IMPLEMENTING THE VISION FOR
[01:49:30] FISHERMAN'S TERMINAL FOR QUITE A NUMBER
[01:49:34] OF YEARS AND WE ARE MAKING CONSISTENT
[01:49:36] CONTINUALLY MAKING PROGRESS TOWARDS THAT
[01:49:38] VISION AT THE SAME TIME WE ARE ADJUSTING
[01:49:41] AS BOTH EVENTS ON THE GROUND
[01:49:45] AS WELL AS THINGS SUCH AS COVID THIS
[01:49:48] PAST YEAR PIVOTING TO ADDRESS THOSE. WHAT
[01:49:51] YOU'RE GOING TO SEE TODAY IS ASKING
[01:49:56] FOR AUTHORIZATION TO MOVE FORWARD WITH
[01:49:58] THE ONE ELEMENT THAT STEVE DESCRIBED AS
[01:50:01] WELL AS AN UPDATE ON THE PAUSE GATEWAY
[01:50:04] BUILDING AND THE MARITIME INNOVATION
[01:50:08] CENTER AS WELL. AND I REALLY WANT TO I
[01:50:11] THINK I'M GOING TO PASS THIS OFF
[01:50:12] DIRECTLY TO KIRA LEASE AND ELEANOR FRANK
[01:50:15] ARE VERY CAPABLE TEAM. I DO WANT TO
[01:50:18] THANK DAVE MCFADDEN FOR HIS LEADERSHIP
[01:50:20] ON THE MARITIME INNOVATION CENTER
[01:50:22] ESPECIALLY. IT'S A VERY EXCITING PROJECT
[01:50:25] THAT IS MUCH MORE IMPORTANT THAN THIS
[01:50:28] ONE SITE AT FISHERMAN'S IT'S REALLY
[01:50:30] IMPORTANT FOR THE ENTIRE DIVISION AND THE
[01:50:33] ENTIRE INDUSTRY. I GIVE
[01:50:37] MY THANKS. AS WE PAUSE THE GATEWAY

[01:50:40] PROJECT IN PARTICULAR IT DOES RAISE THE
[01:50:42] QUESTION OF WHAT WE DO WITH THAT LAND
[01:50:45] AND BUILDINGS WHERE THAT SITE WILL
[01:50:48] EVENTUALLY BE SERVING SOMETHING ELSE. WE
[01:50:51] DON'T HAVE THOSE ANSWERS TODAY. WE WILL
[01:50:54] BE STAFF WILL BE EVALUATING DIFFERENT
[01:50:57] ALTERNATIVES AND ANSWERING THAT QUESTION
[01:50:59] OVER THE COMING MONTHS BUT KNOW THAT
[01:51:02] STAFF IS ADDRESSING THAT ISSUE AND
[01:51:04] THINKING ABOUT THAT SO WITH THAT I'M
[01:51:07] GOING TO TURN THIS OVER TO KIRA LEASE
[01:51:10] WHO IS OUR DIRECTOR OF REAL ESTATE
[01:51:13] DEVELOPMENT AND IS LEADING THIS EFFORT
[01:51:16] SO KIRA. GREAT. THANKS STEPHANIE.
[01:51:20] IT'S GOOD TO BE WITH YOU PRESIDENT
[01:51:23] FELLEMAN AND COMMISSION AND DIRECTOR
[01:51:26] METRUCK. WE DO HAVE A POWERPOINT
[01:51:29] PRESENTATION TO DRIVE THIS NARRATIVE SO
[01:51:32] I WONDER IF YOU CAN PULL THAT. GREAT.
[01:51:37] TODAY WE'RE GOING TO TALK ABOUT
[01:51:40] COMPREHENSIVELY AN UPDATE ON THE FISHERMAN'S
[01:51:42] TERMINAL PROGRAM AND AS STEPHANIE ALLUDED
[01:51:45] TO EARLIER IT CONTAINS THE AUTHORIZATION
[01:51:49] FOR NEW CIP FOR MATERIAL THAT WE'VE
[01:51:52] ALREADY DEVELOPED. YOU COULD JUST MOVE
[01:51:55] FORWARD. THIS
[01:51:59] PROJECT IS AT A CRITICAL JUNCTURE. WE'VE
[01:52:02] BEEN WORKING DILIGENTLY EVEN THROUGH THE
[01:52:04] COVID ERA AND HAVE ARRIVED FROM
[01:52:09] THE ORIENTATION IN THE FISHERMAN'S
[01:52:13] TERMINAL STRATEGIC PLAN THAT WAS WORKED
[01:52:15] ON BY THE PORT AND ITS STAKEHOLDERS AT
[01:52:18] FISHERMAN'S TERMINAL A NUMBER OF YEARS
[01:52:20] AGO AND NOW WE'RE PREPARED TO REPORT ON
[01:52:23] WHERE WE'RE GOING WITH THIS PROJECT AND
[01:52:26] MORE IMPORTANTLY WHAT THE PUBLIC IS
[01:52:27] LIKELY TO SEE AS WELL AS ANSWER YOUR
[01:52:30] QUESTIONS ABOUT OUR STRATEGY AND HOW OUR
[01:52:33] PROJECTS IN FACT MEASURE UP AGAINST
[01:52:37] THE STRATEGY THAT WE DEvised SEVERAL
[01:52:39] YEARS AGO. TODAY WE'RE GOING TO TOUCH ON
[01:52:42] SEVERAL PROGRAMS TO THOSE COMPONENTS. THE
[01:52:45] AUTHORIZATION FOR THE NEW CIP THAT
[01:52:47] STEPHANIE ALLUDED TO EARLIER, GIVE YOU
[01:52:50] PROGRESS UPDATES AND ACCOMPLISHMENTS, AS
[01:52:52] WELL AS DISCUSS PATH FORWARD ON ALL THE
[01:52:54] ELEMENTS OF THIS PROJECT AND WITH THAT
[01:52:57] I'M GOING TO TURN THE
[01:53:00] PRESENTATION OVER TO PROJECT MANAGER
[01:53:02] ELENOR FRANKS TO WALK US THROUGH WHERE
[01:53:05] WE'VE BEEN AND WHERE WE'RE GOING. ELENOR?
[01:53:08] THANK YOU NEXT SLIDE PLEASE. SO THE MAJOR
[01:53:12] COMPONENTS OF THIS OVERVIEW ARE GOING TO
[01:53:14] BE THE SITE IMPROVEMENTS FOR WHICH WE'RE
[01:53:16] REQUESTING ON AUTHORIZATION, AN UPDATE ON
[01:53:19] THE MARITIME INNOVATION CENTERS PROGRESS
[01:53:22] TOWARDS DESIGN AND PERMITTING COMPLETION,
[01:53:24] AS WELL AS A STATUS UPDATE AS MENTIONED
[01:53:27] BY DIRECTOR STEPHANIE JONES STEBBINS ON
[01:53:30] THE GATEWAY BUILDING AND THE ASSOCIATED
[01:53:33] PUBLIC STREET IMPROVEMENTS. NEXT SLIDE.
[01:53:38] THIS IS AN OVERALL AT GLANCE OVERVIEW
[01:53:43] OF THE BUDGET STRUCTURE OF THE

[01:53:45] FISHERMAN'S TERMINAL REDEVELOPMENT
[01:53:47] PROGRAM TO SHOW WHAT ELEMENTS ARE
[01:53:50] CURRENTLY IN PLACE AND AT THIS JUNCTURE
[01:53:52] WHICH ONES ARE GOING TO PROCEED AND BE
[01:53:54] COMPLETED AND PLANNING TO BE COMPLETED
[01:53:56] AND WHICH ARE GOING TO PAUSE. THE FIRST
[01:53:59] ONE TO YOUR LEFT IS THE GATEWAY PROJECT
[01:54:02] AND ITS COMPONENTS THAT INCLUDE THE
[01:54:04] GATEWAY BUILDING, THE RIGHT OF MAY
[01:54:06] IMPROVEMENTS ALSO KNOWN AS PUBLIC STREET
[01:54:09] IMPROVEMENTS THAT ARE TRIGGERED BY THE
[01:54:10] DEVELOPMENT OF THE GATEWAY BUILDING, AND
[01:54:13] THE ASSOCIATED ART PROGRAM. THE SIDE
[01:54:16] IMPROVEMENTS IN THE MARITIME INNOVATION
[01:54:18] CENTER WILL CONTINUE AND THEY EACH
[01:54:20] INCLUDE THE SCOPE OF WORK THAT I'M GOING
[01:54:23] TO REVIEW SHORTLY IN THE NEXT SLIDE AND
[01:54:26] EACH OF THEM ARE ALSO ELIGIBLE FOR THE
[01:54:29] ART PROGRAM MEANING THE 1% VALUE THEIR
[01:54:33] TOTAL CIP. NEXT
[01:54:37] SLIDE. ALL
[01:54:41] RIGHT THIS IS AN IMPORTANT DECISION
[01:54:43] POINT FOR THE SITE IMPROVEMENTS. AS
[01:54:45] MENTIONED EARLIER SO FAR THIS ELEMENT
[01:54:49] IMPORTANT COMPONENT OF THE FISHERMAN
[01:54:51] TERMINAL REDEVELOPMENT HASN'T BEEN VERY
[01:54:55] CLEARLY CHARACTERIZED OR HIGHLIGHTED
[01:54:57] GIVEN THAT IT WAS FOLDED INTO THE
[01:54:59] GATEWAY BUILDING SCOPE EVEN THOUGH
[01:55:01] GEOGRAPHICALLY IT DOESN'T REALLY PERTAIN
[01:55:03] TO THAT PARTICULAR PROJECT IT
[01:55:06] REALLY SERVES THE ENTIRE TERMINAL AT
[01:55:10] LARGE SO THIS IS A GOOD OPPORTUNITY FOR
[01:55:14] CLARIFYING THE NATURE, THE INTENT OF THIS
[01:55:16] BODY OF WORK AND PRESENT THE PROGRESS TO
[01:55:20] DATE AS WELL AS THE TOTAL ESTIMATED
[01:55:22] PROJECT COST. AND THEN OF COURSE THE
[01:55:25] AUTHORIZATION TO PROCEED AS ITS OWN
[01:55:28] SEPARATE CIP SO THAT IT DOESN'T GET
[01:55:30] PAUSED TOGETHER WITH THE GATEWAY PROJECT.
[01:55:32] NEXT SLIDE PLEASE. OKAY
[01:55:36] WE'VE GONE TO GREAT LENGTHS NOW THAT WE'VE
[01:55:39] ACHIEVED 60% DESIGN PROGRESS TO REFINE
[01:55:42] THE SCOPE OF THIS PARTICULAR PROJECT
[01:55:46] WHICH RANGES ACROSS A WIDE VARIETY OF
[01:55:50] IMPROVEMENTS AND IT'S FOOTPRINT AS YOU
[01:55:52] CAN SEE FROM THIS SLIDE IS ENCOMPASSED
[01:55:56] BY THIS ORANGE DOTTED LINE. SO AS YOU CAN
[01:55:59] SEE IT IS NOT PART SPECIFICALLY OF THE
[01:56:03] IMPROVEMENTS OR SITE IMPROVEMENT
[01:56:05] ASSOCIATED TO EITHER THE MARITIME
[01:56:08] INNOVATION CENTER OR THE GATEWAY
[01:56:09] BUILDING PROJECT BUT IT'S ITS OWN
[01:56:13] PROJECT WITH ITS OWN FOOTPRINT. AS
[01:56:17] FAR AS ELEMENT GOES AS ALREADY
[01:56:21] SUMMARIZED BY DIRECTOR METRUCK WE HAVE
[01:56:24] LANDSCAPE ELEMENTS SUCH AS PLANTING,
[01:56:27] STRIPING, CROSSWALK IMPROVEMENTS, AND SITE
[01:56:30] FURNITURE ALL OF THESE GEARED TOWARD
[01:56:32] IMPROVING ACCESSIBILITY, SAFETY, AS WELL
[01:56:36] AS THE ENJOYMENT OF THE TERMINAL.
[01:56:38] SIMILARLY THE INTENT IS SUCH AS FOR THE
[01:56:41] SIGNAGE ELEMENT SO WE ARE INCLUDING NEW

[01:56:46] SIGNAGE ELEMENT AT THE RISK SCALE THAT
[01:56:48] YOU CAN LOOK AT ONE OF THESE SMALLER
[01:56:52] FRAMES DOWN HERE ON THE SLIDE WHICH
[01:56:55] INCLUDES WAY FINDING, NEW MONUMENT SIGNS,
[01:56:58] AND INTERPRETIVE SIGNAGE WHICH IS AN
[01:57:00] IMPORTANT COMPONENT THAT IS FOCUSED
[01:57:04] ON AND COMPRISED MOSTLY
[01:57:08] ON THE WATERFRONT AREA NORTH OF THE
[01:57:11] FISHERMAN CENTER THE COMMERCIAL BUILDING
[01:57:14] AND WILL INCORPORATE A LOT OF THE
[01:57:23] HISTORY OF THE TERMINAL AND
[01:57:26] WILL ENHANCE THE EXPERIENCE OF THE PLACE
[01:57:29] CREATING POSSIBLY ENGAGING AN
[01:57:31] EDUCATIONAL STORYTELLING FOR THE GENERAL
[01:57:34] PUBLIC AS MUCH AS FOR THE TENANTS AND
[01:57:37] THE COMMERCIAL ACTIVITIES IN PLACE. AND
[01:57:40] LAST BUT NOT LEAST SITE LIGHTING WITH
[01:57:42] NEW PERMITTING LIGHTING TO TAKE
[01:57:47] ALL THESE AREAS IN PARTICULARLY THE ONE
[01:57:49] THAT CONNECT TO TO THE NEW MARITIME
[01:57:52] INNOVATION CENTER UP TO SNUFF TO MINIMUM
[01:57:55] STANDARD LIGHTING REQUIREMENTS IF NOT
[01:57:59] HIGHER. NEXT SLIDE. ALL
[01:58:05] RIGHT SO BRIEFLY IN THE PATH FORWARD. WE
[01:58:07] HAVE COMPLETED 60% DESIGN. WE ARE IN
[01:58:10] THE PROCESS OF COMPLETING 60%
[01:58:14] DESIGN LEVEL RISK ASSESSMENT AND
[01:58:16] STOCHASTIC MODELING. THIS IS A PROCESS
[01:58:19] IT'S A FINANCIAL MODEL THAT ALLOWS US TO
[01:58:22] IDENTIFY EARLY HOW LIKELY WE ARE TO MEET
[01:58:25] PROJECT MILESTONE AND DEADLINES WHAT IS
[01:58:28] THE LIKELIHOOD OF SCHEDULE AND COST
[01:58:31] OVERRUNS AND QUANTIFY RISKS TO ASSESS
[01:58:35] THEIR IMPACT BETTER/ THE TOTAL PROJECT
[01:58:38] COST AT THIS TIME AT THE CURRENT SCOPE
[01:58:40] AND SCHEDULE IS 3.3 MILLION. IT DOES
[01:58:42] INCLUDE THE 1% ART PROGRAM AND IT
[01:58:45] ACCOUNTS FOR SOME COST INCREASE THAT
[01:58:48] HAVE BEEN CAPTURED AT THE 60% DESIGN
[01:58:50] MILESTONE THAT ARE DUE TO NOW BIDDING
[01:58:54] THIS PACKAGE TOGETHER WITH A MARITIME
[01:58:57] INNOVATION CENTER BUT WITHOUT THE
[01:58:58] GATEWAY PROJECT THUS IN INCREASING THE
[01:59:01] CONSTRUCTION COST POTENTIALLY.
[01:59:05] NEXT STEPS ARE PROGRESSING
[01:59:08] TOWARDS DESIGN COMPLETION UNDER THIS NEW
[01:59:11] CIP ALONGSIDE WITH THE MARITIME
[01:59:14] INNOVATION CENTER. THESE TWO PROJECTS
[01:59:16] SHARE THE SAME SCHEDULE PATH. NEXT SLIDE.
[01:59:21] AND HERE WE ARE WITH THE STATUS OF THE
[01:59:24] MARITIME INNOVATION CENTER. SINCE LAST
[01:59:27] DECEMBER WHEN WE CAME FOR
[01:59:31] OUR PRESENTATION RELATED TO OUR
[01:59:36] 5,000,000 DOLLAR GRANT GENEROUSLY
[01:59:39] OFFERED BY WASHINGTON DEPARTMENT OF
[01:59:42] COMMERCE WE HAVE STARTED AND
[01:59:46] OUR SHORELINE SUBSTANTIAL DEVELOPMENT
[01:59:48] PERMIT. IT WAS SUBMITTED. WE HAVE IN FACT
[01:59:51] ALREADY COMPLETED THE FIRST CYCLE OF
[01:59:53] CORRECTIONS AND IT'S BEEN A VERY SMOOTH
[01:59:55] AND POSITIVE PROCESS. WE HAVE EXECUTED AND
[01:59:58] THUS SECURED THE 5,000,000 DOLLAR STATE
[02:00:01] FUNDING THAT I JUST MENTIONED, COMPLETED

[02:00:04] 60% DESIGN, AND JUST AS
[02:00:08] SIMILARLY TO THE SITE IMPROVEMENT
[02:00:11] PROJECT THIS PROJECT HAS ALSO UNDERGONE
[02:00:14] RISK ASSESSMENT AND STOCHASTIC MODELING.
[02:00:17] TOTAL PROJECT COST AFTER THESE RECENT
[02:00:20] DEVELOPMENTS IS NOW SET AT 18,000,000
[02:00:22] ALSO INCLUDES THE 1% ART PROGRAM. IT
[02:00:26] DOESN'T- THE PROJECT COST IS TOTAL SO IT
[02:00:28] INCLUDES PORT AND STATE CONTRIBUTIONS.
[02:00:31] NEXT STEP. AGAIN COMPLETE DESIGN AND
[02:00:34] PERMITTING AND PROGRESS TOWARDS
[02:00:36] CONSTRUCTION COMPLETION. NEXT
[02:00:40] SLIDE. THIS IS AN
[02:00:44] OVERALL HIGH LEVEL TIMELINE THAT SHOWS
[02:00:47] WHERE WE'RE AT WITH THE MARITIME
[02:00:49] INNOVATION CENTER AND THE SITE
[02:00:51] IMPROVEMENTS, THE TWO PROJECTS THAT ARE
[02:00:53] PLANNED TO MOVE FORWARD. SO WE PLAN TO
[02:00:56] COMPLETE DESIGN AT THE END OF THIS YEAR
[02:00:59] AND PROCEED WITH THE TRADITIONAL DESIGN
[02:01:02] THAT BUILD PROCESS TO PROCURE
[02:01:05] CONSTRUCTION SERVICES AND SUBSTANTIAL
[02:01:08] COMPLETION AT THIS TIME IS STILL
[02:01:10] EXPECTED TO BE AT THE END OF QUARTER 4
[02:01:13] 2023. AT THIS POINT THE
[02:01:17] TIMELINEs SORT OF SEPARATE BECAUSE THE
[02:01:20] SITE IMPROVEMENTS WILL BE EFFECTIVELY
[02:01:23] COMPLETE THE MARTINA INNOVATION CENTER
[02:01:27] WILL BE ToO AND THE ASSET WILL BE BOOKED
[02:01:29] AND POSSIBLY START ITS NEW
[02:01:32] LIFE UNDER NEW TENANTS BUT AT THE SAME
[02:01:35] TIME WE WILL ENTER A PROCESS THAT WE
[02:01:39] CALL PERFORMANCE PERIOD IN ORDER TO
[02:01:41] ACHIEVE LIVING BUILDING CHALLENGE
[02:01:43] CREDENTIAL WHICH THE MARITIME INNOVATION
[02:01:45] CENTER IS PURSUING. AND THIS PROCESS WILL
[02:01:48] TAKE A WHOLE YEAR STARTING FROM WHEN THE
[02:01:51] BUILDING ITSELF WILL ACHIEVE 80%
[02:01:54] OCCUPANCY. IT'S GOING TO BE AN
[02:01:57] INTERESTING PROCESS. WE'LL BE ABLE TO
[02:02:00] TEST AND VERIFY ALL OF
[02:02:04] THE PERFORMANCE BASED SYSTEMS
[02:02:08] AND NEW SYSTEM AND FEATURES THAT WE HAVE
[02:02:10] BUILT INTO THE DESIGN OF THIS PROJECT
[02:02:13] OVER THE COURSE OF THAT YEAR AND
[02:02:14] HOPEFULLY ACHIEVE THE AWARD IN 2025.
[02:02:22] LAST BUT NOT LEAST. THE GATEWAY BUILDING
[02:02:25] IS A PROJECT THAT IS CAUSING
[02:02:29] NOW AFTER ACHIEVING 60% DESIGN
[02:02:32] COMPLETION. THERE'S A PLAN TO PAUSE AS WE
[02:02:35] KIND OF SLOW DOWN AND THIS MACHINE
[02:02:39] AND PREPARE IT FOR SHELVING IN ORDER
[02:02:42] TO PRESERVE THE VALUE OF THE INVESTMENT
[02:02:45] THAT WE'VE PUT IN IT SO FAR. SO
[02:02:49] THERE'S TWO COMPONENTS THAT REMAIN TO BE
[02:02:52] COMPLETED ONE IS DESIGN WORK THAT WE
[02:02:54] HOPE TO PREPARE
[02:02:58] AND IT'S NOT GEARED TOWARDS PERMITTING
[02:03:01] BUT MORE SO TOWARDS MARKETING PURPOSES
[02:03:07] TO SEEK OUT PROSPECTIVE TENANTS OR
[02:03:12] PARTNERS. SO IT WOULD BE ALL SORTS OF
[02:03:15] EDITABLE MATERIALS WILL TRY TO KEEP THIS
[02:03:18] PROJECT ALIVE AND VERY VISIBLE SO THAT

[02:03:21] WE CAN MAINTAIN OPPORTUNITIES TO RESUME
[02:03:24] EVEN POSSIBLY SOONER THAN EXPECTED. AND
[02:03:27] THEN OBVIOUSLY THE APPROPRIATE SHELIVING
[02:03:30] SO THAT NOT NOT ONLY WE ARCHIVE AND
[02:03:33] WE PRESERVE THE VALUE OF THE WORK DONE
[02:03:35] TO DATE BUT WE CAN ALSO PULL IT OUT AND
[02:03:39] START AND PICK UP WE LEFT MORE EASILY
[02:03:42] AND MORE SEAMLESSLY. NEXT
[02:03:46] SLIDE. THAT'S
[02:03:50] IT FOR MY PRESENTATION. OKAY ANY
[02:03:53] QUESTIONS? THANK YOU KARA AS WELL AS
[02:03:56] STEPHANIE AND APPRECIATE ALL
[02:03:59] IS DONE. I'D LIKE TO HAVE-
[02:04:03] I THINK IT'S PETER THAT HAS THE
[02:04:05] COMMISSIONER STEINBRUECK HAS THE FIRST
[02:04:07] QUESTION AND THEN CLERK HART YOU CAN GO
[02:04:10] AROUND THE AROUND THE ROLE. OKAY
[02:04:14] AM I ON HERE? OKAY. THANKS I LOOK
[02:04:18] AT THE ENTIRE CAMPUS OF FISHERMAN
[02:04:20] TERMINAL AS OUR
[02:04:24] LEGACY FACILITY THERE. IT IS THE SINGLE
[02:04:28] MOST IMPORTANT HISTORIC PORT OF SEATTLE
[02:04:32] LEGACY THE CAMPUS THAT
[02:04:35] WE HAVE AND FROM THAT TO THAT POINT I
[02:04:37] APPRECIATE THAT YOU ARE DOING SOME SITE
[02:04:41] PLANNING UPDATES HERE AND I THINK ALL OF
[02:04:44] THE THINGS YOU'VE CALLED OUT THERE ARE
[02:04:45] IMPORTANT IN TERMS OF SIGNAGE, WAY
[02:04:47] FINDING, ACCESSIBILITY, LIGHTING.
[02:04:52] WHAT I DIDN'T SEE ATTENTION TO THERE WAS
[02:04:55] ANYTHING UNDER THE SUBJECT OF
[02:04:58] SUSTAINABLE SITE PLANNING, GREEN SITE
[02:05:02] DESIGN PRINCIPLES, ETC FOR REDUCING
[02:05:05] IMPERVIOUS SURFACE WATER
[02:05:08] TREATMENT. THERE'S A LOT OF SURFACE OUT
[02:05:11] THERE. I HAVE NO IDEA WHERE THAT WATER
[02:05:13] GOES BOTH OFF THE ROOF AND OFF OF ALL
[02:05:16] THE HARD PAVING SO I WANTED TO ASK
[02:05:19] YOU ABOUT THAT. IT'S GREAT THAT WE'RE
[02:05:22] DOING THIS LIVING BUILDING I THINK IT'S
[02:05:24] PROBABLY GOING TO BE THE ONLY SECOND
[02:05:25] LIVING BUILDING IN SEATTLE AND THERE ARE
[02:05:27] VERY FEW EXAMPLES ELSEWHERE SO THAT'S
[02:05:30] PRETTY EXCITING AND I KNOW IT'S ADDED
[02:05:32] QUITE A BIT TO THE COST AS WELL BUT IT
[02:05:34] STILL IS WORTH DOING. THIS WILL BE A
[02:05:36] GREAT NEW PROGRAM AND FACILITY THERE
[02:05:40] BUT SITE PLANNING. THOSE ARE MY QUESTIONS.
[02:05:43] ALSO THERE WAS ONE OTHER THING ANY
[02:05:47] STUDY OF PARKING AND TRAFFIC FLOWS. IF
[02:05:52] WE'RE DOING THE SITE WORK WE SHOULD BE
[02:05:54] LOOKING TO ME WHAT ARE THE PARKING NEEDS
[02:05:58] CAN THEY BE REDUCED AND
[02:06:01] WHAT SHOULD BE THE MANAGEMENT OF THE
[02:06:03] PARKING AND ALSO ARE
[02:06:07] THE TRAFFIC FLOWS AND DIRECTIONS THERE
[02:06:09] WORKING AS WELL AS THEY COULD BE. IT
[02:06:13] SEEMS A LITTLE BIT CHAOTIC PARTICULARLY
[02:06:17] TO PEOPLE WHO HAVEN'T BEEN THERE BEFORE
[02:06:19] SO THOSE ARE MY QUESTIONS. THANK YOU.
[02:06:21] THANKS COMMISSONER. SO THE
[02:06:26] SUSTAINABILITY OBJECTIVES FOR THE SITE
[02:06:29] ENHANCEMENT PACKAGE WILL TOUCH ON MANY

[02:06:32] OF THOSE AREAS THAT YOU'RE CONCERNED
[02:06:34] ABOUT. CURRENT PERMEABLE SAVING
[02:06:38] MANY BE A SOLUTION. SOME SPECIFIC
[02:06:43] QUARTERS WE WILL BE FOLLOWING THE
[02:06:47] PERSPECTIVE OF THE POLICY ENVIRONMENTAL
[02:06:51] AND SUSTAINABILITY POLICY TEAM AS WE
[02:06:54] MOVE FORWARD ON THE DEVELOPMENT OF OUR
[02:06:57] SITE CONSTRUCTION PACKAGE FOR
[02:06:59] SUSTAINABILITY GOALS WITH THE SITE
[02:07:02] ENHANCEMENTS. LANDSCAPING TYPICALLY
[02:07:04] IMPROVES RUNOFF COMPONENTS STORMWATER
[02:07:08] COMPONENT. I THINK WE'RE ALSO LOOKING
[02:07:13] AT HOW OUR SIGNAGE RELATES TO SUPPORTING
[02:07:16] OUR SUSTAINABILITY RULES AS WELL. SO NOT
[02:07:19] ONLY IN THE WAY THAT THEY'RE CONSTRUCTED
[02:07:21] BUT WHAT THEY HAVE TO SAY ABOUT ABOUT
[02:07:24] WHAT WE'RE DOING IN OUR INTERPRETIVE
[02:07:26] SIGNAGE PROGRAM THAT SUPPORTS THE
[02:07:28] PROJECT. IN TERMS OF THE TRAFFIC
[02:07:32] ENGINEERING UNDERSTANDING PARKING
[02:07:33] GOALS WILL ALSO BE TACKLED. INSIDE OUR
[02:07:38] PERMITTING PROCESS WE ARE TALKING
[02:07:42] INTERNALLY AT THE COMMITTEE LEVEL THAT
[02:07:45] SUPPORTS THIS PROJECT ON HOW TO IMPROVE
[02:07:47] PARKING MANAGEMENT. THIS IS AN OPERATING
[02:07:51] FACILITY AND OPERATES SEASONALLY. THERE
[02:07:52] ARE MANY ADJUSTMENTS THAT CAN BE MADE SO
[02:07:55] AS WE'RE UPGRADING THE PARKING FIELDS
[02:07:57] THAT ARE ACCOMPANYING THIS DEVELOPMENT
[02:07:59] WILL HAVE THE OPPORTUNITIES TO LOOK AT
[02:08:02] HOW WE'RE PARKING WHO'S PARKING AND HOW
[02:08:05] WE CAN MODIFY VEHICULAR USE ON THE SITE
[02:08:08] TO SUPPORT A SUSTAINABILITY OBJECTIVES.
[02:08:11] SO NOW THAT'S KIND OF A GENERAL RESPONSE.
[02:08:13] OKAY THAT'S FINE FOR NOW. ONE OTHER
[02:08:16] QUESTION. WE ARE PART OF AN EFFORT TO
[02:08:18] LOOK AT OUR MARITIME HERITAGE AREA
[02:08:20] DESIGNATION UNDER FEDERAL MARITIME
[02:08:23] HERITAGE AREAS AND I THINK THAT AND I'M
[02:08:26] INVOLVED ON A STAKEHOLDER ADVISORY
[02:08:28] COMMITTEE FOR THAT PURPOSE AS YOU MAY
[02:08:31] KNOW AND I THINK THIS IS A SITE THAT IS
[02:08:33] A PARTICULAR IMPORTANCE IN THAT REGARD
[02:08:36] IN TERMS OF THE RECOGNITION
[02:08:39] AND POTENTIAL VALUE AS A
[02:08:43] HISTORIC SITE AND FACILITIES AND I WOULD
[02:08:46] HOPE THAT WE ARE ALSO THINKING ABOUT
[02:08:48] INTERPRETIVE OPPORTUNITIES AT FISHERMAN'S
[02:08:51] TERMINAL TO TELL THE STORY. GREAT. YEAH
[02:08:55] THANK YOU AND WE HAVE BECOME AWARE
[02:08:58] PERHAPS THROUGH YOU OF THAT OPPORTUNITY
[02:09:00] AND OUR STAFF HAS BEEN ASSEMBLING THE
[02:09:05] GUIDELINES LOOKING AT OUR SCHEDULE AND
[02:09:08] LOOKING WHERE THAT WE CAN MAKE PERTINENT
[02:09:10] APPROACHES TO THAT PROGRAM. SO
[02:09:14] WE ARE STUDYING IT I THINK THERE'S
[02:09:16] SOMETHING TO DO IT AND WE WILL SEE IF
[02:09:18] THERE'S A WAY THAT WE CAN CONNECT TO
[02:09:21] SINCE THE GOALS OF THE PROJECTS ARE SO
[02:09:23] SIMILAR TO THE GOALS OF THE HERITAGE
[02:09:26] PROCESS SO I THINK WE WILL REPORT BACK
[02:09:29] AS WE UNDERSTAND WHERE ELIGIBILITY
[02:09:31] CHARACTERISTICS ALLOW US TO OURSELVES TO

[02:09:35] THAT GREAT PROGRAM. I THINK
[02:09:39] THAT WAS YOUR ONLY QUESTION. YES
[02:09:42] THANKS VERY MUCH. THANK YOU NO MORE
[02:09:45] QUESTIONS THANK YOU. THANK YOU
[02:09:46] COMMISSIONERS STEINBRUECK MOVING TO
[02:09:48] COMMISSIONER CHO FOR QUESTIONS OF STAFF.
[02:09:50] SURE. THANKS FOR THE PRESENTATION. I THINK
[02:09:53] I HAD THE OPPORTUNITY TO ASK ALL MY
[02:09:55] QUESTIONS WHEN WE HAD OUR BRIEFING PRIOR TO
[02:09:56] TODAY'S MEETING SO I DON'T THINK I HAVE ANY
[02:09:58] FURTHER QUESTIONS THANKS. THANK YOU
[02:10:00] COMMISSIONER CHO. THANK YOU. COMMISSIONER
[02:10:06] CALKINS. HI CAN YOU GUYS HEAR ME? I PUT IN
[02:10:09] A MICROPHONE. WE IN
[02:10:14] OUR BRIEFING. YES SEE YOU AGAIN.
[02:10:19] IN THE BRIEFING I ASKED
[02:10:23] A QUESTION I THINK THAT IT ALSO PERTAINS
[02:10:25] TO WHAT COMMISSIONER STEINBRUECK WAS ASKED
[02:10:26] AT EARLIER WHICH IS EFFECTIVELY A QUESTION
[02:10:29] OF ACCESSIBILITY TO THE SITE AND KNOWING
[02:10:32] THAT WE'RE SPENDING A GREAT DEAL OF TIME
[02:10:34] THINKING ABOUT HOW WE CAN GET FOLKS TO
[02:10:35] AND FROM EFFICIENTLY. AND WITH REGARD TO
[02:10:38] OUR SUSTAINABILITY GOALS I KNOW THAT
[02:10:41] THAT HAS BEEN A CHALLENGING AREA
[02:10:46] SUPPORT TO SUPPORT ACCESS FOR
[02:10:49] FOLKS WHO AREN'T DRIVING THEIR OWN CARS
[02:10:52] BASICALLY AND I HAD ASKED ABOUT
[02:10:55] CONNECTION TO BIKE AND PED
[02:10:58] INFRASTRUCTURE ON THERE HAVE YOU GUYS
[02:11:00] BEEN ABLE TO FIND OUT ANY MORE SINCE
[02:11:01] THEN OR IF
[02:11:05] YOU COULD JUST SHARE A LITTLE BIT TOO
[02:11:06] ABOUT KIND OF WHAT YOU SHARED WITH ME?
[02:11:10] YES MAYBE AUBREE WE MIGHT BE ABLE TO GO
[02:11:13] BACK TO THE SLIDE THAT DEPICTS THE SITE
[02:11:16] ENHANCEMENT PACKAGE JUST A FEW SLIDES
[02:11:20] BACK. KEEP GOING THERE
[02:11:24] WE GO. SO THERE
[02:11:28] ARE TWO THINGS GOING ON WITH THIS PLAN
[02:11:30] THAT I THINK IMPROVES BIKE ACCESS TO
[02:11:35] BIKE SAFETY ACCESS I THINK THERE WAS
[02:11:37] ALWAYS BIKE ACCESS TO THIS SITE. WHAT
[02:11:40] WE'VE DONE IN OUR GOALS WITH THE
[02:11:42] LANDSCAPING PLAN IS TO IMPROVE THE
[02:11:46] EXPERIENCE OF THE BIKERS ALONG
[02:11:50] THIS PATH AND WE LOOK
[02:11:55] ALONG AMERSON WHERE
[02:11:58] THE BIKE PATH IS CURRENTLY CROSSING OVER
[02:12:01] INTO THE GENERAL SITE THERE ARE A
[02:12:05] NUMBER OF FEATURES HARD TO SEE IN THIS
[02:12:07] WIDE SCALE DEPICTION THAT BASICALLY
[02:12:11] LEVEL THE PLAYING FIELD, MAKE MORE
[02:12:13] ACCOMMODATING THE APPROACH TO CERTAIN
[02:12:15] INTERSECTIONS, MAKE BIKERS MORE VISIBLE
[02:12:18] TO VEHICLES IN VEHICLE
[02:12:22] ACCESSIBLE AREAS SO THE EXPERIENCE
[02:12:27] OF SAFETY IS WHAT WE WERE REALLY GOING
[02:12:29] FOR WITH OUR LANDSCAPE PLANNING. THEY
[02:12:34] DON'T HAVE NEW INFORMATION FOR YOU. I SEE
[02:12:38] THAT ELEANOR HAS HER HANDS UP HANDS UP
[02:12:41] HER ELECTRONIC HANDS PERHAPS SHE'S GOT
[02:12:44] SOME NEW INFORMATION TO SHARE. NO

[02:12:50] NEW INFORMATION TO SHARE BUT IT'S WORTH
[02:12:53] MENTIONING THAT I BELIEVE THAT THE PORT
[02:12:57] THAT MENTIONED COMMISSION CALKINS WILL
[02:13:00] HAVE GREATER DEAL OF
[02:13:03] ATTENTION UNDER THE T-91
[02:13:07] UPLANDS DEVELOPMENT PROJECT SCOPE. THAT
[02:13:11] PROJECT IS STILL A CONCEPTUAL DESIGN
[02:13:13] DEVELOPMENT AND AS PART OF ITS GUIDING
[02:13:17] PRINCIPLE WE ARE WANTING TO EXPLORE HOW
[02:13:21] THE PEDESTRIAN OR THE BIKE PATHWAYS AND
[02:13:25] HOW WE CAN CREATE POTENTIALLY A
[02:13:27] CONNECTION BETWEEN THIS SITE THE
[02:13:30] FISHERMAN'S TERMINAL AND THAT
[02:13:32] INDUSTRIAL SITE. NOW UNDER THE SCOPE OF
[02:13:35] THE CURRENT SITE IMPROVEMENTS IN THIS
[02:13:37] FOOTPRINT. WE HAVEN'T INCLUDED IMPROVING
[02:13:42] BIKE PATH ALONGSIDE THE ROUTE YOU
[02:13:44] DESCRIBED. THAT AT ONE POINT WAS PART
[02:13:49] OF THE EXPANDED SCOPE OF THE RIGHT AWAY
[02:13:51] AND WHAT COULD HAVE FALLEN UNDER THAT
[02:13:54] AND IT'S ON THE PUBLIC STREET SO RIGHT
[02:13:57] NOW IT'S NOT CAPTURED IN THE FOOTPRINT
[02:13:59] YOU'RE SEEING UNDER THIS PARTICULAR
[02:14:02] SCOPE BUT IT IS SOMETHING THAT WE'RE
[02:14:04] EXPLORING IN CONCURRENCE WITH THE
[02:14:08] T 91 UPLANDS PROJECT. SO I
[02:14:12] GUESS I WOULD JUST ADD THAT I THINK IT
[02:14:16] MIGHT BE WORTH AS WE'RE IN THIS DESIGN
[02:14:19] PHASE HAVING A CONVERSATION WITH THE
[02:14:20] CITIES BICYCLE MASTER PLAN LEAD
[02:14:25] WHOEVER THAT MIGHT BE BECAUSE I KNOW IF
[02:14:27] YOU LOOK IN THE NORTHWEST OR NORTHEAST
[02:14:29] CORNER OF THIS PICTURE HERE KIND OF JUST
[02:14:32] TO THE RIGHT OF THE FISHING VESSEL
[02:14:35] OWNERS BUILDING WE SEE THERE THERE IS A
[02:14:38] TRAIL THAT CONNECTS UNDERNEATH
[02:14:41] THE START OF BALLAD
[02:14:45] BRIDGE THERE THAT
[02:14:49] TRANSMITS ALL THE WAY DOWN TO THE WEST
[02:14:52] LAKE AND AROUND LAKE UNION AND IS A
[02:14:54] FAIRLY SIGNIFICANT LINK FOR BICYCLE
[02:14:59] COMMUTERS AND THEN OF COURSE ON THE WEST
[02:15:01] SIDE OF THIS PROPERTY WE'RE NOT FAR FROM
[02:15:04] THAT PART OF THE PATH I THINK THAT ELENA
[02:15:06] WAS REFERRING TO THAT GOES DOWN PAST T
[02:15:08] 91 AND IS A SIGNIFICANT BICYCLE COMMUTER
[02:15:11] BUT THE PROBLEM IS IN BETWEEN THOSE SORT
[02:15:14] OF RUNNING EAST WEST ACROSS THIS
[02:15:16] PROPERTY IS A REALLY DIFFICULT ROUTE FOR
[02:15:20] BICYCLES. YOU'RE PASSING BACK AND FORTH
[02:15:23] ACROSS INDUSTRIAL STREETS AND SO IF
[02:15:27] THERE WERE A WAY THAT IN OUR OWN WORK
[02:15:29] RATHER THAN PUSHING THEM OFF THE
[02:15:31] PROPERTY WE WERE ABLE TO KEEP THEM KIND
[02:15:33] OF TRANSITING THROUGH THE PROPERTY
[02:15:34] PARTICULARLY IF WE'RE REALLY
[02:15:36] CONSCIENTIOUS ABOUT LANDSCAPING AND THEN
[02:15:38] BRINGING PEOPLE PAST FISHERMAN CENTER
[02:15:42] WOULD BE GREAT TOO SO JUST SOMETHING TO
[02:15:44] KEEP IN MIND AS WE'RE DESIGNING THAT.
[02:15:48] STEPHANIE JONES STEBBINS HAS HER HAND UP.
[02:15:50] YEAH THANK YOU FOR THAT
[02:15:53] COMMENT AND I WANTED TO ADD THAT WE ARE

[02:15:56] ALSO IN PARALLEL TO THIS PROJECT WE HAVE
[02:15:59] THE SITE WIDE ADA ACCESSIBILITY
[02:16:04] PROJECT GOING ON AND AS YOU KNOW WHEN WE
[02:16:06] MAKE IMPROVEMENTS FOR ADA
[02:16:10] ACCESSIBILITY EVERYBODY BENEFITS
[02:16:12] INCLUDING BIKERS SO AS WE DO THOSE TWO
[02:16:14] PROJECTS TOGETHER DO TWO PROJECTS
[02:16:16] TOGETHER THERE WILL BE OPPORTUNITIES TO
[02:16:18] LOOK AT THAT AND THANKS FOR THAT MORE
[02:16:21] SPECIFIC GUIDANCE ON THE THROUGH THAT
[02:16:25] AREA. I'VE RIDDEN MY BIKE AROUND THERE A
[02:16:28] LOT SO I'M FAMILIAR WITH THAT. THANK YOU.
[02:16:34] COMMISSIONER CALKINS DID YOU HAVE A
[02:16:36] FOLLOW UP? NO THAT WAS IT THANK YOU SO
[02:16:38] MUCH. THANK YOU. MOVING TO COMMISSIONER
[02:16:40] BOWMAN FOR COMMENTS OR QUESTIONS FOR
[02:16:42] STAFF. I DON'T HAVE ANY QUESTIONS OF
[02:16:45] STAFF. I'M PRETTY WELL VERSED ON THIS
[02:16:47] PROJECT SO I'M GOOD FOR RIGHT NOW THANK
[02:16:49] YOU. COMMISSIONER FELLEMAN IT'S BACK TO
[02:16:51] YOU. THANK YOU I LIVE
[02:16:55] RIGHT NEAR THIS PROJECT AND THIS AREA
[02:16:58] AND I'M VERY FOND AND IT REALLY IS A
[02:17:00] UNIQUE ASSET FOR ITS ACCESSIBILITY TO
[02:17:03] THE FISHING FLEET AND IT'S LIKE ONE OF
[02:17:06] THE FEW TERMINAL FOR A FEW MARINAS WHERE
[02:17:08] YOU DON'T NEED PASS KEYS TO WANDER THE
[02:17:11] DOCKS SO IT'S REALLY
[02:17:14] IMPORTANT FROM AN INTERPRETIVE
[02:17:16] PERSPECTIVE SO I'M GLAD TO SEE THE
[02:17:18] EFFORT ON INTERPRETATION. I WOULD LIKE TO
[02:17:20] SEE IF WE COULDN'T REVIEW THE MATERIALS
[02:17:23] THAT WILL BE USED FOR PROPOSED FOR
[02:17:26] INTERPRETATION BOTH FROM THE HISTORIC
[02:17:31] AND SUSTAINABLE AND VARIOUS ASPECTS OF
[02:17:34] THAT. IT WOULD BE GREAT TO HAVE THE
[02:17:36] COMMISSION BE ABLE TO SEE THE MESSAGING
[02:17:37] IF POSSIBLE. I ALSO SEE A POTENTIAL
[02:17:41] OPPORTUNITY AND IF YOU GO TO THE LAST
[02:17:43] SLIDE PLEASE THE QUESTION SLIDE THAT'S
[02:17:48] IT SO I SEE THE OPPORTUNITY TO
[02:17:51] POTENTIALLY LOOK AT THE ART PROGRAM AS
[02:17:56] HAVING SOME ROLE IN INTERPRETATION AS
[02:17:59] THAT PICTURE SORT OF BEAUTIFULLY DEPICTS. AND SO THE NICE THING ABOUT ART IT
[02:18:05] DRAWS THE PUBLIC'S ATTENTION BETTER THAN
[02:18:07] JUST A SIGN AND TO THE DEGREE WE
[02:18:11] CAN INTEGRATE THE TWO AND SHARE THE
[02:18:13] BUDGET I THINK THAT MIGHT BE A UNIQUE
[02:18:16] OPPORTUNITY. AND JUST FOR A
[02:18:19] THOUGHT IS THERE SOMETHING YOU WANT TO-
[02:18:23] YEAH WE'RE ON THE SAME PAGE WITH
[02:18:27] THAT. I WANT TO CALL OUT CAITLYN
[02:18:32] JOHNSON AND TOMMY GREGORY FROM THE PORT
[02:18:35] ART PROGRAM WHO ARE GOING TO BE WORKING
[02:18:39] IN TANDEM WITH ELEANOR
[02:18:42] TO ENSURE THAT OUR ART PROGRAM AND OUR
[02:18:44] INTERPRETIVE SIGNAGE PROCESS WHICH
[02:18:47] INCLUDES A PRETTY COMPREHENSIVE
[02:18:48] ENGAGEMENT WITH STAKEHOLDERS BOTH
[02:18:52] USERS OF THE FACILITY BUT STAKEHOLDERS
[02:18:56] GENERALLY IN THE FISHING INDUSTRY AND THE
[02:18:57] HISTORY OF THE FISHING INDUSTRY AS WELL
[02:18:58] AS THE NATIVE VOICE [inaudible 02:19:01]

[02:19:01] OTHERS THAT OUR 1% FOR OUR PROGRAM FOR
[02:19:05] THESE TWO PROJECTS CAPTURES THE SAME
[02:19:08] RESONATING THEMES THAT OUR STAKEHOLDER
[02:19:10] GROUP THAT'S GOING TO BE WORKING ON THE
[02:19:11] INTERPRETIVE SIGNAGE COME TO. THIS
[02:19:15] IS A COLLECTIVE VISION AND WE WANT TO
[02:19:16] MAKE SURE THAT IT'S THE WIDEST VARIETY
[02:19:18] OF VOICES AND ABSOLUTELY ART NEEDS TO BE
[02:19:21] INTEGRATED IN THAT I'M REALLY PLEASED TO
[02:19:23] HAVE TONY AND HIS TEAM WORKING WITH US
[02:19:26] AS WE DELIVER THIS PROJECT. GREAT. I HOPE
[02:19:29] YOU'LL SEE THE COMMISSION AS ONE OF YOUR
[02:19:31] STAKEHOLDERS AND TO PROVIDE US THE
[02:19:33] FEEDBACK THAT YOU'RE GETTING FROM THE
[02:19:35] FOLKS ON THE ASSOCIATED WITH THE
[02:19:38] TERMINAL. I ALSO WANTED TO BUILD
[02:19:42] ON WHAT COMMISSIONER CALKINS WAS SAYING
[02:19:44] ABOUT THE BIKE ACCESS REALLY GOING FROM
[02:19:47] THE BALLARD LOCKS TO CENTENNIAL
[02:19:50] PARK TO THE OFFICE AT 69 THERE IS A
[02:19:54] PRETTY STRAIGHT UP PATH THAT GETS YOU
[02:19:55] THERE AND FISHERMAN'S TERMINAL IS ALONG
[02:19:59] THE WAY AND THERE'S SOMETHING REAL NICE
[02:20:01] CONNECTIVITY BETWEEN THE LOCKS AND
[02:20:03] FISHMAN TERMINAL FROM A CULTURAL
[02:20:06] HISTORICAL PERSPECTIVE. AND THEN GOING
[02:20:08] THROUGH 91 OF COURSE THERE'S A LOT
[02:20:12] OF HISTORY THERE NOT A LOT OF INDUSTRY
[02:20:14] BUT ONE OF THE THINGS THAT THE CITY
[02:20:18] JUST UPDATED THEIR MASTER PLAN ON THE
[02:20:20] BIKE MASTER PLAN AND I WAS HOPING DURING
[02:20:22] THAT TIME A COUPLE OF YEARS AGO THAT WE
[02:20:26] WERE GOING TO BE WORKING WITH EXPEDIA TO
[02:20:28] TAKE OUT THAT THAT BRIDGE THAT CONNECTS
[02:20:32] THE CAGE OVER THAT WITH FORMALLY I THINK
[02:20:36] OVER A RAILROAD TRACK. SO I WOULD REALLY
[02:20:39] I'D LIKE TO MAYBE IF YOU WANT TO DEAL
[02:20:41] WITH THE BIKE PATH ALONG THE SOUTH END
[02:20:44] THROUGH 91 AT THE TIME OF
[02:20:47] DOING THAT UPLANDS DEVELOPMENT PERHAPS
[02:20:50] WE CAN LOOK TO THE NORTH AND THE
[02:20:52] CONNECTIVITY TO THE BALLARD LOCKS AND
[02:20:55] THE STRIPING AND THINGS LIKE THAT AS
[02:20:57] PART OF THIS PROJECT. ALSO OBVIOUSLY WE
[02:20:59] ALSO HAVE OUR ASSOCIATED FACILITY AT
[02:21:01] SALMON BAY AND WE HAVE SOME UPLAND
[02:21:04] DEVELOPMENT THERE THAT AGAIN CAN TELL A
[02:21:07] STORY. SO I JUST WOULD LIKE
[02:21:10] TO SEE THAT AS WE HAVE A REAL SALTY DOG
[02:21:13] AREA THERE AND GOING ACROSS NORTH
[02:21:17] HERITAGE MUSEUM ONTO A MARITIME CENTER
[02:21:20] I MEAN THIS IS A REALLY- I COULD BE THE
[02:21:22] MARITIME TRAIL- I LOVE IT. YEAH I KNOW
[02:21:24] EXACTLY EXACTLY. AND THEN FINALLY I KEEP
[02:21:30] ON- I IMAGINE
[02:21:36] THAT THE BANK BUILDING HAS BECOME A BIT
[02:21:37] OF A LIABILITY AND THAT IT COULD BE SEEN
[02:21:41] AS A PLACE OR
[02:21:44] AN ATTRACTIVE NUISANCE FOR VANDALISM AND
[02:21:47] THINGS LIKE THAT AND I JUST ENVISION
[02:21:49] WHILE I LIKE THE FACT THAT YOU'RE
[02:21:51] PRESERVING THE DESIGN AND THINGS LIKE
[02:21:53] THAT I JUST ENVISION A POTENTIAL

[02:21:56] CONTRACTOR OR A DEVELOPER WANTING TO GET
[02:21:58] OUT THERE WITH A BIG TAPE MEASURE AND
[02:22:01] WALK AROUND THE SITE AND FIGURE OUT WHAT
[02:22:03] THEY COULD DO WITH THAT PIECE OF LAND
[02:22:05] THERE AND HAVING THAT BUILDING THERE I
[02:22:08] THINK IS AN IMPEDIMENT TO VISUALIZING
[02:22:12] WHAT MIGHT BE ABLE TO BE PUT THERE AND
[02:22:14] I'M JUST WONDERING WHETHER YOU SEE
[02:22:17] DEMOING THAT AND HAVING THAT SPACE TO DO
[02:22:21] I DON'T KNOW YOU PUT UP TENTS YOU CAN HAVE
[02:22:23] FAIRS YOU CAN HAVE PARKING YOU CAN DO
[02:22:26] IMPERVIOUS SERVICES. HAS THIS BEEN GIVEN
[02:22:29] A THOROUGH INVESTIGATION? NO IT HAS NOT-
[02:22:34] SORRY. WELL WHAT I WAS GOING TO SAY
[02:22:36] COMMISSIONERS THAT'S EXACTLY WHAT WE'RE
[02:22:38] PROPOSING TO DO. WE NEED TO LOOK AT THOSE.
[02:22:42] THERE IS THE ISSUE YOU JUST RAISED IS
[02:22:45] HOW WE MARKET THAT FACILITY AND WHETHER
[02:22:47] HAVING THAT BLANK SLATE IS HELPFUL ALSO
[02:22:51] RIGHT NOW THE NET SHEDS ARE BEING- WE
[02:22:55] HAVE FOLKS IN THOSE PRETTY EXPENSIVE IN
[02:22:58] TERMS OF DEMOLITION AS WELL SO WE ARE
[02:23:01] REALLY LOOKING AT THOSE ISSUES AND
[02:23:04] EVALUATING THE ALTERNATIVE SO THAT WE
[02:23:06] CAN MAKE THE BEST DECISION THINKING
[02:23:08] ABOUT THAT AND OTHER THINGS BUT IT'S A
[02:23:11] GREAT POINT THAT YOU RAISE. I APPRECIATE
[02:23:14] THAT. I JUST WAS THINKING THAT I
[02:23:15] UNDERSTOOD THAT WAS VERY CLEVER OF YOU
[02:23:17] TO BE ABLE TO START GETTING REVENUE OUT
[02:23:18] OF THE NET SHEDS AGAIN BUT I WAS JUST
[02:23:21] THINKING THE BANK BUILDING ITSELF AND IT
[02:23:23] WOULDN'T BE THE FULL SITE THAT WOULD BE
[02:23:25] AVAILABLE BUT JUST HAVING THAT EYE SORE
[02:23:28] CLEARED. I DON'T KNOW WHETHER IT'S COST
[02:23:31] PROHIBITIVE BUT IT DOES SEEM TO BE AND
[02:23:33] ALSO I MEAN EVEN THE TRAFFIC FLOW
[02:23:35] QUESTION MIGHT BE ABLE TO BE FACILITATED
[02:23:38] WITH THAT BUILDING OUT OF THE WAY AS
[02:23:40] WELL. THAT'S EXACTLY WHAT WE'RE
[02:23:42] EVALUATING. THANK YOU. GREAT POINT. MR.
[02:23:45] COMMISSION PRESIDENT I DO SEE THAT MR.
[02:23:47] MCFADDEN HAD HIS HAND UP AS WELL. IT'S
[02:23:49] DOWN NOW BUT I'M NOT SURE IF HE HAS TO
[02:23:51] ADD- COMMISSIONER FELLEMAN I WANTED TO
[02:23:54] LET YOU KNOW THAT JERRY POOR AND I ARE
[02:23:56] FOLLOWING UP WITH THE CITY BASED ON THE
[02:23:58] QUESTION YOU RAISED ABOUT THE BIKE TRAIL
[02:24:00] TRAIL ON T-91. THE CITY DID APPLY FOR
[02:24:03] FUNDS TO IMPROVE THAT SECTION OF THE
[02:24:05] TRAIL A COUPLE OF YEARS AGO BUT THEY
[02:24:07] WERE NOT SUCCESSFUL AND SO WE'VE BEEN
[02:24:10] PATIENT WITH THEM BUT BASED ON SOME
[02:24:12] INPUT AND CONTINUING SAFETY ISSUES WE'RE
[02:24:14] CIRCLING BACK WITH THE CITY AND WANT TO
[02:24:16] HAVE ANOTHER DISCUSSION ABOUT THAT
[02:24:17] SECTION OF THE TRAIL. FANTASTIC AND IT
[02:24:21] DOES SEEM SUCH A GREAT CONNECTION AND
[02:24:23] YOU WANT TO GET PEOPLE OFF OF 15TH. 15TH
[02:24:26] WHEN WE GET BACK TO COMMUTING IT IS
[02:24:28] JUST IMPOSSIBLE AND WITH EXPEDIA'S
[02:24:30] EXPANSION IF INDEED THAT CONTINUES THIS
[02:24:33] IS A GREAT ALTERNATIVE SO THANK YOU VERY

[02:24:36] MUCH. WE'RE VERY EXCITED ABOUT THIS AND
[02:24:38] WITH THE INTERPRETIVE
[02:24:41] CENTER THE INNOVATION CENTER IS THE
[02:24:44] CROWNING JEWEL. THIS IS JUST A PHENOMENAL
[02:24:46] PROJECT. WAS THERE SOMETHING ELSE YOU
[02:24:48] WERE SAYING? NO WE'RE EXCITED TOO.
[02:24:53] SO THEN WITHOUT FURTHER ADO IS THERE A
[02:24:56] MOTION AND A SECOND TO APPROVE ITEM 10B. I'D
[02:24:59] LIKE TO MAKE A MOTION. SECOND. THE MOTION
[02:25:02] HAS BEEN MADE AND SECONDED. IS THERE A
[02:25:06] DISCUSSION ON THE MAIN MOTION? CLERK HART
[02:25:08] ONCE MORE AROUND FOR THE ROLE PLEASE
[02:25:10] ONCE MORE AROUND FOR DEBATE ON THE MAIN
[02:25:12] MOTION BEGINNING WITH COMMISSIONER
[02:25:13] STEINBREUCK. NO FURTHER QUESTIONS. THANK YOU.
[02:25:17] COMMISSIONER CHO. NOT FOR ME. THANK YOU.
[02:25:20] COMMISSIONER CALKINS. NONE THANKS. THANK
[02:25:23] YOU. COMMISSIONER BOWMAN. NO FURTHER
[02:25:25] QUESTIONS THANK YOU. COMMISSIONER FELLEMAN.
[02:25:28] NONE PLEASE. SO THAT
[02:25:32] MEANS THAT THE MOTION HAS PASSED AND WE
[02:25:35] HAVE- MR COMMISSIONER PRESIDENT
[02:25:38] THAT WAS FOR DISCUSSION ON THE MAIN
[02:25:40] MOTION SO WE HAVEN'T ACTUALLY TAKEN A
[02:25:42] VOTE ON THE MAIN MOTION YET. WHO'S
[02:25:44] RUSHING TO THE END OF THIS MEETING I
[02:25:45] DON'T KNOW. [LAUGHTER] ALRIGHT THANK YOU VERY MUCH.
[02:25:47] NOW WE HAVE A VOTE FOR THE VOTE
[02:25:51] FOR THE MOTION ITSELF.
[02:25:54] THIS IS FOR
[02:25:56] APPROVAL OF ITEM 10 B BEGINNING WITH
[02:25:58] COMMISSIONER STEINBRUECK. YES. THANK YOU.
[02:26:01] COMMISSIONER CHO. AYE. THANK YOU. COMMISSIONER
[02:26:04] CALKINS. AYE. THANK YOU. COMMISSIONER BOWMAN.
[02:26:08] AYE. THANK YOU. COMMISSIONER FELLEMAN. AYE. THANK
[02:26:12] YOU. YOU HAVE FIVE YESSSES AND ZERO NOES. AS
[02:26:15] I SAID THE MOTION PASSES. THANK YOU SO
[02:26:17] MUCH. ALRIGHT NOW WE'RE MOVING ON TO ITEM
[02:26:20] 11 FOR STAFF REPORT. WE
[02:26:24] ARE RUNNING 20 MINUTES EARLY THAT'S VERY
[02:26:26] GOOD SO THE CLERK
[02:26:31] HART PLEASE READ THE NEXT ITEM INTO THE
[02:26:33] RECORD AND THEN WE'LL HEAR FROM
[02:26:35] EXECUTIVE DIRECTOR METRUCK. THANK YOU THAT
[02:26:37] IS ITEM 11 A WHICH IS THE REAL ESTATE
[02:26:40] STRATEGIC PLAN UPDATE. COMMISSIONERS
[02:26:47] THE FOLLOWING PRESENTATION IS A
[02:26:48] CULMINATION OF MANY MONTHS OF HARD WORK
[02:26:50] FROM OUR REAL ESTATE AND ECONOMIC
[02:26:53] STAKEHOLDERS WHO SERVED ON OUR EXTERNAL
[02:26:56] ADVISORY COMMITTEE WITH COMMISSIONER CHO
[02:26:58] AND CALKINS. STAFF HAVE WORKED WITH
[02:27:01] HARTLAND LLC TO PROVIDE THIS FINAL
[02:27:04] UPDATE ON THE PORT OF SEATTLE'S 2020
[02:27:06] STRATEGIC STRATEGIC REAL ESTATE
[02:27:09] PLAN WHICH DELIVERS A COMPREHENSIVE
[02:27:11] ROADMAP TO ADVANCE PORT REAL ESTATE
[02:27:13] DEVELOPMENT EFFORTS OVER THE NEXT FIVE
[02:27:15] YEARS AND PROVIDES A FRAMEWORK FOR
[02:27:17] CONTEMPLATING NEW PROPERTY ACQUISITIONS
[02:27:19] AND PARTNERSHIPS ON PROPERTY DEVELOPMENT.
[02:27:21] THE PRESENTERS ARE AGAIN WE'RE GOING TO
[02:27:24] CONTINUE ON WITH DAVE FADDEN MANAGING

[02:27:26] DIRECTOR OF ECONOMIC DEVELOPMENT AND
[02:27:29] KIRA LEASE A DIRECTOR OF REAL ESTATE
[02:27:31] DEVELOPMENT AND THEN JOINING US TOO I
[02:27:32] BELIEVE WILL BE MATT ANDERSON PRINCIPLE
[02:27:34] FROM HEARTLAND SO WITH THAT I'LL TURN
[02:27:37] OVER TO KARA. I THINK IT'S DAVE.
[02:27:40] GOOD AFTERNOON EXECUTIVE DIRECTOR METRUCK
[02:27:43] AND PORT OF SEATTLE COMMISSIONERS. IT'S
[02:27:46] MY PLEASURE TO HIGHLIGHT THE WORK WE'VE
[02:27:49] DONE OVER THE LAST YEAR TO UPDATE OUR
[02:27:51] REAL ESTATE STRATEGIC PLAN AND MICHELLE
[02:27:54] IF YOU COULD THROW UP THE DECK ALL GO TO
[02:27:57] SLIDE TWO PLEASE. SO AS
[02:28:01] YOU SAW WE KICKED THIS OFF IN FEBRUARY.
[02:28:03] WE STARTED BY LOOKING AT OUR OWN
[02:28:05] PROPERTIES LOOKING AT RECOMMENDATIONS
[02:28:08] FOR IMPROVEMENT OR FUTURE DEVELOPMENT
[02:28:10] AROUND WHAT WE OWN ALREADY BUT WE SPENT
[02:28:13] THE LAST COUPLE OF MONTHS REALLY
[02:28:14] BURROWING IN AND LOOKING AT ACQUISITIONS
[02:28:16] AND DOING RESEARCH ABOUT ACQUISITIONS
[02:28:19] AND PARTNERSHIP OPPORTUNITIES. ALONG THE
[02:28:21] WAY WE DEVELOPED REAL ESTATE PRINCIPLES
[02:28:23] THAT KARA IS GOING TO SHARE WITH YOU
[02:28:25] TODAY. MATT ANDERSON FROM HEARTLAND WILL
[02:28:29] REVIEW THE PORT PROPERTY PROFILES AND
[02:28:32] THOSE RECOMMENDATIONS AND THEN WE'LL GO
[02:28:35] RIGHT INTO SOME OF THE PRINCIPLES THAT
[02:28:38] WE'VE CREATED THAT WILL DRIVE THE WAY WE
[02:28:41] LOOK AT ACQUISITIONS AND PARTNERSHIP
[02:28:43] OPPORTUNITIES. WE END UP WITH A SHORT
[02:28:45] NOTE ON LEGAL PARAMETERS AND FINANCING
[02:28:48] OPTIONS AT THE END AND THAT WILL REALLY
[02:28:50] CONCLUDE US PUTTING THE CHAPTERS IN THIS
[02:28:53] BOOK CALLED REAL ESTATE STRATEGIC PLAN.
[02:28:55] SO WITH THAT I GO TO THE NEXT SLIDE
[02:28:57] PLEASE. AND WE'RE ONE
[02:29:01] OF THE LARGEST LANDOWNERS IN KING COUNTY
[02:29:03] AND YET IF YOU LOOK AT OUR CENTURY
[02:29:06] AGENDA REAL ESTATE DOESN'T OWN A
[02:29:09] STRATEGY BY ITSELF IT'S A MEANS TO THE
[02:29:12] END, IT HELPS US ACCOMPLISH ALL OUR
[02:29:14] OBJECTIVES IN THE CENTURY AGENDA. SO WITH
[02:29:17] THAT I'M GOING TO TURN IT OVER TO MATT
[02:29:18] BECAUSE HE'S REALLY GOING TO BORROW IN
[02:29:20] FURTHER AND TALK ABOUT HOW WE'RE GOING
[02:29:22] TO MANAGE OUR REAL ESTATE FOR THE
[02:29:24] MISSION AND TAP INTO OUR EXPERTISE
[02:29:27] AND AMPLIFIER IMPACTS. MATT. THANKS
[02:29:32] DAVE. THE UPDATE TO THE REAL ESTATE
[02:29:35] STRATEGIC PLAN IS REALLY BUILT AROUND
[02:29:37] THESE THREE STRATEGIC PRINCIPLES AND
[02:29:41] WE'RE APPLYING THOSE TO BOTH THE
[02:29:42] EXISTING PORTFOLIO AND IN THE REVIEW OF
[02:29:45] POTENTIAL ACQUISITIONS AND ADDITIONAL
[02:29:48] INVESTMENTS. BUT FIRST OF THOSE
[02:29:49] PRINCIPLES IS MANAGING FOR THE MISSION
[02:29:51] AND BY THAT WE MEAN SETTING A CLEAR
[02:29:54] OBJECTIVE FOR EACH PROPERTY IN THE
[02:29:56] PORTFOLIO OF FREQUENTLY EVALUATING HOW A
[02:29:59] PROPERTY IS CONTRIBUTING TO THAT MISSION
[02:30:02] AND THEN WHEN NECESSARY WHEN AN ASSET IS
[02:30:04] UNDERPERFORMING AGAINST THAT MISSION

[02:30:07] CONSIDER ALTERNATIVES LIKE SELLING AN
[02:30:09] ASSET AND THEN REDEPLOYING THAT CAPITAL
[02:30:11] IN A WAY THAT BETTER ACHIEVES THAT
[02:30:14] OBJECTIVE. THE SECOND PRIMARY PRINCIPLE
[02:30:17] IS LEVERAGING EXPERTISE. AS DAVE SAID THE
[02:30:19] PORT HAS AN AMAZING ARRAY OF EXPERTISE
[02:30:24] IN HOUSE AND CONNECTED WITH YOUR MANY
[02:30:26] DIVERSE PROJECTS AND WE'VE IDENTIFIED
[02:30:29] THE OPPORTUNITY TO TO REALLY ADVANCE TO
[02:30:32] LOOK FOR OPPORTUNITIES TO ADVANCE
[02:30:34] MULTIPLE PORT POLICY OBJECTIVES WITH
[02:30:38] EACH INVESTMENT BY EFFICIENTLY WORKING
[02:30:40] ACROSS DEPARTMENTS TO REVIEW POTENTIAL
[02:30:44] INVESTMENTS AND TO ADD VALUE ALONG THE
[02:30:46] WAY. AND THE LAST STRATEGIC PRINCIPLE WAS
[02:30:48] REALLY AS DAVE SAID AS A PARTNER TO
[02:30:52] AMPLIFY THE PORT IMPACT REGION
[02:30:55] WIDE AND BY THAT WE MEAN LOOKING FOR
[02:30:58] OPPORTUNITIES TO TEAM WITH OTHER PUBLIC
[02:31:00] AGENCIES WHERE REAL PROPERTIES AND
[02:31:03] POLICY OBJECTIVES ARE ALIGNED, TEAMING
[02:31:05] WITH INDUSTRY STAKEHOLDERS WHERE A JOINT
[02:31:08] INVESTMENT CAN IMPROVE THEIR PERFORMANCE
[02:31:10] IN THAT SECTOR, AND ALSO AS YOU DO
[02:31:13] CURRENTLY TEAMING WITH THE PRIVATE
[02:31:16] INVESTORS AND DEVELOPERS WHERE PRIVATE
[02:31:18] CAPITAL CAN MORE EFFICIENTLY REDEVELOP
[02:31:21] WORK PROPERTIES CONSISTENT WITH THOSE I
[02:31:24] PORT OBJECTIVES. AND THEN THE OTHER KEY
[02:31:27] PRINCIPLE OR KEY COMPONENT OF THIS IS
[02:31:28] REALLY IT THE PROCESS IS A WORKING
[02:31:30] DOCUMENT SO AS WE'VE HIGHLIGHTED IN THE
[02:31:32] FAR RIGHT OF THIS SLIDE REALLY
[02:31:35] CONSISTENTLY REEVALUATING THE PRINCIPLES
[02:31:38] THEMSELVES AND ALSO THE PERFORMANCE OF
[02:31:40] ANY ONE ASSET WITHIN THAT PORTFOLIO
[02:31:43] AGAINST THOSE PRINCIPLES AND THEN MAKING
[02:31:45] CHANGES WHERE NECESSARY TO IMPROVE KIND
[02:31:48] OF THE OVERALL PORTFOLIO PERFORMANCE.
[02:31:51] NEXT SLIDE. YOU
[02:31:58] CAN GO ONE MORE. YEAH THERE YOU GO. THE
[02:31:59] PROPERTIES IN RED YOU'VE SEEN THIS SLIDE
[02:32:02] BEFORE. THE PROPERTIES IN RED ARE THE
[02:32:04] ONES THAT WERE FOCUS OF THE 2020 REAL
[02:32:07] ESTATE UPDATE. THE PROPERTIES THAT ARE IN
[02:32:09] BLUE WERE ONES THAT WERE SUBJECT TO MORE
[02:32:11] OF A DEEP DIVE IN THE 2016 PLAN AND ARE
[02:32:14] EITHER PROGRESSING THROUGH A PROCESS
[02:32:17] RIGHT NOW OR THEY'RE PART OF THE SAMP
[02:32:20] PROCESS AT THE AIRPORT. SO WE'RE GOING TO
[02:32:23] TALK ABOUT SOME OF THE SOME OF THE
[02:32:25] PROPERTIES THAT ARE HIGHLIGHTED FOR THE
[02:32:28] 2020 UPDATE INCLUDING FISHERMAN'S
[02:32:30] TERMINAL, SALMON BAY, T 91, HARBOR MARINE
[02:32:33] CORPORATE CENTER, PIER 69, AND WORLD TRADE
[02:32:36] CENTER WEST. GO TO THE NEXT SLIDE. YOU'VE
[02:32:41] JUST HEARD A DEEP DIVE ON FISHERMAN'S
[02:32:43] TERMINAL SO WE DON'T HAVE TO SPEND A LOT
[02:32:45] OF TIME ON THAT. NEEDLESS TO SAY THIS IS
[02:32:47] A CORE OPERATIONAL ASSET WITHIN THE
[02:32:49] PORTFOLIO AND THERE'S CLEARLY A LOT OF
[02:32:51] OPPORTUNITY EVEN WITHIN THE EXISTING
[02:32:54] CAMPUS TO ACHIEVE THOSE OBJECTIVES KIND

[02:32:57] OF NEAR MID AND LONG TERM. SALMON BAY MARINA
[02:32:59] WAS ORIGINALLY ACQUIRED AS
[02:33:03] ESSENTIALLY THE ONLY OPPORTUNITY TO
[02:33:05] ACCOMMODATE A LONG TERM EXPANSION OF
[02:33:08] ACTIVITIES ADJACENT TO FISHERMAN'S
[02:33:09] TERMINAL. THE UPLANDS WERE THE SUBJECT OF
[02:33:13] THE UPDATE TO THE REAL ESTATE STRATEGIC
[02:33:14] PLAN AND IT'LL REQUIRE ADDITIONAL
[02:33:17] ANALYSIS TO THINK ABOUT HOW THE UPLANDS
[02:33:20] CAN BE DEVELOPED EITHER THROUGH THE
[02:33:22] EXISTING MASTER USE PERMIT OR A MODIFIED
[02:33:24] MASTER USE PERMIT TO REALLY GET THE MOST
[02:33:28] TO ACCOMMODATE GROWTH THE MOST
[02:33:31] EFFECTIVELY ALONG WITH FISHERMAN'S
[02:33:33] TERMINAL. AND TERMINAL 91 IS REALLY
[02:33:37] THE PORT'S KIND OF MAJOR REDEVELOPMENT
[02:33:41] OPPORTUNITY WITHIN INTER BAY AND THE
[02:33:44] RECOMMENDATION IN THE STRATEGIC PLAN
[02:33:47] FOCUSES ON MOVING THAT PHASE ONE
[02:33:50] DEVELOPMENT OF LIGHT INDUSTRIAL
[02:33:52] BUILDINGS THROUGH THE DESIGN AND
[02:33:53] PERMITTING PROCESS, MAKING THE LONG
[02:33:56] NEEDED UTILITY AND INFRASTRUCTURE
[02:33:58] INVESTMENTS TO SUPPORT ADDITIONAL
[02:34:00] DEVELOPMENT OF THE UPLANDS THROUGH PHASE
[02:34:02] TWO, FOCUSING THE MARKETING
[02:34:06] AND OUTREACH TO THE MARITIME INDUSTRY
[02:34:08] FOR OCCUPANCY OF THOSE TWO PHASES, AND
[02:34:11] THEN OF COURSE EXPLORING WAYS TO IMPROVE
[02:34:14] MOBILITY BOTH FOR TRUCKS AND FOR
[02:34:16] VEHICULAR TRAFFIC TO AND THROUGH
[02:34:19] TERMINAL 91 ESPECIALLY AS WE'RE ADDING
[02:34:21] ADDITIONAL SQUARE FOOTAGE OVER TIME. NEXT
[02:34:24] SLIDE. HARBOR
[02:34:28] MARINE CORPORATE CENTER IS ONE OF THOSE
[02:34:30] ASSETS THAT IT'S DIFFICULT TO SEE HOW
[02:34:32] IT'S NECESSARILY PERFORMING ITS EXACT
[02:34:36] MISSION WITHIN THE PORTFOLIO. IT'S NOT
[02:34:40] ENTIRELY THE FAULT OF ITS OWN. THE
[02:34:43] IMPACTS TO THE WEST SEATTLE BRIDGE,
[02:34:47] FORTHCOMING LIGHT RAIL EXTENSION OVER
[02:34:50] THE LONG TERM HERE TO WEST SEATTLE, AND
[02:34:53] THE OFFICE MARKET, BAD SOILS, YOU NAME IT
[02:34:56] THEY'RE ALL CHALLENGES FOR THE UPLANDS
[02:34:59] AT HARBOR MARINE AND THE REAL ESTATE
[02:35:01] STRATEGIC PLAN IS REALLY CALLING FOR
[02:35:02] SOME ADDITIONAL STUDY AND A REEVALUATION
[02:35:05] OF POTENTIAL OPPORTUNITIES POTENTIALLY
[02:35:08] TO PARTNER WITH THE OTHER PUBLIC
[02:35:09] AGENCIES THAT HAVE AN INTEREST IN THIS
[02:35:11] CORRIDOR AND TO SEE IF THERE'S REALLY A
[02:35:13] HIGHER AND BETTER USE FOR THE UPLANDS
[02:35:17] HERE VERSUS KIND OF CLASS C OFFICE
[02:35:21] CHALLENGE THAT YOU CURRENTLY HAVE WITH
[02:35:23] THE PROPERTY. WORLD TRADE CENTER WEST HAD
[02:35:27] A FAIRLY CLEAR AND DEFINED MISSION
[02:35:30] OBJECTIVE WHEN IT WAS ORIGINALLY BUILT.
[02:35:32] IT'S NOT SO CLEAR TAKING AN OBJECTIVE
[02:35:35] LOOK AT IT TODAY THAT GIVEN HOW MUCH
[02:35:38] EQUITY IS INVESTED IN THE BUILDING THAT
[02:35:42] IT'S REALLY ACHIEVING A CLEARLY DEFINED
[02:35:45] MISSION FOR THE PORT SO THE
[02:35:47] RECOMMENDATION HERE IS FURTHER

[02:35:50] EVALUATION OF POTENTIALLY DIVESTING OF
[02:35:52] THIS AND THEN IDENTIFYING WAYS TO
[02:35:56] ACCOMMODATE MAYBE THE WORLD TRADE CENTER
[02:35:58] CLUB IN THE LONG TERM LEASE OR MAYBE
[02:36:01] RELOCATING THAT OPERATION TO ANOTHER
[02:36:04] PORT FACILITY OVER TIME. AND LASTLY TO
[02:36:07] TOUCH ON PIER 69 THIS IS OBVIOUSLY
[02:36:10] THE PORT'S ICONIC HEADQUARTERS BUILDING
[02:36:13] AND IT'S DOING JUST GREAT IN
[02:36:14] ACCOMMODATING THE PORT. THE ONLY THING
[02:36:16] THAT WE'RE RECOMMENDING WITH REGARD TO
[02:36:18] PIER 69 IS WHAT EVERY OWNER OCCUPIER AND
[02:36:22] MAJOR TENANT IS DOING RIGHT NOW WHICH IS
[02:36:24] CONSIDERING HOW THE EFFECTS OF COVID 19
[02:36:27] AND WORK FOR HOME ARE GOING TO AFFECT
[02:36:29] YOUR ACTUAL OCCUPANCY OF THE BUILDING
[02:36:30] AND AS THAT STARTS TO BECOME CLEAR JUST
[02:36:33] CONSIDER OPPORTUNITIES TO DEMISE A
[02:36:34] PORTION OF THE PROPERTY OF THE OFFICE
[02:36:37] SPACE AND LEASING IT TO A TENANT TO
[02:36:39] OFFSET SOME OF THE OPERATIONAL COSTS
[02:36:41] FROM THE FACILITY. IT WOULD STILL BE THE
[02:36:44] PORT LOCATION AND WE THINK THAT IF IT
[02:36:46] CAN BE DONE EFFICIENTLY DEPENDING ON
[02:36:48] WHICH PART OF THE SPACE IT IS IT WOULD
[02:36:50] BE ATTRACTIVE TO PEOPLE WHO'D LIKE TO BE A,
[02:36:52] IN THAT BUILDING AND B, CLOSE TO THE
[02:36:54] PORT. EXCELLENT. I
[02:37:00] THINK I'LL TAKE IT FROM HERE. SO SO
[02:37:06] AS WE CONSIDER THE ALTERNATIVES FOR
[02:37:10] THE PROPERTIES THAT WE'RE CURRENTLY
[02:37:12] ENGAGED ON ARE NOW TAKING
[02:37:17] THOSE PRINCIPLES THAT THAT DID SUCH A
[02:37:19] GREAT JOB OF ARTICULATING AND SINCE
[02:37:22] THEY'RE DERIVED FROM OUR CENTRAL
[02:37:24] STRATEGIC OBJECTIVES ARTICULATED IN THE
[02:37:27] CENTURY AGENDA THIS CAN PERTAIN
[02:37:31] TO ACQUISITIONS AND PARTNERSHIPS AS WELL.
[02:37:34] WHEN WE'RE CONSIDERING ACQUIRING
[02:37:37] PROPERTY FOR PORTFOLIO OBVIOUSLY THESE
[02:37:39] ARE VERY LARGE DOLLAR FIGURE EXPENSES
[02:37:45] IF WE ARE TO BUY A PIECE OF REAL ESTATE
[02:37:47] AND PUGET SOUND THERE'S NO CHEAP REAL
[02:37:49] ESTATE IN PUGET SOUND SO WHAT WE
[02:37:52] DID IN PROVIDING FOR A WAY TO EVALUATE
[02:37:56] PROPERTIES THAT WE MIGHT TAKE INTO OUR
[02:37:58] PORTFOLIO WE WANTED TO MAKE SURE THAT
[02:38:02] OUR PRINCIPLES SO ALIGNED WITH OUR
[02:38:05] OVERALL STRATEGIC OBJECTIVES LINED UP
[02:38:08] HERE TOO. AND FOR LOOKING
[02:38:13] AT ACQUISITIONS WE'VE DEVISED A RUBRIC
[02:38:17] A MATRIX TO SCORE PROPERTIES THAT WE
[02:38:20] WOULD CONSIDER AS POTENTIAL FOR
[02:38:23] ADDITIONS TO THE PORT PORTFOLIO BY
[02:38:28] CREATING A POINT SYSTEM THAT WOULD
[02:38:30] CAPTURE SOME OF THESE STRATEGIC
[02:38:32] VARIABLES AND ALLOW US TO CONFER TO
[02:38:34] ANSWER THE QUESTIONS THAT YOU SEE WHICH
[02:38:37] I'M NOT GOING TO READ TO YOU OUTLINED ON
[02:38:38] THIS SLIDE. SO WHEN WE'RE LOOKING
[02:38:42] AT PROPERTIES HOW DO THEY PERTAIN
[02:38:45] TO OUR MISSION? WHAT IS THE PORT'S MISSION
[02:38:50] OBJECTIVES THAT THIS PROPERTY FULLY

[02:38:52] DEVELOPED COULD SERVE? HOW CAN OUR EXISTING
[02:38:56] EXPERTS AND EXPERTISE DELIVER ON THE
[02:38:59] PROMISES OF THAT POTENTIAL PROJECT OR
[02:39:02] PROPERTY? AND WHERE ARE THEIR VALUABLE
[02:39:05] PARTNERS WHETHER IT'S OTHER PUBLIC
[02:39:07] AGENCIES WHICH WE ARE IN THE PROCESS OF
[02:39:11] EXPLORING WITH OUR EXTERNAL PARTNERS ON
[02:39:14] THIS PROJECT FOR THE REAL ESTATE
[02:39:15] STRATEGIC PLAN. IT ALSO PERTAINS TO
[02:39:18] FINANCIAL PARTNERS. IF WE WERE TO
[02:39:21] CONSIDER FOR INSTANCE ADDITIONAL SUPPORT
[02:39:25] FOR THE REDEVELOPMENT OF T-91. WHAT KIND OF
[02:39:28] PARTNER WOULD BE SATISFYING FOR US TO BE
[02:39:30] WORKING WITH THERE. WE TOOK
[02:39:33] OUR ROOM THAT APPLIED TO OUR OWN
[02:39:35] PROPERTIES AND CONSIDERED HOW WE WOULD
[02:39:37] EVOLVE THAT TO HELP US EVALUATE
[02:39:40] POTENTIAL PROPERTIES AND PARTNERSHIP
[02:39:42] OPPORTUNITIES. GO TO THE NEXT SLIDE.
[02:39:48] MICHELLE CAN WE GO- AUBREE CAN WE GO TO
[02:39:51] THE NEXT SLIDE? SO SO
[02:39:56] ACTUALLY I HAD AN INDUSTRY PARTNERS
[02:39:59] MEETING THIS MORNING WHERE SOMEBODY
[02:40:01] ASKED SHOULD YOU THE PORT BE BUYING
[02:40:04] THIS PROPERTY THAT I'M AWARE OF AND IN
[02:40:07] FACT THOSE KINDS OF PETITIONS COME
[02:40:09] PARTICULARLY AT YOU COMMISSIONERS AND
[02:40:11] OTHER PORT LEADERS ALL THE TIME. SO WE'VE
[02:40:15] DEvised THIS PROCESS TO EVALUATE
[02:40:18] POTENTIAL ADDITIONAL PROPERTIES THAT
[02:40:23] CLOSELY ALIGNED WITH OUR OVERALL GOALS
[02:40:27] AND THEY ARE CAN THIS PROPERTY SUPPORT
[02:40:31] MARITIME AND AIR CARGO INDUSTRIES?
[02:40:33] DOES IT ADVANCE SEA'S COMPETITIVENESS
[02:40:37] OR EFFICIENCY? CAN IT ADVANCE OUR
[02:40:40] MARITIME INDUSTRIES IN GENERAL AND
[02:40:42] PROTECT INDUSTRIAL LANDS? CAN THE
[02:40:45] PROPERTY ENHANCE TO PROTECT OTHER PORT
[02:40:47] PROPERTIES AND HAVE STRATEGIC
[02:40:51] MISSION BASED OBJECTIVES ON ADVANCING
[02:40:54] ENERGY AND SUSTAINABILITY GOALS
[02:40:55] SOMETHING WE'VE TALKED A LOT ABOUT IN
[02:40:57] THIS SERIES OF PRESENTATIONS ON REAL
[02:40:59] ESTATE TODAY? AND AS AN OVERALL
[02:41:02] GOAL OF THE MISSION OF THE ORGANIZATION
[02:41:04] HOW DOES OUR REAL ESTATE DEVELOPMENT
[02:41:06] POTENTIAL PROJECT IMPACT EQUITABLE
[02:41:09] ECONOMIC DEVELOPMENT REGIONALLY? WE HAVE
[02:41:13] ADDITIONAL QUESTIONS THAT WE WOULD
[02:41:16] ANSWER THROUGH THIS PROCESS AND I KIND
[02:41:18] OF WANT TO JUST JUMP RIGHT INTO HOW THIS
[02:41:21] FILLS INTO A SCORING RUBRIC IN THE NEXT
[02:41:24] SET OF SLIDES. WE CAN
[02:41:27] GO FORWARD. WE ARE
[02:41:35] TALKING ABOUT AN EVALUATION THAT'S VERY HIGH
[02:41:37] LEVEL SOMETHING AKIN TO EVALUATING
[02:41:41] FROM THE WINDSCREEN LOOKING OUT AT WHAT
[02:41:44] WE KNOW ABOUT A PROPERTY. SO I JUST WANT
[02:41:47] TO PUT JUST SOME MILD CAVEATS ON WHAT
[02:41:50] THIS EVALUATION MATRIX THAT WE'RE GOING
[02:41:52] TO BE TALKING ABOUT WILL DO AND WHAT IT
[02:41:54] WON'T DO. THIS IS NOT A PROCESS WHERE
[02:41:57] WE SCORE THE PROPERTY THAT CAME IN TO BE

[02:42:01] CONSIDERED AND IMMEDIATELY EMBARK ON AN
[02:42:04] ACQUISITION STRATEGY ONCE IT COMES
[02:42:06] THROUGH THIS PROCESS WITH AN ADEQUATE
[02:42:08] SCORE. WE ARE GOING TO MAKE A PRELIMINARY
[02:42:12] RANKING BASED ON INCOMPLETE INFORMATION
[02:42:14] DRAWING FROM STAFF FOCUSED TERM
[02:42:17] THROUGHOUT THE PORT AND OTHER MISSION
[02:42:18] OBJECTIVES AT THE TIME. WE KNOW THAT WE
[02:42:21] WILL HAVE TO BEFORE WE ACTUALLY CONSIDER
[02:42:24] PURCHASING A PROPERTY CONDUCT MORE DUE
[02:42:26] DILIGENCE AND RESEARCH. THIS IS REALLY AN
[02:42:29] EFFECT LIMITATION OF THE PROCESS THE
[02:42:33] INITIAL STAGE. ONCE WE'VE MADE THAT
[02:42:35] INITIAL EVALUATION WE DO MORE RESEARCH
[02:42:38] AND THE PROPERTY WOULD COME INTO MORE
[02:42:40] FOCUS. AND ALL THIS THING THAT WE'D BE
[02:42:42] ABLE TO SHARE WITH COMMISSIONERS AT THE
[02:42:45] TIME WE'RE REALLY CONSIDERING AN
[02:42:46] ACQUISITION. MOVE FORWARD ON THE NEXT
[02:42:50] SLIDE. CRITERIA
[02:42:54] IS ALL DERIVED FROM THE CENTURY AGENDA
[02:42:56] AND I SHOWED YOU THE OVERVIEW A COUPLE
[02:42:58] OF SLIDES BACK BUT THIS SHOWS KIND OF
[02:43:01] HOW THIS DEVICE WOULD COME UP
[02:43:04] WITH THE PORT. THE PROPERTY WERE ADVANCE
[02:43:09] LOGISTICS AND CARGO COMPETITIVENESS
[02:43:13] FOR OUR ROLE AT THE NORTHWEST SEAPORT
[02:43:16] ALLIANCE AND THE HIGHER SCORES HERE
[02:43:20] WOULD INDICATE THAT IT'S IMMEDIATELY
[02:43:21] ADJACENT TO A KEY SITE AND YOU'LL SEE
[02:43:25] THROUGHOUT THIS RUBRIC ADJACENCY IS
[02:43:28] EXTREMELY POWERFUL MODIFIER JUST ALWAYS
[02:43:32] HOW THAT IS IN REAL ESTATE IF YOU HAVE
[02:43:34] AN EXISTING PORTFOLIO AND YOU ADD TO IT
[02:43:37] YOU USUALLY GET A ONE X OR TWO X
[02:43:40] IMPROVEMENT OVER YOUR OBJECTIVES IF YOU
[02:43:42] WERE JUST TO BUY THE PROPERTY BY ITSELF.
[02:43:44] SO ADJACENCY IS ALWAYS GOING TO BE AN
[02:43:46] IMPORTANT FACET OF A HIGH SCORING
[02:43:48] PROPERTY BUT THERE IS ADDITIONAL DETAIL
[02:43:52] IN EACH OF THESE AREAS. WE HAVE CRITERIA
[02:43:55] FOR ENHANCING NORTHWEST SEAPORT ALLIANCE
[02:43:58] COMPETITIVENESS. WE HAVE ONE FOR SEA
[02:44:01] COMPETITIVENESS. YOU WANT TO ADVANCE THE
[02:44:03] SLIDE AUDREY. WE HAVE
[02:44:08] THE SCORING RUBRIC FOR ADVANCING
[02:44:10] MARITIME ECONOMIC DEVELOPMENT. LESS
[02:44:13] CONSIDERATE OF ADJACENCY AS A PRINCIPLE
[02:44:17] COULD THIS PROPERTY THAT WE'RE
[02:44:18] CONSIDERING BUYING SUPPORT EXISTING
[02:44:20] MARITIME LINES OF BUSINESS WHICH MAY BE
[02:44:22] NEAR PREMISES OR IN A NEARBY LOCATION
[02:44:26] BUT COULD A CASE COULD BE MADE THAT
[02:44:30] SUPPORTING THAT EXISTING LINE OF
[02:44:32] BUSINESS IS WHY A PROPERTY MIGHT BE
[02:44:34] VALUABLE TO US. AND WE ALSO HAVE A
[02:44:37] COMMITTED APPROACH TO PROTECTING PORT
[02:44:41] OPERATIONS AND INDUSTRIAL LANDS IN
[02:44:42] PARTICULAR IN THE MIX. SO
[02:44:47] IT IS IMMEDIATELY ADJACENT TO ONE OF OUR
[02:44:49] PROPERTIES AGAIN THE FOCUS IS ON
[02:44:51] ADJACENCY BUT ANY PROPERTY WITHIN
[02:44:55] A MIX WOULD BE SOMETHING THAT WOULD BE

[02:44:57] CONSIDERED VALUABLE AND OUR ROLE IS
[02:44:59] PROTECTING INDUSTRIAL LANDS. AGAIN THE
[02:45:02] SCORES TEND TO GET LOWER WITH LESS
[02:45:05] CLARITY ABOUT HOW IT WOULD APPLY TO OUR
[02:45:07] MISSION OR OUR EXISTING OPERATIONS. MOVE
[02:45:11] FORWARD PLEASE TO THE NEXT SLIDE. WE
[02:45:17] HAVE A RUBRIC ON EQUITY REALLY IS
[02:45:22] FOCUSED ON THE GEOGRAPHY. YOU'LL SEE
[02:45:26] A HIGH SCORING PROPERTY THAT SUPPORTED
[02:45:29] EQUITY GOALS WOULD BE IN AN OPPORTUNITY
[02:45:31] ZONE. THAT'S A HIGH POVERTY CENSUS TRACK
[02:45:34] IDENTIFIED BY THE FEDERAL GOVERNMENT
[02:45:36] THAT WOULD GIVE US A CLEAR INDICATION
[02:45:37] THAT BRINGING MORE ECONOMIC ACTIVITY TO
[02:45:40] THAT AREA WOULD IMPROVE THE POTENTIAL
[02:45:43] FOR JOBS AND TOOLS
[02:45:47] THAT DEVELOPMENT BRINGS. WE ALSO HAVE
[02:45:51] SUSTAINABILITY OBJECTIVES AND SO THERE
[02:45:54] WE HAVE SUCH A WIDE ARRAY OF TECHNICAL
[02:45:57] OPPORTUNITIES IN THE SUSTAINABILITY
[02:45:59] REALM THE HIGH SCORING PROPERTIES HERE
[02:46:03] THE POTENTIAL TO SUPPORT TIME
[02:46:07] LEVEL AT LEAST THREE CORE SUSTAINABILITY
[02:46:10] GOALS JUST STORMWATER MANAGEMENT
[02:46:12] RENEWABLE ENERGY GENERATION OR HABITAT
[02:46:14] RESTORATION. THERE ARE NOT
[02:46:18] CLEAR WINNERS AND HERE IT'S MORE JUST
[02:46:21] ALLOWING THE CONVERSATION TO UNFOLD ON
[02:46:24] THE DIVERSE EXPERTISE AND GOALS OF THE
[02:46:26] PORT TO PROVIDE A BALANCED OBJECTIVE
[02:46:30] SUPPORT FOR OUR COMPETITION
[02:46:34] TO GO FORWARD ON AN ACQUISITION
[02:46:38] OR A PARTNERSHIP AND BRING INTO FOCUS
[02:46:42] THE STRATEGY ENVISIONED BY OUR USE
[02:46:46] OF THAT PROPERTY DOWN THE LINE. THIS IS
[02:46:49] AN ABILITY FOR ALL OF US TO COALESCE
[02:46:52] AROUND THESE HIGH LEVEL OBJECTIVES
[02:46:53] BEFORE WE GET INTO THE VERY DIFFICULT
[02:46:55] CHALLENGES OF PLANNING PERMITTING
[02:46:58] PURCHASING. LET ME GO FORWARD TO
[02:47:03] MAKE YOU FORWARD ON THE PRESENTATION
[02:47:09] SORRY. IS THERE A LAG? YEAH I
[02:47:13] GUESS SO WE'RE STUCK ON SLIDE 14 AT
[02:47:16] THE MOMENT AT LEAST IN MY WORLD.
[02:47:21] ARE YOU SEEING 15 NOW? YES THANK YOU. OKAY
[02:47:25] GREAT. THE
[02:47:29] PORT IS HERE A LITTLE BIT MORE DETAIL
[02:47:33] IN A MOMENT TYPICALLY FUNDS ALL OF ITS
[02:47:36] OWN PROJECTS. IF THERE ARE MANY
[02:47:39] ALTERNATIVE FUNDING AND FINANCING
[02:47:41] RESOURCES FOR INSTANCE WE'RE PROUD TO BE
[02:47:45] THE RECIPIENT OF A 5,000,000 DOLLAR
[02:47:47] GRANT FROM THE STATE OF WASHINGTON ON
[02:47:48] THE DEVELOPMENT OF THE MARITIME
[02:47:49] INNOVATION CENTER. I THINK GIVEN
[02:47:53] A CONSISTENT APPROACH TO THE FUNDING
[02:47:55] OPTIONS AND OPPORTUNITIES WE HAVE A
[02:47:56] POSSIBILITY OF AMPLIFYING AND
[02:48:00] ACCELERATING OUR PERFORMANCE ON OUR
[02:48:03] DEVELOPMENT OBJECTIVES. WE EXPECT A LOT
[02:48:05] OF NEW RESOURCES TO BECOME AVAILABLE
[02:48:07] THROUGH INFRASTRUCTURE AND OTHER BILLS
[02:48:09] IN THE BIDEN ADMINISTRATION BUT THERE ARE

[02:48:11] ALWAYS ATTRACTIVE EXISTING FUNDING
[02:48:15] SOURCES AND LOCAL OPPORTUNITIES SUCH AS
[02:48:18] WHAT COMMISSIONER STEINBREUCK ALLUDED TO EARLIER
[02:48:21] WITH THE HERITAGE AFFILIATION.
[02:48:25] SO THIS IS JUST TAKING A MORE PROACTIVE
[02:48:27] APPROACH TO LOOKING AT FUNDING
[02:48:30] OPPORTUNITIES AND HOW THEY FIT OUR
[02:48:32] MISSION GOING FORWARD. UPGRADE
[02:48:35] TO 16. I'M GOING
[02:48:39] TO TURN THIS BACK OVER TO DAVE. YES I
[02:48:46] THINK WE'VE SPENT A LOT OF TIME TRYING
[02:48:48] TO PUT SOME MATRIX TOGETHER SO THAT
[02:48:51] WE CAN FIND THE RIGHT PROPERTIES AND
[02:48:55] ADVANCE OUR MISSION AND I THINK THAT'S
[02:48:59] WHAT'S COME TRUE TO US AS WE PUT THIS
[02:49:02] NEW PLAN TOGETHER. JUST SOME QUICK
[02:49:05] HIGHLIGHTS ON LEGAL PARAMETERS AND I
[02:49:08] CHATTED WITH PETE AND RYAN STAMPER AND
[02:49:10] OTHERS ON OUR TEAM ABOUT JUST WHAT ARE
[02:49:13] OUR PARAMETERS FOR REAL ESTATE
[02:49:15] DEVELOPMENT? SO THERE ARE MANY AND I
[02:49:18] THINK THE KEY TAKEAWAYS HERE IS OUR
[02:49:21] STATUTES SURROUNDING THE ACQUISITION OF
[02:49:23] REAL ESTATE ARE ACTUALLY NARROWER THAN
[02:49:26] THE STATUTES SURROUNDING HOW WE LEASE
[02:49:28] PROPERTY THAT WE OWN AND SO WE ARE
[02:49:32] GOING TO BE CAREFUL AND WE ARE GOING TO
[02:49:34] STAY IN CLOSE CONTACT AS WE ALWAYS DO
[02:49:36] WITH OUR LEGAL COUNSEL OUR FINANCE TEAMS.
[02:49:39] THIS TYPE ALL OF OUR PROJECTS TAKE
[02:49:42] REALLY A HOLISTIC TEAM TO ADVANCE AND DO
[02:49:46] THEM PROPERLY. SO WITH THAT NEXT SLIDE
[02:49:48] I'D LIKE TO TURN IT OVER TO MATT TO TALK
[02:49:51] A LITTLE BIT ABOUT OUR EXECUTION OPTIONS.
[02:49:53] SO THE PORT WE'VE REALLY DEFINED KIND OF
[02:49:57] FOUR TYPES OF METHODS FOR THE PORT TO
[02:49:59] EXECUTE ON A DEVELOPMENT OPTION. THE
[02:50:02] FIRST ONE ON THE LEFT HAND SIDE IS AS
[02:50:05] KIRA ALLUDED TO IS THE PORT SELF
[02:50:08] PERFORMING EFFECTIVELY FINANCING AND
[02:50:11] CONSTRUCTING AND IMPROVEMENT. THE PROS OF
[02:50:14] THAT ARE CLEAR. IT'S 100% CONTROL. YOU OWN
[02:50:17] ALL THE OPPORTUNITIES, ALL OF THE LIABILITIES
[02:50:20] AS WELL OF THAT PROJECT AND CAN DICTATE
[02:50:23] HOW IT GOES TO MATCH KIND OF THE PORT
[02:50:25] OBJECTIVES. THE DOWNSIDE OF THAT IS THAT
[02:50:28] BY DOING ALL OF THAT YOURSELF YOU'RE
[02:50:31] LIMITED TO WHAT YOU CAN ALLOCATE OUT OF
[02:50:33] THE CIP, THE TIME TO COMPLETION IS OFTEN
[02:50:36] LONGER, AND YOU INCUR SOME AUDIT RISK. THE
[02:50:39] MUCH MORE COMMON AT LEAST HISTORICALLY
[02:50:41] COMMON APPROACH THAT THE PORT HAS TAKEN
[02:50:43] IS FOR CERTAIN TYPES OF ASSETS IS TO
[02:50:47] ENGAGE IN THE GROUND AT LEAST WITH A
[02:50:49] DEVELOPER TO BUILD OUT USES
[02:50:52] THAT ARE SUPPORTIVE OF MAYBE IT'S
[02:50:54] LOGISTICS LIKE TERMINAL 106 OR DES MOINES
[02:50:58] CREEK NORTH PROJECTS LIKE THAT. THE PRO
[02:51:02] OF THAT IS ALSO FAIRLY CLEAR. IT REQUIRES
[02:51:05] VERY LITTLE CAPITAL INVESTMENT ON THE
[02:51:07] PART OF THE PORT. THE PORT HAS SOME
[02:51:09] ABILITY TO INFLUENCE THE DEVELOPMENT
[02:51:11] THROUGH THE RFP AND THE PORT EFFECTIVELY

[02:51:13] TAKES ON NO FINANCIAL RISK BECAUSE OF
[02:51:16] THE UNSUPPORTED NATURE OF A GROUND
[02:51:20] LEASE. THE CON IS THAT THERE ARE
[02:51:21] LIMITATIONS ON WHAT THE PORT CAN EXTRACT
[02:51:24] FROM THE PRIVATE MARKET IN A
[02:51:26] GROUND LEASE SCENARIO SO LONG AS THERE'S
[02:51:29] STILL AN OPPORTUNITY THAT'S ATTRACTIVE
[02:51:31] TO THE PRIVATE MARKET YOU CAN TILT IT
[02:51:34] BUT YOU CAN'T NECESSARILY STEER IT JUST
[02:51:36] ANYWHERE YOU'D LIKE AND YOU DO IN FACT
[02:51:39] THROUGH A LONG TERM GROUND LEASE LOSE
[02:51:41] CONTROL OF THE PROPERTY OSTENSIBLY FOR
[02:51:43] THE TERM OF THAT LEASE. THE LAST CATEGORY
[02:51:46] IS WE OFTEN HEAR ABOUT PUBLIC PRIVATE
[02:51:49] PARTNERSHIPS. THE REALITY IS WASHINGTON
[02:51:51] STATE HAS VERY RESTRICTIVE RULES AS TO
[02:51:53] HOW A PUBLIC AGENCY CAN ACTUALLY ENGAGE
[02:51:55] IN A QUOTE PARTNERSHIP AND THAT'S TRUE
[02:51:59] FOR ALL PUBLIC AGENCIES AND MANY
[02:52:01] STRUGGLE WITH THIS ISSUE ESPECIALLY AS
[02:52:03] COMPARED TO OTHER STATES BUT WHAT WE ARE
[02:52:06] IDENTIFYING IN THE PLAN IS A JOINT
[02:52:09] DEVELOPMENT OPPORTUNITY SO THE CONCEPT
[02:52:12] HERE IS WHERE THE PORT AND ANOTHER
[02:52:15] ENTITY WHETHER IT'S PUBLIC OR PRIVATE
[02:52:17] CAN SEE THAT BOTH PARTIES HAVE A
[02:52:21] PROJECT OR A COMPONENT OF A PROJECT THAT
[02:52:24] MATCH IT COULD BE STRUCTURED SUCH THAT
[02:52:26] EACH PARTY DOES THEIR PORTION BUT THE
[02:52:28] WHOLE IS REALLY BETTER THAN IF
[02:52:32] ONE WAS TO GO FORWARD BY ITSELF SO WE'RE
[02:52:34] KIND OF CLASSIFYING THAT IS THE
[02:52:36] LOWERCASE P PARTNERSHIP AS A METHOD TO
[02:52:39] OF REDUCING RISK AND ACHIEVING
[02:52:41] OBJECTIVES AND THAT'S ONE OF THOSE AREAS
[02:52:44] THAT WE'RE EXPLORING ESPECIALLY WITH
[02:52:45] YOUR PUBLIC SECTOR COUNTERPARTS AND
[02:52:48] THEIR PORTFOLIOS AND LOOKING FOR
[02:52:50] OPPORTUNITIES WHERE BOTH AGENCIES HAVE A
[02:52:54] PROJECT OF THEIR OWN BUT ACTUALLY THEY
[02:52:56] CAN BE DONE AND LEVERAGE OFF OF EACH
[02:52:59] OTHER. THE CON TO THESE TYPES OF
[02:53:01] STRUCTURES IS THE COMPLEXITY OF DECISION
[02:53:05] MAKING AN EXECUTION ESPECIALLY SAY IT'S
[02:53:07] TWO PUBLIC ENTITIES. YOU'VE GOT TWICE THE
[02:53:10] FUN WHEN IT COMES TO GETTING APPROVALS
[02:53:13] AND MANAGING LOTS OF DIFFERENT
[02:53:14] OBJECTIVES AND THAT'S JUST THE PRICE
[02:53:19] TO PLAY IN THIS CATEGORY. WE FEEL LIKE
[02:53:21] IT'S STILL A BIG OPPORTUNITY FOR THE
[02:53:23] PORT IN LIGHT OF THAT BECAUSE THERE'S SO
[02:53:25] FEW GROUPS WHO CAN EVEN ENGAGE IN THOSE
[02:53:28] TYPES OF PROJECTS AROUND THE REGION. NEXT
[02:53:32] SLIDE. YOU ARE
[02:53:41] MUTED. SORRY.
[02:53:46] I'LL
[02:53:52] COME IN AND FINISH UP HER.E SO THIS
[02:53:57] IS A LIVING DOCUMENT A STRATEGIC
[02:53:59] DOCUMENT THAT ALLOWS US TO THINK DEEPLY
[02:54:02] ABOUT WHAT WE'RE DOING ON A REGULAR
[02:54:04] BASIS. SO THIS IS THE SECOND UPDATE OF
[02:54:07] THIS PLAN WE DID THE FIRST REAL ESTATE
[02:54:09] STRATEGIC PLAN IN 2016 SO THIS IS

[02:54:13] THE UPDATE FOR 2020 AND IN
[02:54:17] THE NEXT BIT WE WILL IMPLEMENT THE KEY
[02:54:20] RECOMMENDATIONS ACTUALLY WE'RE ALREADY
[02:54:22] IMPLEMENTING SOME OF THE KEY
[02:54:23] RECOMMENDATIONS IN THIS PLAN BUT WE WILL
[02:54:28] CONTINUE TO EVALUATE A HANDFUL OF
[02:54:30] PROPERTIES AND COMPLETE SOME DUE
[02:54:33] DILIGENCE ON TWO OR 3 TOP ACQUISITIONS
[02:54:36] OR PARTNERSHIP OPPORTUNITIES AND BRING THOSE
[02:54:38] RECOMMENDATIONS FORWARD. I KNOW IT'S
[02:54:42] HARD AT A TIME OF DOWNTURN TO THINK
[02:54:44] ABOUT EXPANSION BUT THERE'S EVERY REASON
[02:54:46] TO BE BULLISH PARTICULARLY FOR OUR MAJOR
[02:54:49] BUSINESS LINES AVIATION AND MARITIME. THE
[02:54:52] FUTURE LOOKS BRIGHT. WE'RE GOING TO BE
[02:54:55] READY TO HAVE OUTSTANDING PERFORMANCE ON
[02:54:58] OUR DEVELOPMENT OPPORTUNITIES TO SUPPORT
[02:55:00] THESE KEY LINES OF BUSINESS. AND WE'LL
[02:55:03] CONTINUE TO EVALUATE FINANCING OPTIONS
[02:55:07] AS MATT SUGGESTS IN ORDER TO ACCELERATE
[02:55:09] AND AMPLIFY MISSION BASED PROJECTS IN
[02:55:13] THE DEVELOPMENT REALM, QUITE COSTLY BUT
[02:55:17] ALWAYS MORE VITAL THAN WE IMAGINE. BUILD
[02:55:21] IT AND THEY WILL COME. SO WE'RE PREPARED
[02:55:24] TO DO SOME BUILDING AND WE'RE EXCITED TO
[02:55:26] HAVE YOUR PARTNERSHIP AS WE MOVE FORWARD
[02:55:28] ON THE REAL ESTATE STRATEGIC PLANS
[02:55:30] OBJECTIVES. SO NOW WE WILL ANSWER ANY
[02:55:33] QUESTIONS YOU MAY HAVE. WELL THANKS
[02:55:36] KIRA I REALLY APPRECIATE THAT AND DAVE
[02:55:39] AND MATT IT'S ALL VERY EXCITING
[02:55:42] AND I WOULD ASK THE CLERK TO CALL
[02:55:47] THE ROLL TO SEE IF WE HAVE ANY QUESTIONS.
[02:55:49] THANK YOU COMMISSIONER. FOR QUESTIONS AND
[02:55:52] COMMENTS BEGINNING WITH COMMISSIONER
[02:55:53] STEINBRUECK. YEAH I'M VERY IMPRESSED WITH
[02:55:58] THE STRATEGIC THINKING
[02:56:02] THAT HAS GONE INTO THIS AND EXAMINING
[02:56:05] THESE VARIOUS PROPERTIES AND KEEPING
[02:56:09] AN EYE TO AND A COMMITMENT TO OUR CORE
[02:56:12] OBJECTIVES UNDER THE CENTURY AGENDA AS
[02:56:15] WELL AS STRATEGIC INTEREST AND
[02:56:19] ALSO TAKING A LONG VIEW I THINK IT'S
[02:56:22] EXTREMELY IMPORTANT. AND WE SHOULD KNOW
[02:56:25] WHAT WE DO WITH REAL ESTATE SHOULD BE
[02:56:28] MORE OF A MEANS TO
[02:56:31] AN END THAN JUST BEING IN REAL ESTATE
[02:56:34] BUSINESS BECAUSE THAT'S NOT WHAT WE'RE
[02:56:37] THERE FOR, THAT'S NOT WHAT WE'RE USING
[02:56:38] OUR PUBLIC DOLLARS FOR US TO FLIP
[02:56:40] PROPERTIES AND TRY TO MAKE MONEY
[02:56:43] ENTREPRENEURALLY ON THAT. BUT IF IT FITS
[02:56:46] A SPECIFIC STRATEGIC INTEREST AND WE CAN
[02:56:50] JUSTIFY THAT AND I THINK YOU'VE GOT A
[02:56:52] GOOD SET OF PRINCIPLES AND OBJECTIVES
[02:56:54] THEN LET'S DO IT. I ALSO WOULD
[02:56:58] ASK ON THE FLIP SIDE HERE IF YOU
[02:57:02] WILL WHAT ABOUT PROPERTIES
[02:57:05] THAT MAYBE WE SHOULD CONSIDER DE
[02:57:07] ACQUISITIONING? MAYBE THEY
[02:57:11] DON'T NO LONGER FIT THE BILL AS FAR AS
[02:57:14] STRATEGIC INTEREST AND OBJECTIVES AND
[02:57:18] LET'S TAKE THE CAPITAL THAT'S EMBEDDED

[02:57:21] THERE AND LET'S USE IT FOR SOMETHING
[02:57:24] ELSE MORE IMPORTANT. HAVE YOU LOOKED INTO
[02:57:27] TO THAT AS WELL? YEAH TO A LIMITED DEGREE
[02:57:31] I THINK YOU HEARD IN MATT'S PRESENTATION
[02:57:34] THE PROPERTIES SOME CONSIDERATIONS
[02:57:37] AROUND THE WORLD TRADE CENTER AND THE
[02:57:41] HARBOR MARINE CORPORATE CENTER. HARBOR
[02:57:44] MAIN CORPORATE CENTER BEING POSITIONED
[02:57:45] UNDER THE WEST SEATTLE BRIDGES ISN'T DOING IT ANY
[02:57:48] MARKET FAVORS BUT I THINK YOUR OBJECTIVE
[02:57:52] COMMISSIONER STEINBREUCK OF LOOKING AT WITH OUR
[02:57:55] EXISTING PORTFOLIO AND OUR EXISTING
[02:57:59] MISSION AND THE EXISTING MARKET THAT WE
[02:58:02] HAVE IS THERE A BETTER WAY TO REDEPLOY
[02:58:04] THE ASSET INVOLVED IN USE OF REAL ESTATE?
[02:58:07] IN THOSE TWO CONTEXTS FOR SURE I DON'T
[02:58:10] THINK WE'LL BE SELLING HERE 69 ANYTIME
[02:58:12] SOON THOUGH I THINK THERE'D BE A STRONG
[02:58:14] MARKET FOR IT. [LAUGHTER] NOT WHAT I'M
[02:58:18] SUGGESTING BUT I CAN THINK OF SOME OTHER
[02:58:20] PROPERTIES WHICH I DON'T REALLY THINK
[02:58:22] APPROPRIATE TO MENTION AT THIS TIME. YEAH
[02:58:25] ABSOLUTELY AND WE CAN DISCUSS ANYTHING
[02:58:27] IN OUR PORTFOLIO. I THINK 69
[02:58:31] IS OUR JEWEL BASICALLY. IT'S ONE OF THE
[02:58:35] FINEST PUBLIC BUILDINGS I THINK IN THE
[02:58:37] STATE OF WASHINGTON MAYBE NEXT TO THE
[02:58:39] CAPITAL. BUT I MISS IT VERY MUCH
[02:58:41] COMMISSIONER. I MISS IT. YEAH WE ALL DO.
[02:58:45] AND IT'S SUCH A FANTASTIC REUSE OF
[02:58:48] AN OLD STORAGE STRUCTURE SO
[02:58:51] BEAUTIFULLY DONE AND WORK SO INCREDIBLY
[02:58:54] WELL IN TERMS OF THE SPACE PLANNING AND
[02:58:58] THE RELATIONSHIPS OF WORKSPACES THERE IN
[02:59:00] THE DAYLIGHT AND THE ART AND THE ATRIUM
[02:59:02] ALL OF THAT. PLEASE WATER FEATURE.
[02:59:06] ABSOLUTELY NOT SELLING THAT. ME NEITHER.
[02:59:09] APPARENTLY I'M A BIG FAN. THAT'S
[02:59:13] ALL YEAH THAT'S ALL. THANK YOU
[02:59:15] COMMISSIONER. MOVING TO
[02:59:17] COMMISSIONER CHO FOR QUESTIONS AND
[02:59:18] COMMENTS. NONE THANKS
[02:59:23] FOR THE EXCELLENT PRESENTATION AND I
[02:59:25] THINK I ASKED A LOT OF QUESTIONS DURING
[02:59:27] YOUR BRIEFING WITH ME ESPECIALLY WITH
[02:59:30] REGARDS TO PUTTING WEIGHT ON
[02:59:34] THE SCORING SYSTEM THAT YOU ALL
[02:59:35] HAVE SO THAT WE DON'T END UP WITH OR
[02:59:38] MISCALCULATING THE [INAUDIBLE]
[02:59:40] I THINK I THINK AT THE
[02:59:44] TIME I SAID THAT IF
[02:59:48] YOU HAVE A BUILDING THAT'S GOOD FOR
[02:59:49] EVERYTHING THEN IT'S GOOD IT'S NOT GOOD
[02:59:52] FOR ANYTHING ANYTHING RIGHT SO I
[02:59:56] APPRECIATE HOW SOPHISTICATED WE'VE BEGUN
[02:59:57] WHEN IT COMES TO SCORING THESE
[02:59:59] FACILITIES AND I LOOK FORWARD TO SEEING
[03:00:01] HOW AS WE CONTINUE TO BECOME MORE
[03:00:04] SOPHISTICATED HOW THIS CHANGES BUT THANK
[03:00:05] YOU SO MUCH. YEAH AND I WANT TO THANK YOU
[03:00:08] AND COMMISSIONER CALKINS IN PARTICULAR
[03:00:10] FOR THE SUPPORT THROUGH THE EXTERNAL
[03:00:14] COMMITTEE WHICH WAS JUST TERRIFIC

[03:00:16] CONVERSATIONS IN BOTH CASES AND YOUR
[03:00:18] PARTICIPATION AND PARTNERSHIP ON THAT.
[03:00:19] REALLY GRATEFUL FOR THAT. THANK
[03:00:24] YOU COMMISSIONER CHO. MOVING TO
[03:00:25] COMMISSIONER CALKINS. YEAH THANK YOU KARA
[03:00:29] FOR A GREAT PRESENTATION AND I FEEL THE
[03:00:32] SAME WAY AS COMMISSIONER CHO. I'M REALLY
[03:00:34] IMPRESSED WITH THE WORK .I CAN'T REMEMBER
[03:00:36] EXACTLY WHEN THE FIRST MEETING WAS THE
[03:00:39] EXTERNAL TASK FORCE BUT IT FEELS LIKE IT'S
[03:00:42] BEEN MAYBE A YEAR OR SO YEAH ALMOST.
[03:00:46] REMEMBER WE WERE ALL PRETTY CLEAR ON
[03:00:49] THE HIGHER ORDER VALUES BUT HOW WE COULD
[03:00:53] THEN APPLY THOSE TO SPECIFIC PROPERTIES
[03:00:57] AND WHAT THAT TOOL WOULD LOOK LIKE WAS
[03:01:01] STILL OVER THE HORIZON AND NOW HERE
[03:01:03] YOU'RE COMING TODAY WAS SOMETHING REALLY
[03:01:06] FUNCTIONAL FOR US AND I'M ACTUALLY
[03:01:08] EXCITED FOR THE FIRST TIME WE HAVE A
[03:01:12] PROPERTY OPPORTUNITY PRESENTED TO US
[03:01:15] WHETHER IT'S SELLING OR BUYING
[03:01:19] AND BEING ABLE TO USE THIS METRIC TO
[03:01:22] DETERMINE IN A MUCH MORE OBJECTIVE WAY
[03:01:24] WHETHER OR NOT IT'S A GOOD IDEA FOR THE
[03:01:26] PORT AND BEING ABLE TO DRILL DOWN
[03:01:30] BY VALUE AREA SO I THINK IT'S GREAT AND
[03:01:33] THANK YOU SO MUCH FOR LETTING US
[03:01:36] PARTICIPATE ON THAT. I I THINK I'VE OFTEN
[03:01:39] SAID THAT BEING A COMMISSIONER OFTEN
[03:01:41] FEELS LIKE GRADUATE SCHOOL
[03:01:43] WORK DEEP DIVE ON REALLY INTERESTING
[03:01:46] SUBJECTS AND THIS IS FOR THE LAST YEAR
[03:01:49] THIS HAS BEEN A REALLY GREAT SEMINAR
[03:01:54] FOR ME TO PARTICIPATE IN. YEAH
[03:01:58] WE'VE BEEN A GREAT SEMINAR PARTNER ON
[03:02:00] THE EXTERNAL COMMITTEE AND BROUGHT UP
[03:02:02] GREAT QUESTIONS. IT'S A VERY DYNAMIC
[03:02:04] FIELD AND WE NEED A LOT OF INPUTS SO VERY
[03:02:08] GRATEFUL TO YOU. DON'T ASK FOR AN
[03:02:11] EXAM JUST. WELL IF YOU WANT TO WRITE
[03:02:14] SOME MEMOS FOR ME. THANK
[03:02:18] YOU COMMISSIONER CALKINS. MOVING TO
[03:02:19] COMMISSIONER BOWMAN. QUESTIONS AND
[03:02:21] COMMENTS. GREAT THANK YOU THIS IS REALLY
[03:02:25] COMPREHENSIVE AND AS I SAID WHEN I HAD A
[03:02:27] MEETING PRIOR AND GOT AN OVERVIEW OF THE
[03:02:30] PRESENTATION TODAY THERE'S A LOT HERE
[03:02:33] AND SO IT'S SORT OF DIFFICULT TO DIVE
[03:02:35] INTO ONE AREA OR ANOTHER. ONE THING THAT
[03:02:38] I WAS CURIOUS ABOUT THE IDEA EARLY ON
[03:02:42] THE CONVERSATION ABOUT POTENTIALLY USING
[03:02:46] OPENING UP PIER 69 TO OTHER TENANTS ONCE
[03:02:51] WE GO THROUGH AN EVALUATION OF EXACTLY
[03:02:54] HOW MUCH SPACE WE MIGHT NEED IN THE NEW
[03:02:56] REALITY OF HAVING SOME OF OUR EMPLOYEES
[03:02:59] POTENTIALLY WORK FROM HOME OR DO FLEX
[03:03:01] WORKING MOVING FORWARD. I'M NOT AWARE OF
[03:03:05] THAT CONVERSATION EVEN HAPPENING
[03:03:07] INTERNALLY SO I GUESS IT'S MORE A
[03:03:09] QUESTION FOR STEVE WHAT ARE THE POLICIES
[03:03:13] AROUND THAT. I DON'T MEAN TO DIVE TOO
[03:03:14] MUCH INTO THAT ONE AREA BUT IT JUST SORT
[03:03:16] OF PERKED MY EARS WHEN YOU MENTIONED IT.

[03:03:19] I COULD SEE A LOT OF OPPORTUNITIES BUT
[03:03:22] ALSO A LOT OF CHALLENGES OF SHARING
[03:03:25] SPACE WITH ANOTHER ENTITY
[03:03:28] AT PIER 69. THAT SAID I THINK WHAT
[03:03:32] I'M MOST INTERESTED IN MAYBE NOT TODAY
[03:03:34] BUT AS WE HAVE FURTHER CONVERSATIONS
[03:03:35] ABOUT REALLY STARTING TO DRILL DOWN ON
[03:03:39] HAVING ON WHAT WE REALLY MIGHT ACQUIRE
[03:03:43] OR AGAIN DIVEST OF. I WANTED TO USE
[03:03:47] THE WORLD TRADE CENTER AS AN EXAMPLE OF
[03:03:49] THAT I APPRECIATE I'VE BEEN FRUSTRATED
[03:03:52] IN MY TIME ON THE COMMISSION TO FEEL
[03:03:55] THAT IT'S SORT OF UNDERPERFORMING AND
[03:03:58] YET I DO THINK THAT THERE IS A BROADER
[03:04:00] OPPORTUNITY TO RETHINK ITS CURRENT USE
[03:04:05] I'M JUST NOT IN PERSONALLY IN A MODE OF
[03:04:08] WANTING TO DIVEST OF WATERFRONT REAL
[03:04:12] ESTATE IN SEATTLE. I JUST DON'T SEE HOW
[03:04:15] THAT GETS US WELL IT COULD BRING IN SOME
[03:04:17] SHORT TERM CAPITAL IT'S
[03:04:21] QUITE FRANKLY AS WE ALL KNOW FINITE
[03:04:24] RESOURCE SO I GUESS I'D LOVE TO HEAR
[03:04:28] MAYBE NOT NOW BUT DAVE AS YOU CONTINUE
[03:04:30] ON WITH THIS WORK SOME ALTERNATIVES TO
[03:04:33] JUST SIMPLY DIVESTING OURSELVES OF SOME
[03:04:36] OF THOSE ASSETS. WHEN THE WORLD TRADE
[03:04:39] CENTER WAS DESIGNED
[03:04:42] IT WAS TO BE A COMPLIMENT WAS MY
[03:04:45] UNDERSTANDING I THINK THAT MELINDA
[03:04:49] MILLER COULD PROBABLY GIVE US MORE
[03:04:50] BACKGROUND ON IT AND ROSIE COURTNEY BUT
[03:04:53] DESIGNED TO BE A COMPLIMENT TO THE BELL
[03:04:55] HARBOR CONFERENCE CENTER WHICH THE
[03:04:58] KEYWORD IN BELL HARBOR CONFERENCE CENTER
[03:05:00] IS INTERNATIONAL CONFERENCE CENTER AND
[03:05:02] IT WAS DESIGNED BY FORMER COMMISSIONER
[03:05:05] PAUL SHELL AND OTHERS BUT IT WAS REALLY
[03:05:07] HIS BRAINCHILD OF WANTING TO BE THE SITE
[03:05:11] TO BRING IN PEOPLE FROM ALL OVER THE
[03:05:13] WORLD TO TALK ABOUT TRADE ISSUES,
[03:05:17] INTERNATIONAL PACKS, ET CETERA AND SO THE
[03:05:19] WORLD TRADE CENTER WAS DESIGNED TO BE A
[03:05:21] MAGNET AS WELL FOR THOSE ACTIVITIES. IT'S
[03:05:26] NOT LIVING UP TO THAT NOW I HOPE THAT WE
[03:05:28] CAN AGAIN TAKE ANOTHER LOOK AT WHAT IS
[03:05:31] THE NICHE THAT THE PORT OF SEATTLE OWNS
[03:05:34] ON THE CENTRAL WATERFRONT AND HOW MIGHT
[03:05:36] WE BE ABLE TO USE THOSE ASSETS TO
[03:05:38] AMPLIFY IT. SO I'M SORRY THAT'S A LITTLE
[03:05:41] BIT ALL OVER THE MAP. IT'S A REALLY BIG
[03:05:43] PRESENTATION YOU GUYS DID A GREAT JOB. I
[03:05:46] DO LOOK FORWARD TO HAVING A LITTLE BIT
[03:05:48] MORE OF A DEEP DIVE WHEN WE GET DOWN TO
[03:05:50] THE NUTS AND BOLTS OF WHAT WE
[03:05:53] MIGHT ACQUIRE. CERTAINLY HAVING THE
[03:05:56] FINANCIAL RESOURCES TO ACQUIRE REAL
[03:05:58] ESTATE IN SEATTLE IS CHALLENGING
[03:06:01] ESPECIALLY GIVEN THE YEAR THAT WE'VE HAD
[03:06:03] BUT THAT SAID DAVE I ALWAYS APPRECIATE
[03:06:06] THE ENTREPRENEURIAL SPIRIT THAT YOUR
[03:06:08] REAL ESTATE TEAM BRINGS AND LOOKING FOR
[03:06:11] OPPORTUNITIES AND I THINK WE'VE MOVED
[03:06:15] FAR AWAY FROM OUR TRADITIONAL REAL

[03:06:18] ESTATE ACQUISITIONS AS WE LOOK FOR
[03:06:21] EXAMPLE TO THE LEAST THAT WE DID DOWN IN
[03:06:23] SOUTH PARK FOR THE MARITIME HIGH SCHOOL.
[03:06:26] CERTAINLY WE'RE MOVING IN NEW DIRECTIONS
[03:06:30] THAT WE HAVEN'T TAKEN BEFORE. SO WITH
[03:06:33] THAT IF WE'RE WILLING TO THINK ABOUT
[03:06:34] MARITIME HIGH SCHOOL IN SOUTH PARK I
[03:06:37] HOPE THAT WE CAN MAYBE SPEND A LITTLE
[03:06:39] BIT MORE TIME THINKING ABOUT THE ASSETS
[03:06:42] ALONG THE CENTRAL WATERFRONT. AND THEN
[03:06:45] I'LL PUT JUST A FINAL POINT ON IT AS
[03:06:48] THEY MAKE THESE REMARKS I ACTUALLY THINK
[03:06:50] THERE'S PROBABLY NO MORE IMPORTANT TIME
[03:06:53] THAN RIGHT NOW FOR US TO THINK ABOUT OUR
[03:06:56] ROLE ON THE WATERFRONT. AS I'VE SAID TO
[03:06:58] MANY PEOPLE OVER THE LAST FEW MONTHS
[03:07:00] THAT DON'T REALIZE THE PORT OF
[03:07:02] SEATTLE OWNS ABOUT A THIRD OF THE
[03:07:06] DOWNTOWN WATERFRONT AND AS THE CITY OF
[03:07:09] SEATTLE IS STRUGGLING MIGHTILY TO
[03:07:12] RECOVER ECONOMICALLY HAVING ALL THE
[03:07:15] PUBLIC SAFETY ISSUES THAT WE'RE
[03:07:16] EXPERIENCING IN THE CITY I REALLY
[03:07:18] BELIEVE THAT THE PORT COULD PLAY A
[03:07:20] CENTRAL ROLE IN HELPING REVITALIZE
[03:07:22] DOWNTOWN. SO I GUESS I JUST HOPE TO
[03:07:25] INSPIRE OUR STAFF TO THINK ABOUT WAYS
[03:07:28] THAT WE MIGHT DO THAT AND DAVE TO YOUR
[03:07:31] OPENING COMMENT THAT REAL ESTATE IS
[03:07:33] ESSENTIALLY A MECHANISM BY WHICH WE
[03:07:36] ACCOMPLISH OTHER GOALS I DON'T WANT IT
[03:07:39] TO SIMPLY BE TRANSACTIONAL BECAUSE WE'VE
[03:07:41] JUST GOT A LOT OF REALLY BRIGHT PEOPLE
[03:07:43] AT THE PORT AND ON YOUR TEAM IN
[03:07:46] PARTICULAR THAT I THINK CAN COME UP WITH
[03:07:48] SOME REALLY INNOVATIVE AND CREATIVE
[03:07:51] IDEAS ABOUT HOW WE COULD AGAIN PLAY A
[03:07:54] BIGGER ROLE USING OUR REAL ESTATE ASSETS
[03:07:56] TO HELP DRIVE ECONOMIC RECOVERY ALONG
[03:08:00] THE CENTRAL DOWNTOWN AREA. SO I'LL END
[03:08:04] THERE SO BASICALLY I KNOW THAT WAS A LOT
[03:08:05] BUT YOU GOT A BIG PRESENTATION TOO AND
[03:08:07] APPRECIATE THE OPPORTUNITY TO MAKE SOME
[03:08:09] COMMENTS. YEAH DEFINITELY. THANK YOU VERY
[03:08:12] MUCH. THANK YOU COMMISSIONER BOWMAN. THANK
[03:08:15] YOU COMMISSIONER BOWMAN. GO AHEAD EXECUTIVE
[03:08:18] DIRECTOR. I WAS JUST GOING TO MAKE A
[03:08:19] COMMENT COMMISSION BOWMAN I'VE TAKEN
[03:08:21] NOTES ON THAT AND THAT IS I JUST WANT TO
[03:08:23] COMMENT ON ONE THING SPECIFICALLY WHICH
[03:08:25] IS WHAT'S THE FUTURE OF OUR
[03:08:28] PROPERTIES AND THE NEED IN A WORKPLACE I
[03:08:31] WANT TO LET YOU KNOW THAT THAT'S
[03:08:32] SOMETHING WE NEED TO DO AND WE'RE NOT
[03:08:34] EVEN SURE- A GREAT ARTICLE IN THE WALL
[03:08:36] STREET JOURNAL JUST THE OTHER DAY ABOUT
[03:08:38] THAT ABOUT WHAT IS A HYBRID AND WHAT ARE
[03:08:40] THE ELEMENTS OF THAT SO WE ARE TALKING
[03:08:41] WITH THE TEAM WITH THAT. I'VE TALKED TO
[03:08:43] DAVE ABOUT THAT AND WE NEED TO GATHER
[03:08:45] SOME INFORMATION BECAUSE IT WON'T BE THE
[03:08:47] PAST AND IT WON'T BE WHERE WE ARE NOW SO
[03:08:49] THERE IS A HYBRID IN OUR FUTURE AND WHAT

[03:08:51] DOES THAT MEAN FOR US AND THEN HOW DO WE
[03:08:53] LEVERAGE COMING OUT OF THAT. SO I JUST
[03:08:54] WANT TO LET YOU KNOW THAT WORK IS BEFORE
[03:08:57] US. THAT'S GREAT STEVE BECAUSE I GUESS I
[03:09:01] JUST ASK FOR A LITTLE SENSE OF URGENCY
[03:09:03] AROUND IT I THINK WE'RE ALL LOOKING
[03:09:06] TO MAYBE THE JUNE TIME FRAME OF MASS
[03:09:11] VACCINATIONS AND I'M SURE MOST
[03:09:15] IMPORTANTLY OUR EMPLOYEES ARE PROBABLY
[03:09:17] WONDERING IS EVERYBODY GOING TO COME
[03:09:20] BACK IN MASS STARTING JULY 1ST?
[03:09:23] CERTAINLY THERE'S BEEN A LOT OF NEW
[03:09:26] PRODUCTIVITY GAINS BY HAVING FOLKS WORK
[03:09:29] FROM HOME BUT OTHER POSITIONS ARE
[03:09:30] ESSENTIAL THAT THEY HAVE TO BE IN PERSON
[03:09:32] BUT I THINK THIS IS CERTAINLY ONE OF THE
[03:09:35] FEW SILVER LININGS OF THE PANDEMIC IS
[03:09:37] THE OPPORTUNITY TO THINK ABOUT A NEW WAY
[03:09:40] OF DOING BUSINESS. COMMISSIONER JUST TO SAY
[03:09:43] THAT'S BROKEN IN TWO WORLDS WORK. THE
[03:09:45] SHORT TERM IS THAT MESSAGING TO THE
[03:09:48] WORKFORCE THEN THE LONGER TERM IS THE
[03:09:50] PHYSICAL RECONFIGURATION IF APPROPRIATE.
[03:09:53] YES. THANK YOU. THANK YOU COMMISSIONER.
[03:09:56] COMMISSIONER PRESIDENT FELLEMAN,
[03:09:58] COMMISSIONER CHO HAS A FOLLOW UP
[03:10:00] QUESTION. PLEASE. I ACTUALLY
[03:10:04] WAS GOING TO PIGGYBACK OFF OF
[03:10:07] COMMISSIONER BOWMAN POINT ABOUT UNDER
[03:10:09] PERFORMING PROPERTIES. SHE MENTIONED THE
[03:10:12] WORLD TRADE CENTER BUT ONE THING THAT I
[03:10:15] HAD MENTIONED KARA IF YOU MIGHT REMEMBER
[03:10:17] AND DAVE IN OUR EXTERNAL SESSIONS IS I
[03:10:19] WANTED TO MAKE SURE IN ADDITION TO
[03:10:21] LOOKING AT WHETHER OR NOT THE PROPERTIES
[03:10:23] ARE THE BEST USE I ALSO WANT TO MAKE
[03:10:26] SURE THAT WE'RE LOOKING AT IF THERE ARE
[03:10:28] ANY OPERATIONAL OR ADMINISTRATIVE AND
[03:10:31] PROCEDURAL BARRIERS TO GETTING THESE
[03:10:34] BUILDINGS UP TO FULL CAPACITY.
[03:10:38] IF OUR TENANTS FIND A TROUBLESOME
[03:10:41] OR IF THERE IS A STIGMA AGAINST PORT
[03:10:45] COMMERCIAL BUILDINGS BECAUSE IT'S SUCH A
[03:10:47] PAIN IN THE BUTT TO ACTUALLY NEGOTIATE A
[03:10:49] LONG TERM LEASE BECAUSE IT'S
[03:10:52] BUREAUCRATIC AND OR RECEIVES COMMISSION
[03:10:54] VOTES OR IT JUST TAKES TOO LONG. I
[03:10:59] WANT OUR TEAM TO ALSO BE LOOKING AT
[03:11:02] WHETHER OR NOT IT'S NOT NECESSARILY THE
[03:11:04] USE OF HOW THE BUILDING IS BEING USED
[03:11:07] BUT THE PROCESS BY WHICH POTENTIAL
[03:11:09] TENANTS OR THE HOOPS THAT WE HAVE TO
[03:11:11] JUMP THROUGH IN ORDER TO GET THOSE
[03:11:13] LEASES TO THE FINISH LINE AND I EXPECT
[03:11:15] SOME RECOMMENDATIONS TO COME UP ON
[03:11:19] HOW WE CAN BETTER MANAGE THAT SO THAT IS
[03:11:22] NOT AN ISSUE. I HAVE HEARD FROM FEEDBACK
[03:11:26] EXTERNALLY THAT LONG TERM LEASE A LOT OF
[03:11:30] TENANTS ARE DISINCENTIVIZE FROM GOING
[03:11:33] INTO LONGER TERM LEASES BECAUSE OF HOW
[03:11:35] ONEROUS THE PROCESS IS. WE'VE HEARD YOU.
[03:11:41] ALWAYS RECOMMENDING THE DISBANDING OF
[03:11:44] THE COMMISSION FOR ALL THE BUREAUCRACY

[03:11:45] THAT WE CREATE. [LAUGHTER] SORRY
[03:11:48] GO AHEAD. MR. COMMISSIONER
[03:11:52] CHO I REALLY APPRECIATE YOUR COMMENT
[03:11:54] THERE AND I MET WITH OUR PROPERTY
[03:11:56] MANAGERS YESTERDAY AND THEY ACTUALLY
[03:11:58] RAISED THESE ISSUES. THEY WERE TALKING
[03:12:00] ABOUT HOW FAST WE'RE ABLE TO
[03:12:03] DELIVER RENT RELIEF AND HOW NICE IT
[03:12:05] WOULD BE ABLE TO DELIVER LEASES ON THE
[03:12:08] SAME CONTINUUM OR THE SAME TIME FRAMES
[03:12:10] AND SO I WILL ASK THEM. THEY'VE GOT SOME
[03:12:12] IDEAS HERE AND WE'LL GO TO WORK ON
[03:12:15] IMPROVEMENT. GREAT THANKS TIM. THANK YOU
[03:12:19] COMMISSIONER CHO. COMMISSIONER FELEMAN.
[03:12:21] BACK TO YOU. THANK YOU. I GUESS
[03:12:25] I'M THINKING THAT SOMEWHAT BUILDING OFF
[03:12:27] OF COMMISSIONER BOWMAN COMMENTS I'M
[03:12:30] WONDERING IN TERMS OF ARE THE BUILDINGS
[03:12:32] THAT WE CURRENTLY HAVE BEING LEASED TO
[03:12:35] THE HIGHEST AND BEST USE AND SO
[03:12:39] RATHER THAN BUYING OR SELLING WHAT HOW
[03:12:42] ARE WE LEVERAGING OUR CURRENT
[03:12:44] ASSETS? AND SO I WAS VERY ENCOURAGED TO
[03:12:47] HEAR THAT WE MIGHT BE HAVING MARITIME
[03:12:49] BLUE AS A TENANT AT FISHERMAN'S TERMINAL?
[03:12:52] ARE WE STILL MAKING PROGRESS ON THAT? WE
[03:12:55] ARE. SIGNED A LETTER OF INTENT FRED SO WE
[03:12:58] ARE MAKING PROGRESS THERE.
[03:13:00] CONGRATULATIONS. THAT AGAIN AS WE TALKED
[03:13:03] ABOUT PROXIMITY TO OTHER ASSETS SO
[03:13:07] EVEN THOUGH IT'S NOT AN ACQUISITION IT
[03:13:09] IS A STRATEGIC ALLIANCE AND ONE THAT
[03:13:13] I ASKED YOU THE VERY CAREFULLY TO
[03:13:17] LOOK AT THAT HAS A SIMILAR ASSET
[03:13:20] THAT WE HAVE BUT MAY NOT HAVE THE MOST
[03:13:24] CONSTRUCTIVE LEASE ON IT IS NOR DO I
[03:13:28] KNOW DURATION OF IT I BELIEVE IT'S WITH
[03:13:30] THE CITY OF SEATTLE OR WSDOT WITH
[03:13:32] REGARDS TO THE 25 SOUTH SOUTH WITH
[03:13:37] THE STORING OF CONCRETE FOR THE TUNNEL
[03:13:41] THAT IS DONE AND RIGHT
[03:13:45] NOW I SEE THAT PROPERTY
[03:13:48] IS VERY STRATEGIC FOR TRUCKS SERVING THE
[03:13:52] SEAPORT ALLIANCE PROPERTIES AND I WOULD
[03:13:55] REALLY LIKE TO KNOW WHETHER THOSE LEASES
[03:13:58] ARE COMING DUE AND CAN
[03:14:01] WE START LOOKING AT THAT WITH SOME
[03:14:03] STRATEGIC PLANNING. I HAD RAISED THAT
[03:14:07] TO YOU ON DURING THE BRIEFING I DON'T
[03:14:08] KNOW WHETHER WE LEARNED ANYTHING SINCE. I
[03:14:11] HAVE NOT BEEN ABLE TO GET TO THE BOTTOM
[03:14:12] OF THAT YET COMMISSIONER. SO YOU
[03:14:16] UNDERSTAND MY BROADER THINKING? WE
[03:14:19] DID UNDER UTILIZE PROPERTIES AND WE
[03:14:23] PROBABLY LOST SOME TENANTS UNFORTUNATELY
[03:14:25] IN THE COURSE OF THE COVID I IMAGINE
[03:14:28] BUT IN THE WAY IN WHICH WE MARKET ASSETS
[03:14:31] THAT WE HAVE DRAWING THE KIND OF TENANTS
[03:14:34] AS WAS MENTIONED BEFORE OUR RFPS CAN BE
[03:14:37] RELATIVELY SPECIFIC IF WE'RE LOOKING
[03:14:41] TO POPULATE A STRATEGIC PLAN MORE THAN
[03:14:44] JUST A BUILDING. SO ANYWAY IT'S
[03:14:47] ALL PART OF MAKING USE OF THE ASSETS

[03:14:51] WE'VE GOT AS WELL AS SWAPPING AND THINGS
[03:14:53] LIKE THAT. SO I REALLY WOULD LIKE TO HEAR
[03:14:56] ABOUT 25 SOUTH SOUTH THOUGH. OKAY GOT IT.
[03:14:59] WE'LL FOLLOW UP. ALRIGHT THEN.
[03:15:03] THANK YOU. ANYBODY ELSE FOR THE GOOD OF
[03:15:05] THE ORDER ON THAT ONE? I HAVE NO HANDS
[03:15:08] RAISED COMMISSION PRESIDENT. WE CAN GO
[03:15:10] AROUND FOR ANOTHER ROUND OF QUESTIONS OR
[03:15:12] WE CAN MOVE ON IT'S YOUR CALL. I THINK
[03:15:15] WE'VE RUN THIS ONE TO THE GROUND SO
[03:15:21] CLERK HART COULD YOU READ THE NEXT ITEM
[03:15:23] INTO THE RECORD? THANK YOU SO MUCH
[03:15:26] COMMISSIONERS. THANK YOU SIR.
[03:15:29] YES THAT IS ITEM 11 B, THE PORT OF
[03:15:33] SEATTLE POLICE DEPARTMENT ANNUAL REPORT.
[03:15:37] COMMISSIONERS OUR NEXT ITEM IS A
[03:15:39] BRIEFING ON THE PORT OF SEATTLE
[03:15:41] DEPARTMENTS 2020 ANNUAL REPORT. THIS
[03:15:44] BRIEFING IS THE FIRST OF ITS TYPE COMES
[03:15:46] DUE TO THE WELCOME OBSERVATION AND
[03:15:48] REQUEST BY COMMISSIONER STEINBRUECK LAST
[03:15:49] YEAR THAT OUR POLICE DEPARTMENT SHOULD
[03:15:51] PRESENT THEIR ANNUAL REPORT IN PUBLIC. I
[03:15:54] FULLY ENDORSED THE STEP TOWARDS MORE
[03:15:55] TRANSPARENCY WHICH WE STARTED LAST YEAR
[03:15:58] WITH THE POSTING OF OUR PORTS TO OUR
[03:16:01] PUBLIC WEBSITE AND I KNOW THAT ACTION TV
[03:16:03] DOES AS WELL. WHAT YOU'LL HEAR TODAY IS
[03:16:05] AN OVERVIEW OF THE DEPARTMENT, SOME LOOK
[03:16:09] AT THE ORGANIZATION AND CAPABILITIES, AND
[03:16:11] THE WORK OF OUR COMMISSION OFFICERS AND
[03:16:13] SUPPORT STAFF TO PROTECT THE TRAVELING
[03:16:15] PUBLIC, PORT STAFF WORKERS, AND ALL PORT
[03:16:17] FACILITIES FROM SHILSHOL BAY MARINA AT THE
[03:16:21] NORTH TO SEATTLE TACOMA
[03:16:22] INTERNATIONAL AIRPORT AT THE SOUTH AND
[03:16:24] FROM ALL THREATS. ACTING CHIEF VIA WILL PROVIDE AN
[03:16:27] OVERVIEW, SOME STATISTICS, SOME
[03:16:31] LOOK AT THE OPERATIONAL DIVISIONS,
[03:16:33] HIGHLIGHTS, MUTUAL AID ACTIVITIES, AND THE
[03:16:37] TIMELINE FOR FOLLOW UP REPORTS TO BE
[03:16:38] COMPLETED SOON THAT WILL INCLUDE USE OF
[03:16:40] FORCE AND BIAS OF POLICING WHICH WILL BE
[03:16:43] POSTED AS WELL. WE CAN ALL BE PROUD OF
[03:16:46] THE PERFORMANCE AND HIGH STANDARDS OF
[03:16:48] OUR POLICE DEPARTMENT IN FULFILLING
[03:16:49] THEIR CHALLENGING AND UNIQUE ROLE WITHIN
[03:16:51] THE PORT. EVENTS OF THE PAST YEAR HOWEVER
[03:16:54] HAVE BROUGHT US ALL TO THE REALIZATION
[03:16:56] WE MUST CONTINUALLY ASSESS THE ROLES AND
[03:16:59] RESPONSIBILITIES OF POLICE DEPARTMENTS
[03:17:00] IN OUR COMMUNITY. WE MUST ACKNOWLEDGE AND
[03:17:04] ACT ON THE IMPACTS OF SYSTEMIC RACISM IN
[03:17:07] OUR SOCIETY. WITH THE COMMISSION'S
[03:17:08] LEADERSHIP WE'RE NOW ENGAGING A BROAD
[03:17:11] ASSESSMENT OF OUR POLICE DEPARTMENT. THIS
[03:17:12] WORK INVOLVES OUR OFFICE OF EQUITY
[03:17:15] DIVERSITY INCLUSION, OUR PORT CHAPTER OF
[03:17:17] BLACKS AND GOVERNMENT, MANY PORT EMPLOYEES,
[03:17:19] CONSULTING EXPERTS, AND REPRESENTATIVES
[03:17:21] OF THE POLICE DEPARTMENT IN ADDITION TO
[03:17:23] TWO CO CHAIRS FROM THE COMMISSION. AN
[03:17:26] UPDATE ON THE ASSESSMENTS WORK WILL COME

[03:17:28] BEFORE THE COMMISSION ON APRIL 27 TH.
[03:17:32] YOU'LL RECALL WE TOOK SOME INITIAL STEPS
[03:17:34] LAST YEAR INCLUDING A BAN ON THE USE OF
[03:17:36] VASCULAR NECK RESTRAINTS SOMETIMES
[03:17:38] CALLED CHOKEHOLDS AS WELL AS STRONG
[03:17:40] DIRECTION TO ENSURE DIVERSITY IN HIRING
[03:17:42] AND OTHER ACTIONS. WE'RE WORKING TOGETHER
[03:17:45] TO IDENTIFY IMPROVEMENTS TO OUR POLICING
[03:17:46] PRACTICES AND TO ACHIEVE OUR GOALS OF
[03:17:49] EQUITY INCLUSION IN ALL THAT WE DO.
[03:17:50] TODAY'S BRIEFING ON THE 2020 REPORT IS
[03:17:54] DEPARTMENTS VARIOUS TEAMS AND THEIR VERY
[03:17:57] VALUABLE WORK. ACTING CHIEF OF POLICE
[03:18:00] MIKE VIA WILL BE THE PRESENTER. ACTING
[03:18:03] CHIEF. HEY GOOD
[03:18:06] AFTERNOON COMMISSIONERS, COMMISSION
[03:18:08] PRESIDENT FELLEMAN, EXECUTIVE DIRECTOR
[03:18:10] METRUCK, AND OTHER PORT STAFF. IT IS MY
[03:18:12] PLEASURE TO BE HERE TODAY AND TO HAVE
[03:18:14] THIS OPPORTUNITY TO PRESENT ON THE 2020
[03:18:17] PORT OF SEATTLE POLICE DEPARTMENT ANNUAL
[03:18:20] REPORT. THIS PAST YEAR WAS CHALLENGING IN
[03:18:23] UNPRECEDENTED WAYS. COVID 19
[03:18:26] SIGNIFICANTLY IMPACTED OUR OPERATIONS
[03:18:28] AND OUR EMPLOYEES AND THEIR FAMILIES.
[03:18:31] NATIONAL CIVIL UNREST AND DEMAND FOR
[03:18:34] POLICE REFORM DURING 2020 LED TO AN
[03:18:37] ONGOING ASSESSMENT OF THE DEPARTMENT.
[03:18:39] CHANGES IN LEADERSHIP, 10 RETIREMENTS, AND
[03:18:42] HIRING FREEZES COMPOUNDED THE PRESSURE
[03:18:45] AND STRESS ON YOUR POLICE DEPARTMENT
[03:18:47] MEMBERS HOWEVER DESPITE THESE CHALLENGES
[03:18:50] I'M PROUD TO SAY THAT THE HIGH CALIBER
[03:18:52] PROFESSIONALS IN THE DEPARTMENT STEPPED
[03:18:54] UP. THEY ADAPTED TO THE NEW ENVIRONMENT
[03:18:57] AND CONTINUED TO FAITHFULLY PERFORM
[03:18:58] THEIR MISSION. PORT EMPLOYEES, BUSINESS
[03:19:01] PARTNERS, TRAVELERS, AND VISITORS REMAINED
[03:19:03] SAFE YET ANOTHER YEAR BECAUSE OF THE
[03:19:06] TEAMWORK AND OUTSTANDING DEDICATION OF
[03:19:08] THE PEOPLE WHO SERVE IN YOUR POLICE
[03:19:10] DEPARTMENT AND AS YOU GO THROUGH THE
[03:19:12] PRESENTATION I HOPE YOU ENJOY LEARNING
[03:19:14] MORE ABOUT THIS EXTRAORDINARY TEAM AND
[03:19:16] IF WE COULD PLEASE BRING UP THAT
[03:19:18] PRESENTATION. AS
[03:19:24] DIRECTOR METRUCK SAID NEXT MONTH YOU WILL
[03:19:26] BE HEARING FROM THE TASK FORCE ON
[03:19:28] POLICING AND BEGIN TO CONSIDER
[03:19:30] RECOMMENDATIONS THAT WILL COME FORWARD.
[03:19:32] THE PURPOSE OF TODAY'S PRESENTATION IS
[03:19:35] TO GIVE YOU AN OVERVIEW OF THE
[03:19:37] DEPARTMENT, HIGHLIGHT OPERATIONS AND
[03:19:39] ACTIVITY DURING 2020. I WILL TOUCH ON
[03:19:43] THE GUIDING PRINCIPLES, TEAMS, PEOPLE AND
[03:19:46] PARTNERSHIPS, GIVE A FIRST GLANCE OF
[03:19:48] REPORTS THAT YOU WILL SEE COMING FROM
[03:19:51] THE DEPARTMENT IN THE NEXT 30 DAYS, GIVE
[03:19:55] A LOOK AT OUR 2021 GOALS, AND THEN
[03:19:58] TAKE QUESTIONS AT THE END OR ANY TIME
[03:20:00] DURING THE PRESENTATION. NEXT SLIDE.
[03:20:03] THE POLICE DEPARTMENT VISION
[03:20:07] IS TO BE THE NATION'S FINEST PORT POLICE

[03:20:11] NOT JUST POLICE DEPARTMENT BUT PORT
[03:20:13] POLICE. AS YOU'LL SEE FROM THIS
[03:20:15] PRESENTATION YOUR DEPARTMENT IS MUCH
[03:20:17] MORE THAN A TRADITIONAL POLICE
[03:20:19] DEPARTMENT. NOT ONLY ARE OFFICERS TRAINED
[03:20:21] AND EQUIPPED TO RESPOND TO ALL THE
[03:20:24] VARIOUS TYPES OF CALLS THAT A MUNICIPAL
[03:20:26] OR COUNTY AGENCY WOULD RESPOND TO BUT
[03:20:28] THEY HAVE TO HAVE THE CAPABILITIES FOR
[03:20:30] LAW ENFORCEMENT OPERATIONS AT AN
[03:20:32] INTERNATIONAL AIRPORT AND SEAPORT AND
[03:20:35] THIS DEMANDS EQUIPMENT, KNOWLEDGE AND
[03:20:37] SKILLS ABOVE AND BEYOND THE TYPICAL
[03:20:40] OFFICER IN THE STATE OR NATION. WE
[03:20:42] REWORKED OUR MISSION STATEMENT IN 2019
[03:20:45] TO INCLUDE THAT WE QUOTE SUPPORT THE
[03:20:48] PORT OF SEATTLE'S MISSION AND IT IS
[03:20:50] IMPORTANT TO US TO REMAIN ALIGNED WITH
[03:20:53] THE PORT'S MISSION WHICH IS ESSENTIALLY TO
[03:20:56] PROMOTE ECONOMIC OPPORTUNITIES AND
[03:20:58] QUALITY OF LIFE AND WE LIKE THE OTHER
[03:21:01] STAFF IN THE PORT WANT TO MAKE PEOPLE'S
[03:21:04] LIVES BETTER AND OUR PART IN REACHING
[03:21:07] THE PORT MISSION IS TO FIGHT CRIME AND
[03:21:08] PROTECT AND SERVE OUR COMMUNITIES. YOU
[03:21:11] SEE ON THIS SLIDE ALSO OUR GUIDING
[03:21:12] PRINCIPLES OF LEADERSHIP, INTEGRITY AND
[03:21:15] ACCOUNTABILITY AND WE NEED TO BE
[03:21:17] ACCOUNTABLE FOR OUR ACTIONS AND THAT'S
[03:21:19] FROM THE CHIEF ON DOWN THROUGH THE
[03:21:21] DEPARTMENT ACCOUNTABLE TO ONE ANOTHER,
[03:21:23] OUR STAKEHOLDERS AND THE PUBLIC. NEXT
[03:21:27] SLIDE YOU'LL SEE OUR ORGANIZATIONAL
[03:21:29] STRUCTURE. SO WE HAVE A CHIEF OF POLICE,
[03:21:31] TWO DEPUTY CHIEFS, TWO DIFFERENT BUREAUS, A
[03:21:34] SERVICE BUREAU AND AN OPERATIONS BUREAU.
[03:21:36] IN THE SERVICES BUREAU WE HAVE THE OFFICE
[03:21:38] OF PROFESSIONAL ACCOUNTABILITY, TWO
[03:21:41] COMMANDERS, AND A MANAGER OF OUR 901
[03:21:45] POLICE AND FIRE COMMUNICATION CENTER, IN
[03:21:47] THE OPERATIONS BUREAU THERE ARE TWO
[03:21:48] COMMANDERS THAT PRIMARILY SERVICE THE
[03:21:51] AIRPORT AND ONE COMMANDER AT THE SEAPORT.
[03:21:53] NOW ONE POSITION THAT'S MISSING FROM
[03:21:54] THIS ORGANIZATION CHART IS THE CHIEFS
[03:21:57] SENIOR ADMINISTRATIVE ASSISTANT AND IF
[03:21:59] SHE HELPED ME PUT THIS PRESENTATION
[03:22:01] TOGETHER I DON'T KNOW IF SHE
[03:22:02] INTENTIONALLY LEFT HERSELF OUT OR NOT
[03:22:04] BUT THAT'S A KEY PERSON IN THIS
[03:22:06] ORGANIZATIONAL CHART SO WE'LL GET THAT
[03:22:08] CORRECTED. NEXT SLIDE PLEASE. AS
[03:22:14] I GO THROUGH THE BUREAUS THE OPERATIONS
[03:22:17] BUREAU IS OVERSEEN AND LED BY ACTING
[03:22:19] DEPUTY CHIEF SEAN GLOBAL. THE FUNCTIONS
[03:22:22] OF THE BUREAU ARE TO PREVENT CRIME FROM
[03:22:24] OCCURRING, EMERGENCY AND ROUTINE RESPONSE
[03:22:28] TO CALLS FOR SERVICE, ASSIST IN
[03:22:30] CONTINUITY OF OPERATIONS, RESPOND,
[03:22:32] MITIGATE, AND STABILIZE ACTS OF TERRORISM
[03:22:35] OR UNUSUAL OCCURRENCES, AND PERFORM
[03:22:37] TRADITIONAL LAW ENFORCEMENT FUNCTIONS.
[03:22:40] THE OPERATIONS BUREAU IS COMPRISED OF

[03:22:42] SEVERAL TEAMS THAT YOU SEE ON THE SLIDE
[03:22:43] AND I WILL DISCUSS EACH OF THESE TEAMS
[03:22:45] IN THE NEXT SEVERAL SLIDES. NEXT SLIDE.
[03:22:50] PATROL IS A TEAM OF 72 OFFICERS AND
[03:22:53] SERGEANTS THAT FORM THE CORE OF THE
[03:22:55] DEPARTMENT AND ARE THE MOST VISIBLE OF
[03:22:57] THE POLICE SERVICES PROVIDED TO THE PORT
[03:23:01] 24 HOURS A DAY SEVEN DAYS A WEEK 365
[03:23:04] DAYS A YEAR. AND THIS TABLE SHOWS A
[03:23:07] COMPARISON OF OUR CALLS FOR SERVICE, OUR
[03:23:09] SELF-INITIATED ACTIVITY, AND CASE REPORTS
[03:23:12] BETWEEN 2019 AND 2020 AND YOU CAN
[03:23:15] SEE THAT THERE'S NOT A DIRECT
[03:23:18] CORRELATION BETWEEN PASSENGERS WHICH AT
[03:23:21] SEA WAS DOWN 60% IN 2020 TO
[03:23:25] OUR ACTIVITY. FOR EXAMPLE CALLS FOR
[03:23:27] SERVICE ONLY DECLINED 13%, SELF INITIATED
[03:23:30] ACTIVITY ACTUALLY INCREASED BY 10%, AND
[03:23:33] THAT WAS DUE TO MORE DISCRETIONARY TIME
[03:23:35] THAT THE OFFICERS HAD, AND OUR CASE
[03:23:37] REPORTS DECREASED ABOUT 46%. YOU
[03:23:42] CAN GO TO THE NEXT SLIDE. ONE CHANGE
[03:23:46] THIS PAST YEAR WAS DUE TO THE COVID 19
[03:23:49] PANDEMIC AND REDUCED TRAVELERS WAS A
[03:23:52] REDUCTION IN OUR MINIMUM STAFFING LEVEL
[03:23:54] RESULTING IN SIGNIFICANT SAVINGS IN
[03:23:55] OVERTIME WHICH I'LL COVER LATER. THIS
[03:23:58] SLIDE SHOWS HOW WE WENT FROM OUR
[03:24:00] STANDARD MINIMUM STAFFING LEVEL OF 11
[03:24:03] DOWN TO EIGHT AND THEN SLIGHTLY
[03:24:05] INCREASED BACK BY THE END OF THE YEAR. WE
[03:24:08] ALSO ELIMINATED NORMAL INCREASES AS WE
[03:24:12] DID NOT HAVE A CRUISE SEASON AND DURING
[03:24:14] THE HOLIDAYS AGAIN DUE TO THE DECREASED
[03:24:16] TRAVEL THAT WE HAD. YOU CAN MOVE TO THE
[03:24:19] NEXT SLIDE. THE MARINE PATROL UNIT
[03:24:22] OPERATES A 37 FOOT VESSEL CALLED HARBOR
[03:24:26] ONE. THE DIVE TEAM WORKS CLOSELY WITH THE
[03:24:28] MARINE PATROL UNIT. THEY PATROL OUR
[03:24:31] MARINAS, FISHERMAN'S TERMINAL AND THE
[03:24:33] DUWAMISH WATERWAYS. OUR TEAMS WORK WITH
[03:24:35] THE US COAST GUARD FOR EMERGENCIES AND
[03:24:37] TO PROTECT LIFE AND PROPERTY. THEY
[03:24:40] CONDUCT SEARCH AND RESCUE, HAUL AND PURE
[03:24:42] SWEEPS OF CRITICAL INFRASTRUCTURE
[03:24:45] SPECIAL EVENTS SUCH AS SEAFARE AND WATER
[03:24:47] SIDE SECURITY FOR VISITING CRUISE SHIPS.
[03:24:50] NEXT SLIDE. OUR TRAFFIC
[03:24:54] SUPPORT SPECIALIST STARTED AS A PILOT
[03:24:56] PROGRAM. THEY WERE SUCCESSFUL IN
[03:24:59] MITIGATING TRAFFIC ISSUES ON THE DRIVES
[03:25:01] AND THEY BECAME A PERMANENT TEAM IN
[03:25:02] 2018. IN ADDITION TO THE TRAFFIC
[03:25:06] FUNCTION THEY PROVIDE VISIBLE PRESENCE
[03:25:08] ON THE DRIVES. THEY ARE OFTEN THE FIRST
[03:25:10] SET OF EYES TO SEE THOSE COMING INTO THE
[03:25:12] AIRPORT, HAVE DIRECT COMMUNICATION WITH
[03:25:14] OFFICERS AND DISPATCH, AND ARE PART OF
[03:25:17] OUR OVERALL SECURITY FOOTPRINT. BEGINNING
[03:25:19] IN 2020 THERE WERE 17 AUTHORIZED TSS.
[03:25:23] THAT NUMBER WAS REDUCED TO 12 AUTHORIZED
[03:25:26] BY END OF YEAR DUE TO DECREASE DEMAND
[03:25:28] AND NEED TO REDUCE EXPENSES. NEXT

[03:25:32] SLIDE. OUR CANINE TEAMS ARE A CRITICAL
[03:25:36] ELEMENT IN KEEPING THE AIRPORT SAFE. WE
[03:25:39] HAVE 14 AUTHORIZED CANINE TEAMS, EIGHT OF
[03:25:41] THOSE ARE TSA DOGS AND SIX ARE PORT
[03:25:44] OWNED. NOW TSA CANINES THEY'RE PURCHASED
[03:25:47] BY TSA, THEY PAY FOR THE INITIAL TRAINING,
[03:25:50] AND THE PORT RECEIVES OVER 50,000
[03:25:53] DOLLARS A YEAR FOR EACH TEAM. THIS GRAPH
[03:25:56] ON THE SLIDE SHOWS THEIR ACTIVITY DURING
[03:25:58] 2020. THEY CONDUCTED JUST UNDER 1,500
[03:26:02] CANINE EMPHASIS PATROLS, DID 185
[03:26:06] CARGO SWEEPS, 145 UNATTENDED ITEMS THAT
[03:26:09] THEY RESPONDED TO, AND THEY RESPONDED TO
[03:26:11] 12 BOMB THREATS. NOW JUST ONE OF THOSE
[03:26:14] WAS AT THE AIRPORT. THE OTHER 11 WERE
[03:26:17] OTHER AGENCY ASSISTS AND THESE NUMBERS
[03:26:19] WERE ALSO VERY COMPARABLE TO OUR 2019
[03:26:23] NUMBERS. NOW ONE EXAMPLE OF THE VALUE OF
[03:26:25] THESE TEAMS WAS DURING THE RECENT HOAX
[03:26:28] HIJACKING THAT WE HAD. OUR AIR SET
[03:26:30] CANINES ASSISTED WITH PASSENGER SCREEN
[03:26:33] FROM THE AIRCRAFT TO THE WAITING BUSES.
[03:26:36] THE CANINES TEAM SWEEPED THE AIRCRAFT AND
[03:26:39] LUGGAGE QUICKLY AND THEY GOT THE PLANE
[03:26:41] BACK INTO SERVICE. UTILIZING OUR
[03:26:43] EXPLOSIVE DETECTION CANINES WAS A
[03:26:45] SIGNIFICANT TIME SAVER AND THIS WAS FROM
[03:26:48] JANUARY 23 RD IT WAS IN 2021 BUT IT'S A
[03:26:51] GOOD EXAMPLE OF THE VALUE OF THE TEAM,
[03:26:53] SAFETY AND CONTINUITY OF OPERATIONS, AND
[03:26:55] CUSTOMER SERVICE TO THE PASSENGERS. NOW
[03:26:57] ONE OF THE QUESTIONS THAT WE GET IS
[03:26:58] WHERE DO THE DOGS GO AT THE END OF THEIR
[03:27:00] SHIFT? WELL THEY GO HOME WITH THEIR
[03:27:02] HANDLERS AND THEY'RE PART OF THEIR
[03:27:03] FAMILIES. YOU CAN GO TO THE NEXT SLIDE. BOMB
[03:27:09] DETECTION UNIT IS COMPRISED OF SIX
[03:27:12] HIGHLY TRAINED TECHNICIANS WITH
[03:27:13] SPECIALIZED EQUIPMENT WITH A PRIMARY
[03:27:15] MISSION OF RESPONDING TO AND RENDERING
[03:27:17] SAFE POTENTIALLY EXPLOSIVE ITEMS. THEY
[03:27:20] RESPONDED TO 11 SUSPICIOUS ITEMS AND
[03:27:22] IMPROVISED EXPLOSIVE DEVICES DURING THE
[03:27:24] YEAR. NOW THREE OF THOSE WERE LOCATED AT
[03:27:26] THE AIRPORT AND EIGHT WERE MUTUAL AID TO
[03:27:29] OTHER AGENCIES. ONE OF THOSE INCIDENTS
[03:27:31] WAS A PIPE CAPPED AT BOTH ENDS AND LEFT
[03:27:34] NEAR THE POLICE DEPARTMENT ELEVATOR BANK
[03:27:36] ON THE TICKETING LEVEL. OUR BDU TECHS USED
[03:27:39] OUR SMART RAY REAL TIME XRAY SYSTEM
[03:27:42] TO X RAY THE PIPE AND DISCOVERED THAT IT
[03:27:44] WAS A PIPE THAT HELD DRUG PARAPHERNALIA.
[03:27:47] THE TIME IT TOOK TO MITIGATE WAS LESS
[03:27:50] THAN 30 MINUTES AND CAUSED THE LEAST
[03:27:51] DISRUPTION TO AIRPORT OPERATIONS. IN THE
[03:27:54] PAST WE DID NOT HAVE THIS TECHNOLOGY TO
[03:27:56] XRAY REAL TIME AND OUR OPERATORS WOULD
[03:27:59] HAVE EITHER HAD TO RIG OR DISRUPT IT IN
[03:28:01] PLACE WHICH WOULD HAVE HAD SIGNIFICANT
[03:28:03] MORE IMPACT TO AIRPORT OPERATIONS SO
[03:28:05] WE'RE VERY THANKFUL FOR THAT TECHNOLOGY.
[03:28:07] YOU CAN GO THE NEXT SLIDE. THE SERVICES
[03:28:11] BUREAU IS OVERSEEN BY DEPUTY CHIEF MARK

[03:28:13] THOMAS. THE SERVICES BUREAU SUPPORTS THE
[03:28:16] DEPARTMENTS OPERATIONS AND MANAGES
[03:28:18] ADMINISTRATIVE COMPONENTS OF THE
[03:28:20] DEPARTMENT. IT'S COMPRISED OF THE OFFICE
[03:28:23] OF PROFESSIONAL ACCOUNTABILITY, CRIMINAL
[03:28:24] INVESTIGATION DIVISION, ADMINISTRATIVE
[03:28:26] SERVICES DIVISION, AND THE 901 POLICE AND
[03:28:29] FIRE COMMUNICATIONS CENTER AND I'LL
[03:28:31] SPEAK ABOUT THESE TEAMS IN THE FOLLOWING
[03:28:33] SLIDES. YOU GO THE NEXT SLIDE THANK YOU.
[03:28:37] OUR OFFICE OF PROFESSIONAL
[03:28:38] ACCOUNTABILITY IS STAFFED BY SERGEANT KYLE
[03:28:41] YOSHIMURA. HE WORKS DIRECTLY FOR THE
[03:28:44] CHIEF'S OFFICE. HIS PRIMARY FUNCTION IS
[03:28:46] TO INVESTIGATE ALLEGED EMPLOYEE
[03:28:49] MISCONDUCT. HE WORKS CLOSELY WITH THE
[03:28:51] PORT OF SEATTLE LEGAL DEPARTMENT, HUMAN
[03:28:53] RESOURCES, WORKPLACE RESPONSIBILITY, AND
[03:28:55] LABOR RELATIONS. KYLE ALSO MONITORS AND
[03:28:58] ANALYZES USE OF FORCE INCIDENTS AND THAT
[03:29:02] REPORT THAT ANNUAL REPORT WILL BE POSTED
[03:29:03] TO OUR WEBSITE IN APRIL AND HE CONDUCTS
[03:29:06] AN ANALYSIS TO
[03:29:10] IDENTIFY AND IF NECESSARY CORRECT ANY
[03:29:13] BIAS BASED POLICING. AND KYLE HAS ALSO
[03:29:16] BEEN AN INTEGRAL PARTICIPANT IN THE
[03:29:18] POLICE ASSESSMENT DURING THIS PAST YEAR
[03:29:20] AND STAYS ENGAGED WITH THAT POLICE
[03:29:23] ASSESSMENT. YOU CAN GO TO THE NEXT SLIDE.
[03:29:27] CRIMINAL INVESTIGATIONS DIVISION IS A TEAM OF
[03:29:30] DETECTIVES WHO CONDUCT FOLLOW UP
[03:29:33] INVESTIGATIONS OF CRIMES AND THESE ARE
[03:29:35] JUST SOME OF THE CRIMES THAT THEY MAY
[03:29:36] INVESTIGATE ON THE SLIDE. ONE
[03:29:39] INVESTIGATION THIS PAST YEAR WAS AN IN
[03:29:41] PROGRESS KIDNAPPING OF A ONE YEAR OLD
[03:29:43] CHILD FROM BAGGAGE CLAIM. BECAUSE OF
[03:29:46] THEIR EXCELLENT AND QUICK INVESTIGATIVE
[03:29:48] WORK IT LED TO THE SAFE RECOVERY AND THE
[03:29:50] CHILD BEING REUNITED WITH THE MOTHER WHO
[03:29:54] SALLY WAS A VICTIM OF HUMAN TRAFFICKING
[03:29:56] HERSELF. THE SUSPECT WAS ARRESTED, BOOKED
[03:29:59] INTO JAIL, AND HELD ON 2,000,000 DOLLAR
[03:30:01] BAIL PENDING MULTIPLE CHARGES DUE TO THE
[03:30:03] QUICK AND EXCELLENT WORK OF OUR
[03:30:05] DETECTIVES. AND DETECTIVES ALSO CONDUCT
[03:30:08] ALL OF OUR BACKGROUND INVESTIGATIONS FOR
[03:30:09] NEW EMPLOYEES AND THESE BACKGROUNDS ARE
[03:30:12] EXTENSIVE AND THEY INCLUDE A CRIMINAL
[03:30:13] HISTORY CHECK, CREDIT CHECK, A POLYGRAPH
[03:30:15] EXAMINATION, VISITS TO CURRENT AND FORMER
[03:30:18] EMPLOYERS, VISIT TO THE CANDIDATES
[03:30:21] HOME AND INTERVIEWS WITH NEIGHBORS. THIS
[03:30:24] IS FOLLOWED UP WITH A MEDICAL TEST, DRUG
[03:30:26] SCREEN, AND PSYCHOLOGICAL EXAM PRIOR TO
[03:30:28] US HIRING OUR EMPLOYEES. YOU CAN GO TO
[03:30:32] THE NEXT SLIDE. THE OFFICE OF
[03:30:34] PROFESSIONAL DEVELOPMENT IS OUR TRAINING
[03:30:36] AND DEVELOPMENT SECTION. THEY ENSURE WE
[03:30:39] MEET AND EXCEED THE WASHINGTON STATE
[03:30:41] TRAINING REQUIREMENTS AND SOME OF THOSE
[03:30:42] REQUIREMENTS ARE 24 HOURS OF INSERVICE
[03:30:45] TRAINING, DEESCALATION TRAINING, ANNUAL

[03:30:49] CRISIS INTERVENTION TRAINING. ENTRY LEVEL
[03:30:51] OFFICERS ARE REQUIRED TO ATTEND 720
[03:30:54] HOURS OF ACADEMY TRAINING AS A NEW HIRE
[03:30:57] AND IN A NORMAL YEAR OUR OFFICERS WILL
[03:31:00] RECEIVE ON AVERAGE 90 HOURS OF TRAINING
[03:31:03] WHICH FAR EXCEEDS THE STATE REQUIREMENT.
[03:31:06] NEXT SLIDE. THE OFFICE
[03:31:09] OF PROFESSIONAL STANDARDS ENSURES
[03:31:12] TRAINING RECONCILES WITH OUR POLICY AND
[03:31:14] FULFILLS ACCREDITATION REQUIREMENTS. OPS
[03:31:18] MANAGES, DEVELOPS, UPDATES AND
[03:31:20] DISSEMINATES OUR LEXICAL POLICY AND
[03:31:23] OTHER DEPARTMENTAL DIRECTORS. THE
[03:31:26] DEPARTMENT WAS ONE OF THE FIRST IN THE
[03:31:27] STATE TO ADOPT LEXICAL BASED POLICY
[03:31:30] MANUAL SYSTEM IN 2007. LEXIPOL
[03:31:33] ENSURES OUR POLICIES ARE IN ACCORDANCE
[03:31:35] WITH STATE AND FEDERAL LAW AND BEST
[03:31:38] PRACTICES AND IT ALSO PROVIDES A
[03:31:41] PLATFORM THROUGH DMS FOR REGULAR WEEKLY
[03:31:44] TRAINING ON THE POLICY BY OUR STAFF. OPS
[03:31:49] ALSO OVERSEES THE CALEA ACCREDITATION
[03:31:51] AND THAT'S THE NEXT SLIDE. A COMMISSION
[03:31:57] ON ACCREDITATION FOR LAW ENFORCEMENT
[03:31:59] AGENCIES IS AN INTERNATIONAL
[03:32:01] CREDENTIALING AUTHORITY AND THE PURPOSE
[03:32:04] OF CALEA OR ACCREDITATION EXCUSE ME IS
[03:32:07] TO ESTABLISH A FOUNDATION WITHIN PUBLIC
[03:32:09] SAFETY AGENCIES THAT FOCUSES ON
[03:32:11] ACHIEVING THE BEST OUTCOMES IN THE
[03:32:13] DELIVERY OF SERVICES. THERE'S 158
[03:32:16] STANDARDS WE HAVE TO MEET AND 478
[03:32:20] INDIVIDUAL PROOFS EVERY YEAR TO MAINTAIN
[03:32:23] OUR ACCREDITATION. THERE'S AN ONGOING
[03:32:26] INTERNAL AND EXTERNAL REVIEW AND THIS IS
[03:32:28] DONE VIRTUALLY EVERY YEAR AND THAT'S
[03:32:30] COMBINED WITH A THIRD PARTY VALIDATION
[03:32:33] OF AN AGENCY'S POLICIES AND PROCEDURES
[03:32:34] WHICH IS CONDUCTED BY AN ONSITE EVERY
[03:32:38] FOUR YEARS. ACCREDITATION PROMOTES
[03:32:40] ACCOUNTABILITY, IT KEEPS US CURRENT
[03:32:42] WITH ADVANCES IN LAW ENFORCEMENT AND
[03:32:45] INDUSTRY STANDARDS. NOW THERE'S 260 LAW
[03:32:48] ENFORCEMENT AGENCIES IN WASHINGTON STATE,
[03:32:50] 60 OF THOSE AGENCIES ONLY 60 HAVE BEEN
[03:32:53] ACCREDITED BY THE WASHINGTON ASSOCIATION
[03:32:56] OF SHERIFFS AND POLICE CHIEFS. THAT'S A
[03:32:58] STATE ACCREDITING AGENCY. HOWEVER POSP
[03:33:02] OUR POLICE DEPARTMENT IS ONE OF ONLY
[03:33:04] EIGHT CALEA ACCREDITED WASHINGTON
[03:33:06] AGENCIES AND WE'RE SCHEDULED FOR OUR
[03:33:08] ONSITE ASSESSMENT THIS YEAR 2021 AND
[03:33:11] WE'RE ON TARGET TO ONCE AGAIN ACHIEVE
[03:33:13] THE GOLD STANDARD CALEA ACCREDITATION.
[03:33:16] NEXT SLIDE. OPS
[03:33:20] ALSO OVERSEES RECRUITING AND HIRING.
[03:33:22] SERGEANT MOLLY KERNS WORKS CLOSELY WITH
[03:33:25] DEREK BENDER OUR HR TOWN ACQUISITION REP
[03:33:28] AND SHE IS OUR SUBJECT MATTER EXPERT ON
[03:33:30] THE TASK FORCE HIRING SUBCOMMITTEE. ALL
[03:33:33] POSITIONS OTHER THAN THE CHIEF, THE 901
[03:33:35] MANAGER, AND THE CHIEF SENIOR
[03:33:37] ADMINISTRATIVE ASSISTANT ARE CIVIL

[03:33:39] SERVICE POSITIONS. FOR OFFICERS WE SEEK
[03:33:42] TO MAINTAIN THREE ELIGIBILITY LIST THAT
[03:33:44] WOULD BE ENTRY, LATERAL, AND AN INTERNAL
[03:33:47] CANDIDATE LIST. THE INTERNAL PROCESS IS
[03:33:49] FOR PORT EMPLOYEES ONLY AND WILL BE
[03:33:51] SCHEDULED IN THE NEXT FEW MONTHS. I WOULD
[03:33:54] SAY OUR NUMBER ONE CHALLENGE IS GETTING
[03:33:56] A GREATER POOL OF DIVERSE CANDIDATES AND
[03:33:59] I LOOK FORWARD TO SEEING WHAT
[03:34:01] RECOMMENDATIONS COME OUT OF THE
[03:34:02] ASSESSMENT THAT MIGHT HELP US IN THIS
[03:34:04] AREA. NEXT SLIDE.
[03:34:10] POLICE AND FIRE COMMUNICATIONS
[03:34:13] IS CRITICAL TO OUR CAPABILITIES TO
[03:34:15] RESPOND TO FIRE AND POLICE CALLS AND
[03:34:17] PUBLIC SAFETY ON OUR PROPERTIES. WITHOUT
[03:34:20] THE DISPATCH CENTER WE CANNOT
[03:34:22] COMMUNICATE. SIMILARLY TO WHAT WE SAW
[03:34:25] WITH OUR PATROL ACTIVITY WHILE PASSENGER
[03:34:28] VOLUME DROPPED BY 60% AT THE AIRPORT
[03:34:31] CALLS FOR SERVICE ONLY DROPPED BY 15%
[03:34:34] WITH COMING WITH INCOMING PHONE CALLS AT
[03:34:36] A 31% DECREASE AND YOU SEE THE NUMBERS
[03:34:39] IN THE GRAPH THERE. NEXT SLIDE. THIS
[03:34:44] SLIDE IS THE FORMAL PARTNERSHIPS WE HAVE
[03:34:46] THROUGH INNER LOCALS OR MOUS. THE VALLEY
[03:34:49] CIVIL DISTURBANCE UNIT EXPERIENCED AN
[03:34:51] UNPRECEDENTED UPTICK IN DEPLOYMENTS DUE
[03:34:54] TO PROTEST. THEY WERE DEPLOYED 12 TIMES
[03:34:56] DURING THE YEAR. THE VALUE
[03:34:59] INDEPENDENT INVESTIGATED TEAM
[03:35:01] INVESTIGATES OFFICER INVOLVED SHOOTINGS.
[03:35:04] THIS TEAM WAS IN PLACE PRIOR TO THE
[03:35:06] STATE REQUIREMENTS FROM I 940 AND THEY
[03:35:08] HAD BECOME THE MODEL OR ONE OF THE
[03:35:10] MODELS FOR THE STATE FOR INDEPENDENT
[03:35:13] INVESTIGATIONS. BEING A PART OF V SWAT
[03:35:16] GIVES THE PORT ACCESS TO A 44 PERSON
[03:35:19] TACTICAL TEAM AN HNT WORKS ALONGSIDE
[03:35:22] VSAT. IN 2018 WE JOINED
[03:35:26] THE PUGET SOUND AUTO THEFT TASK FORCE
[03:35:28] AND ASSIGNED AN OFFICER TO THE TEAM AND
[03:35:31] THE POSITION IS FULLY REIMBURSED BY THE
[03:35:33] STATE. THAT TEAM RECOVERED 415 STOLEN
[03:35:37] VEHICLES. THAT'S REGION THAT'S WITHIN THE
[03:35:39] REGION NOT JUST PORT PORT PROPERTIES BUT
[03:35:41] THEY RECOVERED 415 STOLEN VEHICLES WORTH
[03:35:45] WORTH 6.16 MILLION DOLLARS. IN
[03:35:50] 2019 WE ASSIGNED A TACK OFFICER TO THE
[03:35:53] CRIMINAL JUSTICE TRAINING CENTER TO
[03:35:55] TEACH BASIC LAW ENFORCEMENT ACADEMY AND
[03:35:57] OTHER COURSES AND THAT POSITION ALSO IS
[03:35:59] REIMBURSED BY THE STATE. AND THEN LAST
[03:36:02] BUT OBVIOUSLY NOT LEAST WE'VE BEEN PART
[03:36:03] OF THE FBI JOINT TERRORISM TASK FORCE
[03:36:05] FOR MANY YEARS AND THIS IS PROVEN TO BE
[03:36:08] AN INVALUABLE PARTNERSHIP AND ASSET FOR
[03:36:11] US AND FOR OUR SECURITY. NEXT
[03:36:14] SLIDE. IN 2020
[03:36:18] WE RECOGNIZE OUR EMPLOYEES WITH SEVERAL
[03:36:20] METALS. OFFICER TIM DERR WAS THE OFFICER OF
[03:36:23] THE YEAR. HE WAS NOMINATED BY HIS PEERS
[03:36:25] FOR BEING PROACTIVE AND HARD WORKING. HIS

[03:36:28] ATTENTION TO DETAIL HELPED HIM APPREHEND
[03:36:30] SEVERAL BAGGAGE SUSPECTS, A VEHICLE
[03:36:32] USED IN A ROBBERY, AND ENDED IN AN
[03:36:35] INDIVIDUAL WHO WAS SCAMMING TRAVELERS
[03:36:37] FOR MONEY AT THE AIRPORT. HE ALSO
[03:36:40] ASSISTED A SUICIDAL SUBJECT AT THE LIGHT
[03:36:42] RAIL STATION. THREE OFFICERS WERE AWARDED
[03:36:46] THE ACCOMMODATION OF VALOR METAL FOR
[03:36:48] THEIR ACTIONS DURING A HOSTAGE RESCUE
[03:36:50] SITUATION IN ISSAQUAH DURING A SWAT
[03:36:52] CALL OUT. AS YOU CAN SEE THREE OFFICERS
[03:36:55] WERE GIVEN LIFE SAVING AWARDS. OFFICER LEROUX
[03:36:58] ASSISTED A SUICIDAL PERSON TO SAFETY ON
[03:37:00] THE AIRPORT DRIVES. HE WAS ABOUT TO JUMP
[03:37:03] OFF OF THE UPPER DRIVES AND FALL 40 FEET
[03:37:06] ONTO CONCRETE AND THE OFFICER GRABBED HIM AND
[03:37:09] PULLED HIM OFF IN A WAY TO SAFETY.
[03:37:11] OFFICER SHIN ASSISTED A SUICIDAL PERSON
[03:37:13] TO GET THE WATERFRONT WHO SAID SHE WAS
[03:37:15] GOING TO JUMP INTO THE WATER AND COMMIT
[03:37:18] SUICIDE AND SHE WAS ABOUT TO DO SO AN
[03:37:19] OFFICER SHIN GRABBED HER AND RESCUED HER
[03:37:21] AS WELL . SERGEANT LEAVENGOOD APPLIED TO CPR
[03:37:25] APPLIED CPR AND AED AND RESUSCITATION
[03:37:28] EFFORTS FOR A PASSENGER SUFFERING CARDIAC
[03:37:31] ARREST AT THE AIRPORT TERMINAL. YOU CAN
[03:37:35] GO TO THE NEXT SLIDE. OUR BUDGET IS PART
[03:37:38] OF CENTRAL SERVICES BUDGET AND I KNOW
[03:37:40] THE COMMISSIONERS HAVE BEEN BRIEFED ON
[03:37:42] THIS. THIS IS HERE PRIMARILY FOR YOUR
[03:37:45] REFERENCE HOWEVER I WANT TO MAKE THE
[03:37:47] MAIN POINT ON THIS SLIDE IS THE SAVINGS
[03:37:49] OF ALMOST 4,000,000 DOLLARS WHICH IS
[03:37:52] PRIMARILY FROM SALARIES AND BENEFITS. NOW
[03:37:55] OUR 2021 BUDGET IS 28 JUST OVER
[03:37:58] 28,000,000 DOLLARS AND THAT'S ABOUT A
[03:38:01] 10% REDUCTION FROM THIS PAST YEAR. AND
[03:38:05] THE OTHER THING TO NOTE ON THIS IT'S NOT
[03:38:07] ON THE SLIDE BUT 85 JUST OVER 85%
[03:38:11] OF OUR BUDGET IS ALLOCATED TO THE
[03:38:13] AIRPORT AND 11% IS ALLOCATED TO
[03:38:17] THE SEAPORT. NEXT
[03:38:20] SLIDE. THE NEXT TWO SLIDES LIST
[03:38:25] EIGHT GOALS THAT WE HAVE FOR 2021. NOW
[03:38:28] THE FIRST ONE IS THAT WE PARTICIPATE IN
[03:38:30] THE POLICE ASSESSMENT AND IMPLEMENT THE
[03:38:32] RECOMMENDATIONS AND I LOOK FORWARD TO
[03:38:34] SEEING THOSE RECOMMENDATIONS AND
[03:38:36] CONTINUING TO MAKE IMPROVEMENTS TO THE
[03:38:38] DEPARTMENT. SECONDLY TO PREVENT CRIME AND
[03:38:41] IMPROVE CUSTOMER SAFETY SAFETY AND
[03:38:43] EXPERIENCE ON PORT PROPERTIES. ONE
[03:38:46] EXAMPLE OF THAT IS OUR WORKING WITH THE
[03:38:47] AIRPORT NOW ON THE SEA CARES INITIATIVE.
[03:38:50] THIRD IS TO OBTAIN ACCREDITATION AND
[03:38:53] WE HAVE THAT AS I MENTIONED EARLIER
[03:38:55] THERE'S A ON SITE THAT WE HAVE IN 2021.
[03:38:58] FOURTH IS TO STAFF AND RESOURCE TO MEET
[03:39:02] SERVICE NEEDS WHILE KEEPING OVER TIME TO
[03:39:04] A MINIMUM AND WITHIN THE APPROVED BUDGET.
[03:39:06] NOW THIS WILL BE A CHALLENGE IS THERE'S
[03:39:08] THAT TENSION BETWEEN PROVIDING THE
[03:39:10] EXCEPTIONAL SERVICE WE WANT TO PROVIDE

[03:39:12] BUT DOING IT WITHIN THE BUDGET. YOU
[03:39:16] CAN GO TO THE NEXT SLIDE. FIFTH IS TO
[03:39:19] ESTABLISH SERVICE LEVEL EXPECTATIONS
[03:39:21] WITH PORT BUSINESS PARTNERS BY END OF
[03:39:23] SECOND QUARTER AND THAT GIVES US TIME
[03:39:26] FOR DECISIONS OR FOR THAT TO GO INTO THE
[03:39:28] 2022 BUDGET. WE'RE WORKING
[03:39:32] WITH THE AIRPORT AND THE SEAPORT LEADERSHIP
[03:39:34] TO ENSURE WE ARE PROVIDING THE SERVICES
[03:39:36] THAT OUR CUSTOMERS WANT AND THIS IS THE
[03:39:38] GOAL I'M PRETTY EXCITED ABOUT REALLY
[03:39:40] DELVING IN WORKING WITH THOSE BUSINESS
[03:39:42] PARTNERS AND MAKING SURE THAT WHAT WE'RE
[03:39:44] PROVIDING YOU IS WHAT TRULY IS NEEDED
[03:39:46] AND DESIRED BY OUR CUSTOMER CUSTOMERS.
[03:39:49] THE SIXTH IS TO INCREASE TRANSPARENCY OF
[03:39:52] THE POLICE DEPARTMENT. WE WILL CONTINUE
[03:39:54] TO POST USE OF FORCE AND CALEA REPORTS
[03:39:57] AND LEXICAL POLICY ON OUR WEB PAGE. WE
[03:39:59] WILL PREPARE AND PRESENT AS REQUESTED
[03:40:01] ANNUAL REPORTS TO THE COMMISSION AND WE
[03:40:03] WANT TO INCREASE THAT TRANSPARENCY.
[03:40:06] SEVENTH IS TO BUILD AN ENHANCED
[03:40:08] PARTNERSHIPS THAT ENSURE MISSION
[03:40:10] EFFECTIVENESS. ONE EXAMPLE OF THAT IS
[03:40:12] THAT WE HAVE CURRENTLY WORKED WITH THE
[03:40:14] KING COUNTY MENTAL HEALTH AND SEE
[03:40:16] LEADERSHIP TO PROVIDE ON SITE MENTAL
[03:40:19] HEALTH PROFESSIONALS HERE AT THE AIRPORT.
[03:40:21] EIGHT IS TO INCREASE EFFICIENCY OF
[03:40:24] OPERATIONS AND OFFICER SAFETY THROUGH
[03:40:26] IMPROVED TECHNOLOGIES OR TOOLS AND JUST
[03:40:29] A COUPLE OF WEEKS AGO I ASKED MY STAFF
[03:40:31] TO EXPLORE THE USE OF BODY CAMERAS AND
[03:40:34] MAKE RECOMMENDATIONS FROM THAT. SO IN
[03:40:38] CLOSING BEFORE COMING TO QUESTIONS I
[03:40:40] HAVE NOT COVERED EVERYTHING IN THIS
[03:40:41] PRESENTATION BUT RATHER TRIED TO COVER
[03:40:43] SOME HIGHLIGHTS. THE FULL ANNUAL REPORT
[03:40:46] WILL BE ON OUR WEBSITE BY THE END OF
[03:40:48] MARCH. THE USE OF FORCE REPORT WILL BE
[03:40:50] OUT BY MID APRIL. OUR FOUR YEAR CALEA
[03:40:53] REPORT WILL BE OUT LATER IN THE YEAR AND
[03:40:56] I WILL MAKE SURE YOU RECEIVE LINKS AND
[03:40:58] OR HARD COPIES OF THESE REPORTS. NOW
[03:41:02] I'D LIKE TO OPEN IT UP FOR ANY QUESTIONS
[03:41:04] THAT YOU MIGHT HAVE. WELL THANK YOU. I GOT
[03:41:08] AN ECHO THERE. EXECUTIVE METRUCK
[03:41:12] WOULD YOU LIKE TO MAKE A COMMENT AND
[03:41:14] SOMEBODY NEEDS TO MAYBE TURN OFF A MIC
[03:41:16] YEAH. THANK YOU PRESIDENT. I HAVE
[03:41:21] AN ECHO TOO. OH THERE IT IS. I I WAS
[03:41:24] WONDERING I KNOW YOU HAVE THE APPENDIX I
[03:41:28] THINK IT WOULD BE WORTHWHILE BEFORE WE
[03:41:29] GOING QUESTIONS PERHAPS REVIEWING THE
[03:41:31] APPENDIX OF FORCE BECAUSE I THINK THE
[03:41:34] COMMISSIONERS ARE INTERESTED IN THAT. MR
[03:41:36] PRESIDENT AND I THINK THAT WOULD BE GOOD
[03:41:37] BEFORE WE TURN TO QUESTIONS. EXECUTIVE I
[03:41:41] THINK THOSE ARE THE DATA THAT A LOT OF
[03:41:43] PEOPLE ARE INTERESTED IN SEEING AND I
[03:41:45] MUST SAY I WAS IMPRESSED BY HOW MANY
[03:41:47] CALL OUT YOU HAD DESPITE THE TURN DOWN

[03:41:49] IN THE TRAFFIC. THAT WAS A VERY
[03:41:52] INTERESTING SOME OUTER INTUITIVE PIECE
[03:41:55] OF DATA. I JUST WANT TO
[03:41:58] NOTE I'M SORRY COMMISSION PRESIDENT IF
[03:42:01] THERE'S ANYBODY WHO IS LIVE STREAMING AT
[03:42:03] THE SAME TIME THEY NEED TO MUTE
[03:42:05] THEMSELVES OR TURN OFF THE LIVE STREAM
[03:42:07] BECAUSE IT IS CAUSING FEEDBACK. THANK YOU
[03:42:09] THANK YOU. OKAY SO I CAN GO OVER THE
[03:42:13] SLIDES THAT ARE IN THE APPENDIX IF YOU
[03:42:15] LIKE NOW. THAT WOULD BE GREAT. YOU
[03:42:19] CAN JUST SUMMARIZE. YES OKAY. SO ON THE
[03:42:22] USE OF FORCE SLIDE AND ONE THING I'LL
[03:42:25] JUST DO TO INTRODUCE THESE SLIDES IS
[03:42:26] THAT WE ARE STILL IN THE PROCESS OF
[03:42:29] DOING THIS ANALYSIS SO WE ARE CONTINUING
[03:42:32] TO LOOK AT THE DATA AND AS WE MENTIONED
[03:42:35] THE FULL USE OF FORCE ANALYSIS AND
[03:42:38] REPORT WILL BE ON OUR WEBSITE IN MID
[03:42:41] APRIL. BUT JUST SOME HIGHLIGHTS FROM THAT. THERE
[03:42:44] WERE DURING THE COURSE OF THE YEAR 8,334
[03:42:49] POLICE CONTACTS DURING THE YEAR, 448
[03:42:53] ARRESTS, AND 32 USES OF FORCE EVENTS
[03:42:57] IN 2020 WHICH IS 0.3% OF
[03:43:02] ALL CONTACTS. WHAT THIS SLIDE SHOWS IS
[03:43:06] YOU'VE GOT OUR 2020 USE OF FORCE AND
[03:43:10] THEN THE 2020 MUTUAL AID USE OF FORCE
[03:43:12] AND SO TAKEDOWNS WAS A
[03:43:16] LARGE PORTION OF OUR USES OF FORCE WITH
[03:43:18] 16 AND THEN YOU CAN SEE WE HAD ONE TASER
[03:43:21] APPLICATION ONE STRIKE 3 VNR. ANOTHER
[03:43:23] THING THAT I'LL MENTION ON THE VNR IS
[03:43:25] THAT THOSE VNRS WERE ALL APPLIED
[03:43:29] PRIOR TO THE BAN THAT WAS PUT ON VNRS
[03:43:33] AND THEN ONE POINTING OF THE FIREARM. WE
[03:43:36] BROKE OUT THE MUTUAL USE OF FORCE FROM
[03:43:40] OUR STANDARD USE OF FORCE. THOSE ALL
[03:43:43] OCCURRED REALLY DURING TWO DEPLOYMENTS 1
[03:43:46] IN SEATTLE AND THEN ONE IN TUKWILA
[03:43:50] DURING THOSE PROTESTS THAT STARTED TO
[03:43:53] OCCUR RIGHT AT THE END OF MAY BEGINNING
[03:43:55] OF JUNE. AND AGAIN THE REPORT WILL GO
[03:43:58] INTO MORE DETAIL REGARDING ALL OF THOSE
[03:44:01] USES OF FORCE. AND JUST SO YOU KNOW THE
[03:44:04] AVERAGE ANNUAL AVERAGE THAT WE HAVE HAD
[03:44:06] OVER THE LAST SINCE 2017 HAS BEEN
[03:44:09] 31 USE OF FORCE EVENTS SO YOU CAN SEE
[03:44:12] FROM 2020 IF YOU'RE LOOKING AT THE
[03:44:15] GRAPH ON THE LEFT HAND SIDE IS THAT THAT
[03:44:18] DID DROP DURING THE COURSE OF THIS PAST
[03:44:21] YEAR. I'LL ALSO
[03:44:24] SAY REGARDING USE OF FORCE EVENTS THAT
[03:44:26] ALL OF OUR USE OF FORCE EVENTS ARE
[03:44:29] INVESTIGATED BY A SUPERVISOR, THEY'RE
[03:44:31] REVIEWED BY A COMMANDER, THEY ARE FORWARDED
[03:44:34] AND REVIEWED BY USE OF FORCE REVIEW
[03:44:37] BOARD AND THEN THEY COME TO THE CHIEF'S
[03:44:39] OFFICE AND ALL OF THEM WERE FOUND TO BE
[03:44:42] WITHIN POLICY WITH THE EXCEPTION OF A
[03:44:45] POINT IN THE FIREARM WHERE THE MUZZLE
[03:44:47] WAS POINTED AT A SUBJECT. SO WHEN OUR
[03:44:49] OFFICERS DRAW A FIREARM THEY ARE NOT
[03:44:51] SUPPOSED TO POINT IT AT A SUBJECT BUT

[03:44:54] THAT WAS ADDRESSED THROUGH TRAINING. IT
[03:44:55] WAS CORRECTED. BUT ALL THE REST OF THEM
[03:44:58] WERE FOUND TO BE WITHIN POLICY AND
[03:45:00] TRAINING. IF YOU WANT TO GO TO THE NEXT
[03:45:02] SLIDE THIS
[03:45:06] GRAPH SHOWS THE COMPARISON BETWEEN 2019
[03:45:10] AND 2020 AND AGAIN
[03:45:13] THE USE OF FORCE REPORT WILL BE OUT
[03:45:14] LATER AND WE'LL DELVE INTO THOSE DETAILS
[03:45:16] WITH A LITTLE MORE SPECIFICALLY. AND
[03:45:21] IF YOU CAN GO TO THE NEXT SLIDE. SO
[03:45:24] THE NEXT SLIDE IS SOME OF THE DEPARTMENT
[03:45:26] DEMOGRAPHICS AND SO AS I WAS SPEAKING
[03:45:28] PREVIOUSLY ABOUT HIRING THIS GIVES SOME
[03:45:32] INFORMATION REGARDING HOW MANY EMPLOYEES
[03:45:34] WE HAVE ,THE COMMISSION PERSONNEL
[03:45:36] CIVILIAN PERSONNEL. ONE CHALLENGE THAT WE
[03:45:39] HAVE WITH OUR DEMOGRAPHICS IS THE NUMBER
[03:45:41] OF EMPLOYEES THAT DO NOT REPORT THEIR
[03:45:44] ETHNICITY AND SO THAT'S WHY YOU HAVE THE
[03:45:47] 31 NOT OR NONE REPORTED. BUT
[03:45:51] THAT IS A CHALLENGE AS FAR AS THEM BEING
[03:45:53] ABLE TO TRULY IDENTIFY SOME OF THOSE
[03:45:56] DEMOGRAPHICS. AND I DO LOOK FORWARD TO
[03:45:59] REALLY A DEEPER DIVE ON THIS PARTICULAR
[03:46:01] TOPIC BY THE TASK FORCE AND TO SEE WHAT
[03:46:04] RECOMMENDATIONS THEY MIGHT HAVE FOR US.
[03:46:07] SO WITH THAT ARE THERE ANY QUESTIONS ON
[03:46:10] THESE SLIDES OR ANY OTHER QUESTIONS
[03:46:12] REGARDING THE PRESENTATION? THANK YOU
[03:46:15] AGAIN ACTING CHIEF VIA FOR GOING THROUGH
[03:46:18] THAT AND CLEARLY THERE WAS A SIGNIFICANT
[03:46:20] DECLINE IN THE USE OF FORCE. IT WAS THE
[03:46:22] OVERALL CALL OUTS THAT I WAS REFERRING
[03:46:24] TO BEFORE AND SO COMMISSIONERS IF YOU
[03:46:27] PLEASE UNMUTE YOURSELF. I SEE
[03:46:29] COMMISSIONER STEINBRUECK HAS HAD HIS HAND
[03:46:31] UP SO YOU CAN ASK YOUR QUESTION. YEAH
[03:46:35] COMMENT FOLLOWED BY A COUPLE OF
[03:46:37] QUESTIONS. FIRST OF ALL EXCUSE
[03:46:41] ME MY THROAT'S A LITTLE DRY. I
[03:46:45] WANT TO JUST SAY THANK YOU FOR YOU'VE
[03:46:49] BEEN INCREDIBLY RESPONSIVE WITH REQUESTS
[03:46:54] FOR PRODUCING THIS REPORT AND REPORT
[03:46:58] OUT AND I KNOW THAT THERE'S MORE COMING
[03:47:02] BUT ALSO YOUR WILLINGNESS TO BE
[03:47:06] TRANSPARENT AND TO PROVIDE ANSWERS
[03:47:11] TO QUESTIONS THAT HAVE BEEN OUT THERE
[03:47:14] AND SHARE PUBLICLY BOTH COMMISSION
[03:47:17] LEADERSHIP STAFF AS WELL AS YOUR
[03:47:20] PARTICIPATION YOUR DEPARTMENTS
[03:47:23] PARTICIPATION WITH THE TASK FORCE THAT
[03:47:26] WE ORGANIZED AS A COMMISSION INITIATIVE
[03:47:29] AND SO I JUST WANT TO SAY A HUGE THANKS
[03:47:33] TO YOU AND YOUR STAFF FOR I THINK THE
[03:47:36] RELATIONSHIP IS ESPECIALLY GOOD WITH
[03:47:39] YOUR LEADERSHIP HERE AND THE SUPPORT YOU
[03:47:42] GET FROM YOUR OWN TEAM THERE. AND I HOPE
[03:47:47] THAT OUR DEPARTMENT WILL ACTUALLY
[03:47:50] BE RECOGNIZED AS ONE OF THE MOST
[03:47:53] OUTSTANDING IN THE NATION OF PORT POLICE
[03:47:56] DEPARTMENTS. AND I THINK YOU'VE PROVIDED
[03:48:00] US WITH SOME VERY TRANSPARENT AND OPEN

[03:48:03] OPPORTUNITY HERE TO ASSESS BUT I THINK
[03:48:06] IT STARTS WITH THE CALEA ACCREDITATION
[03:48:09] RECORD THAT OUR DEPARTMENT HAS THERE AS
[03:48:14] JUST A GOLD STANDARD AS YOU'VE SAID. AND
[03:48:16] I ASKED YOU PREVIOUSLY ABOUT PERFORMANCE
[03:48:19] MEASURES THAT'S PROBABLY ONE OF THE BEST
[03:48:20] WE HAVE AS A PERFORMANCE MEASURE WITH
[03:48:23] SOME 140 SOME AREAS OF EVALUATION.
[03:48:28] AND YOU DON'T HAVE TO GO THROUGH THIS
[03:48:30] YOU DO THIS VOLUNTARILY I BELIEVE AND
[03:48:34] COME OUT WITH SHINING A RECORD
[03:48:38] OF ACHIEVEMENT THERE SO I APPLAUD THE
[03:48:41] WORK OF ALL OF THE STAFF AND MEMBERS OF
[03:48:43] THE DEPARTMENT SWORN OFFICERS AND
[03:48:46] CIVILIAN. SO I'LL GET TO THE
[03:48:49] QUESTION HERE AND I THINK IT'S TERRIFIC
[03:48:50] THAT WE'RE DOING THIS NOW
[03:48:52] INSTITUTIONALLY AS THE EXECUTIVE
[03:48:55] DIRECTOR METRUCK SAID A FIRST TIME EVER I
[03:48:59] THINK THAT THE DEPARTMENT HAS COME TO
[03:49:03] THE COMMISSION IN A PUBLIC FORMAT AND
[03:49:08] PUT THIS LEVEL OF INFORMATION OUT THERE.
[03:49:10] IT'S REALLY GREAT. THE AREAS THAT I
[03:49:12] WANTED TO ASK YOU ABOUT ON THE USE OF
[03:49:15] FORCE WHICH I UNDERSTAND THERE'LL BE
[03:49:18] MORE ANALYSIS THERE WHEN WAS THE LAST
[03:49:20] TIME THERE WAS EVER A FATALITY
[03:49:24] AS A RESULT OF A USE OF FORCE WITHIN
[03:49:29] THE PORT POLICE DEPARTMENT? DO YOU KNOW?
[03:49:34] I'LL HAVE TO GO BACK AND LOOK AT AND
[03:49:39] LOOK AT THAT. OUR OFFICERS WERE INVOLVED
[03:49:42] IN A SHOOTING I WANT TO SAY THAT WAS
[03:49:44] 2017 AND THAT WAS NOT
[03:49:48] ON PORT PROPERTY THAT WAS AS THEY WERE
[03:49:50] DEPLOYED AS SWAT OFFICERS ON A
[03:49:53] DEPLOYMENT AND I WOULD HAVE TO GO BACK
[03:49:55] AND LOOK AT THAT AND I DON'T BELIEVE
[03:49:58] THAT THAT SUBJECT DIED. AND THEN DO WE
[03:50:02] HAVE THE BREAKDOWN OF
[03:50:06] THE USE OF FORCE BY ETHNICITY? DID YOU
[03:50:09] SHARE THAT? SO THAT'S NOT
[03:50:12] ON THE SLIDES THAT YOU HAVE HERE HOWEVER
[03:50:14] THAT IS ONE THING THAT WE DO LOOK AT
[03:50:16] WHEN WE DO THE ANALYSIS AND SO THAT WILL
[03:50:19] BE IN THE FINAL REPORT. OKAY I THOUGHT SO
[03:50:21] AND I'VE SEEN EARLIER DATA ON THAT
[03:50:25] PROVIDED BY CHIEF COBY LAST YEAR SO I
[03:50:29] THINK THAT'S PARTICULARLY AN AREA OF
[03:50:31] INTEREST AND THERE'LL BE MORE TO COME ON
[03:50:33] THAT. I WANTED TO ASK YOU ABOUT THE I
[03:50:36] THINK YOU HAVE A BACKGROUND FOR HAVING
[03:50:38] WORKED FOR THE CITY OF TUKWILLA
[03:50:42] I WAS GOING TO SAY TEQUILA, NO THAT'S NOT
[03:50:45] IT. [LAUGHTER] IT'S TUKWILLA AND
[03:50:51] I KNOW THAT YOU WORKED ON A STRATEGIC
[03:50:53] PLAN THERE AND I HAVE AN INTEREST IN
[03:50:55] THAT AREA OF SEEING THE DEPARTMENT
[03:50:58] EVOLVE AS A VISIONARY AND
[03:51:03] YOUR VISION FOR THE DEPARTMENT AND HOW
[03:51:05] TO CARRY THAT VISION FORWARD THROUGH
[03:51:09] STRATEGIC PLANNING. IT MAYBE A FIVE YEAR
[03:51:12] PLAN AND THEN DEVELOPING YOUR OWN SET OF
[03:51:15] PERFORMANCE METRICS AS TO HOW YOU'RE

[03:51:18] MEASURING YOUR GOALS TOWARDS ACHIEVING
[03:51:21] THOSE ELEMENTS OF THE STRATEGIC PLAN. I
[03:51:23] WONDER IF YOU COULD SAY A WORD OR TWO
[03:51:24] ABOUT THAT. YEAH ABSOLUTELY AND FIRST IF
[03:51:27] I COULD GO BACK AND JUST SAY I REALLY
[03:51:29] APPRECIATE THE OPPORTUNITY TO BE ABLE TO
[03:51:31] GIVE THIS PRESENTATION AND TO MEET WITH
[03:51:34] THE COMMISSIONERS AND SO THANK YOU VERY
[03:51:36] MUCH FOR INITIATING THAT. REGARDING THIS
[03:51:38] RATE PLAN I WAS A CHIEF AT TUKWILLA
[03:51:40] POLICE DEPARTMENT FOR SIX YEARS. I WAS
[03:51:42] THERE FOR 27 AND WHEN I BECAME THE CHIEF
[03:51:44] THAT WAS ONE OF THE FIRST THINGS THAT I
[03:51:47] WANTED TO DO WAS TO ESTABLISH A STRATEGIC
[03:51:49] PLAN. WE DIDN'T HAVE ONE IN THE POLICE
[03:51:51] DEPARTMENT AND SO I WORKED WITH THE CITY.
[03:51:54] ACTUALLY THE CITY OF TUKWILLA DIDN'T
[03:51:56] HAVE ONE AND SO I ACTUALLY WENT TO THE
[03:51:58] CITY AND SAID I WANT TO ALIGN WITH THE
[03:51:59] CITY OF TUKWILLA BUT THE CITY DOESN'T HAVE
[03:52:02] ONE AND SO WE ENDED UP HIRING A
[03:52:05] CONSULTANT. THEY BROUGHT THEM IN THEY DID
[03:52:07] ONE FOR THE CITY AND I WAS HEAVILY
[03:52:10] ENGAGED IN THAT STRATEGIC PLAN AND THEN
[03:52:12] ONCE THAT WAS DEVELOPED WE ENDED UP
[03:52:15] DEVELOPING OUR POLICE DEPARTMENT
[03:52:16] STRATEGIC PLAN. AND THE ONE THING WITH
[03:52:19] THAT TOO IS THAT IT WAS REALLY IMPORTANT
[03:52:21] FOR ME TO HAVE A SET OF METRICS AND TO
[03:52:24] HAVE GOALS AND OBJECTIVES. WE LINED THOSE
[03:52:27] OUT OVER A PERIOD OF FIVE YEARS, ASSIGNED
[03:52:29] STAFF TO MAKE SURE THAT THEY
[03:52:31] ACCOMPLISHED THAT AND THEN WE TOUCHED
[03:52:33] THAT STRATEGIC PLAN OFTEN SO IT DIDN'T
[03:52:35] JUST SIT ON THE SHELF. AND ONE OF THE
[03:52:38] THINGS I MENTIONED EARLIER I'M EXCITED
[03:52:40] ABOUT THE ONE GOAL THAT WE HAVE
[03:52:41] REGARDING MAKING SURE THAT WE'RE
[03:52:44] PROVIDING THE SERVICES THAT OUR
[03:52:46] CUSTOMERS WANT AND I REALLY SEE THAT AS
[03:52:48] A FIRST STEP OF STARTING TO DEVELOP A
[03:52:50] STRATEGIC PLAN IS LET'S FIND OUT WHAT
[03:52:53] OUR CUSTOMERS ACTUALLY WANT, WHAT THEY
[03:52:55] NEED, WORK WITH THEM AND THEN REALLY
[03:52:57] START TO DEVELOP OUR GOALS AND
[03:52:58] OBJECTIVES BASED OFF OF THAT. AND I WOULD
[03:53:00] LOVE TO SEE US TO MOVE FORWARD TOWARDS A
[03:53:03] STRATEGIC PLAN FOR THE POLICE DEPARTMENT
[03:53:05] HERE AS WELL. AND THEN THE OTHER THING
[03:53:06] THAT'S GOING TO INFORM THAT IS THE TASK
[03:53:09] FORCE RECOMMENDATION AND THINGS THAT
[03:53:10] COME OUT OF THAT. I WOULD GUESS THAT
[03:53:12] WE'RE NOT GOING TO IMPLEMENT THOSE
[03:53:14] OVERNIGHT AND THOSE MAY TAKE SOME TIME
[03:53:15] SO LET'S BE STRATEGIC ABOUT IT AND PUT A
[03:53:17] PLAN IN PLACE SO THAT WE CAN ACCOMPLISH
[03:53:19] THOSE THINGS AS WELL. EXCELLENT. LET'S
[03:53:21] HAVE A PLACE HOLDER FOR THE BUDGET
[03:53:23] THAT'S GOING TO BE NEEDED FOR BOTH
[03:53:25] STRATEGIC PLANNING AND RECOMMENDATIONS
[03:53:27] IN THE TASK FORCE REVIEW FOR
[03:53:31] THE FUTURE. THANK YOU AGAIN. THANK
[03:53:35] YOU COMMISSIONER STEINBRUECK. LET'S MOVE TO

[03:53:37] COMMISSIONER CHO. YEAH THANKS
[03:53:41] CHIEF VIA FOR THE PRESENTATION FOR ALL THE
[03:53:44] TERRIFIC WORK YOU ALL ARE DOING. I KNOW
[03:53:46] THAT NOTHING WE DO AT THE PORT IS
[03:53:49] BUSINESS AS USUAL. WHETHER YOU'RE AN ADR
[03:53:52] TENANT OR A POLICE DEPARTMENT. DOING
[03:53:54] SOMETHING AT THE PORT REQUIRES FAR MORE
[03:53:56] AND THE NORMAL LINE OF DUTY SO I REALLY
[03:53:57] APPRECIATE ALL THE GREAT WORK YOU ALL
[03:53:59] ARE DOING. I HAD A QUICK QUESTION KIND OF
[03:54:01] LOOKING THROUGH THE APPENDIX HERE. IT
[03:54:04] LOOKS LIKE BASED ON THE DEPARTMENT
[03:54:07] DEMOGRAPHICS THERE IS A HUGE NUMBER
[03:54:11] OF OFFICERS I ASSUME THESE ARE ALL
[03:54:13] COMMISSIONED PERSONNEL OR MAYBE ALL
[03:54:15] EMPLOYEES BUT LOOKS LIKE EMPLOYEES THAT
[03:54:18] WERE HIRED WITHIN THE THE LAST ONE TO 4
[03:54:21] YEARS. IT LOOKS LIKE 56 AND THEN IT
[03:54:25] KIND OF LEVELS OFF AS YOU GO FURTHER OUT.
[03:54:27] IS THAT DUE TO ATTRITION OR IS THAT A
[03:54:29] CORRELATION WITH THE GROWTH OF THE
[03:54:31] AIRPORT AND THE PORT ITSELF? WHAT WOULD
[03:54:33] YOU ATTRIBUTE THAT SPIKE IN HIRING TO?
[03:54:35] YEAH IT'S A COMBINATION OF THE TWO AND
[03:54:38] SO PRIOR TO LAST YEAR OUR STAFF
[03:54:42] OUR NUMBERS DID INCREASE OVER A PERIOD
[03:54:44] OF TWO OR 3 YEARS. AS I MENTIONED BEFORE
[03:54:48] WE BROUGHT IN THE TSS. WE MADE THAT A
[03:54:52] PERMANENT TEAM AND SO WE HIRED EMPLOYEES
[03:54:55] TO STAFF THAT, WE INCREASED SOME OF OUR
[03:54:57] NUMBERS AS FAR AS OUR CANINE UNITS AND
[03:55:00] OUR OFFICERS AND THEN WE'VE HAD SOME
[03:55:01] ATTRITION. WE HAD 10 RETIREMENTS DURING
[03:55:04] THE COURSE OF THIS LAST YEAR AND WE'VE
[03:55:06] HAD SOME RETIREMENTS PRIOR TO THAT AND I
[03:55:09] EXPECT THAT WE'LL CONTINUE TO SEE THAT
[03:55:11] ESPECIALLY WHEN YOU LOOK AT THESE
[03:55:12] DEMOGRAPHICS. I SEE THAT OVER A HUNDRED
[03:55:16] EMPLOYEES ARE OVER THE AGE OF 40 SO YOU
[03:55:19] CAN SEE THAT. MY LAST QUESTION HERE IS
[03:55:21] WHEN IT COMES TO KIND OF PUTTING THE
[03:55:24] EQUITY DIVERSITY INCLUSION LENS ON HOW
[03:55:28] MUCH DO WE TRACK AND ARE WE CONSCIOUS OF
[03:55:31] THE ETHNIC MAKEUP OF OUR POLICE FORCE
[03:55:34] THE DIVERSITY AND REPRESENTATION YOU
[03:55:38] MIGHT HAVE IN A POLICE FORCE. IS THAT
[03:55:40] SOMETHING WE ACTIVELY TRACK AND ARE
[03:55:43] CONSCIOUS OF TO THE EXTENT THAT WE CAN
[03:55:44] OR LEGALLY CAN? I'LL SAY YES TO THAT
[03:55:48] AND LIKE YOU SAID TO THE EXTENT THAT
[03:55:50] WE'RE ABLE TO DO THAT BECAUSE SOME OF
[03:55:53] OUR EMPLOYEES EVEN WHEN THEY GET HIRED I
[03:55:55] RECENTLY ASKED THE LAST THREE YEARS WHAT
[03:55:57] ARE OUR DEMOGRAPHICS AS FAR AS WHO WE
[03:55:59] BROUGHT INTO THE AGENCY AND REALLY I GOT
[03:56:01] KIND OF A SIMILAR RESPONSE TO WHAT YOU
[03:56:03] SEE HERE IS THAT A LOT OF THOSE NEW
[03:56:05] EMPLOYEES COMING IN DON'T IDENTIFY BUT
[03:56:08] IT IS A CHALLENGE. IT'S SOMETHING THAT
[03:56:10] I'VE BEEN IN THE HIRING BUSINESS IN LAW
[03:56:13] ENFORCEMENT FOR PROBABLY A GOOD 10 YEARS
[03:56:15] AT LEAST NOW AND IT HAS BEEN A CONSTANT
[03:56:17] CHALLENGE REALLY TO GET THAT LARGE POOL

[03:56:21] OF CANDIDATES THAT WE CAN LOOK AT TO
[03:56:22] HELP DIVERSIFY THE DEPARTMENT AND LIKE I
[03:56:26] SAID I KNOW THE TASK FORCE IS LOOKING AT
[03:56:29] THIS THEY'VE GOT A SUBCOMMITTEE FOR THAT
[03:56:30] AND I'M HOPING SOME GOOD RECOMMENDATIONS
[03:56:32] TO COME OUT OF THAT. WE DO A LOT OF
[03:56:34] RECRUITING AND WE HIT MULTIPLE DIFFERENT
[03:56:37] SITES AND LOCATIONS AND TRYING TO
[03:56:40] RECRUIT AND BRING A DIVERSE EMPLOYEES
[03:56:43] AND IT'S JUST SOMETHING WE NEED TO
[03:56:45] CONTINUE TO WORK ON IT. I APPRECIATE THAT
[03:56:47] THANK YOU. THANK YOU COMMISSIONER CHO.
[03:56:51] MOVING TO COMMISSIONER CALKINS FOR
[03:56:52] QUESTIONS AND COMMENTS. THANK
[03:56:59] YOU CHIEF. I'VE GOT A COUPLE OF QUESTIONS
[03:57:03] I ACTUALLY HAD A COUPLE OF QUESTIONS
[03:57:05] SUBMITTED FROM PEOPLE WHO ARE TRACKING
[03:57:08] THE PROCESS AND ASK THAT I WOULD PASS
[03:57:10] THEM ALONG AND SO IF YOU DON'T MIND ME
[03:57:12] TAKING A MOMENT TO ASK A COUPLE OF THOSE.
[03:57:15] ONE QUESTION THAT WAS ASKED WAS WHERE
[03:57:18] EXACTLY POLICE ENGAGEMENT WITH THE
[03:57:21] PUBLIC IS HAPPENING? IS IT NEAR THE
[03:57:23] WATERFRONT PREDOMINANTLY? AT THE AIRPORT?
[03:57:25] AND DO YOU BREAK THAT DOWN IN YOUR
[03:57:28] REPORTING? IT'S PREDOMINANTLY AT THE
[03:57:31] AIRPORT AND WE DO BREAK THAT DOWN AS FAR
[03:57:34] AS WHERE THOSE CONTACTS ARE OCCURRING.
[03:57:36] AGAIN I DON'T RECALL HOW
[03:57:39] MUCH OF THAT GOES INTO THE REPORTS. WE DO
[03:57:42] TWO REPORTS. WE DO THE USE OF FORCE
[03:57:44] ANNUALLY WHERE WE EVALUATE THAT AND WE
[03:57:46] ALSO DO THE BIAS BASED POLICING REPORT
[03:57:48] AND AGAIN KYLE YOSAMIRA DOES THAT AND
[03:57:51] SO WE ARE LOOKING AT CONTACTS, WHERE DO
[03:57:53] THEY OCCUR, WHAT'S THE ETHNICITY IF WE'RE
[03:57:56] ABLE TO IDENTIFY THAT. WE ALSO LOOK AT
[03:57:59] COMPLAINTS THAT WE RECEIVE DURING THE
[03:58:00] COURSE OF THE YEAR AND WHAT ARE THOSE
[03:58:02] COMPLAINTS AND AGAIN ETHNICITY WHEN IT
[03:58:04] COMES TO THAT AS WELL. BUT THE MAJORITY
[03:58:07] OF THE CONTACTS ARE AT THE AIRPORT.
[03:58:11] SECOND QUESTION IS RELATED TO GEAR. I
[03:58:14] KNOW THAT IN IN LIGHT OF THE HEIGHTENED
[03:58:18] SCRUTINY OVER POLICE DEPARTMENTS AND
[03:58:20] EQUIPMENT IN PARTICULAR THERE
[03:58:24] HAS BEEN SOME PUBLIC CONCERN OVER THE
[03:58:29] DISPOSITION OF MILITARY OR MILITARIZED
[03:58:33] EQUIPMENT FROM BRANCHES OF THE
[03:58:36] GOVERNMENT OR BRANCHES OF THE ARMED
[03:58:39] SERVICES THAT SOME POLICE DEPARTMENTS
[03:58:42] ARE MAKING USE OF THAT TO PURCHASE
[03:58:45] EQUIPMENT FOR THEIR DEPARTMENT THAT MAY
[03:58:47] NOT NECESSARILY BE APPROPRIATE TO THE
[03:58:48] MISSION OF A POLICE DEPARTMENT AND IS
[03:58:51] BETTER SUITED TO NATIONAL DEFENSE AND SO
[03:58:52] I'M WONDERING IF PORT OF SEATTLE POLICE
[03:58:54] DEPARTMENT HAS ACQUIRED EQUIPMENT FROM
[03:58:59] NATIONAL DEFENSE INFRASTRUCTURE IN ANY
[03:59:02] WAY? YEAH WE HAVE IN THE
[03:59:05] PAST AND SOME OF THAT EQUIPMENT HAS BEEN
[03:59:09] PERSONAL BODY PROTECTION BODY ARMOR AND
[03:59:12] I'LL SAY HEAVY PLATES NOW I THINK THE

[03:59:15] IAST TIME WE ACQUIRED THOSE WE ACTUALLY
[03:59:16] PURCHASE THOSE WE DIDN'T NECESSARILY GO
[03:59:18] THROUGH THE MILITARY. THERE HAVE BEEN
[03:59:21] TIMES WHERE WE HAVE TAKEN ADVANTAGE OF
[03:59:23] THAT THERE'S A LOT OF EQUIPMENT THAT
[03:59:25] COMES THROUGH THROUGH THAT SOURCE. SOME
[03:59:27] OF THOSE AS YOU SAID A COMMISSIONER
[03:59:29] PROBABLY ARE NOT APPROPRIATE TO BE
[03:59:31] PLACED INTO THE CIVILIAN ARENA. OTHER
[03:59:36] EQUIPMENT THOUGH MAYBE. I'D
[03:59:40] HAVE TO GO BACK AND LOOK IN DETAIL AND
[03:59:42] SEE WHAT HAVE WE ACTUALLY ACQUIRED
[03:59:44] THROUGH THOSE MEANS AND LET
[03:59:48] ME BACK UP TO SAY I WOULD PERSONALLY
[03:59:49] HAVE TO DO THAT. I KNOW THAT THAT IS
[03:59:51] SOMETHING THAT WE'VE LOOKED AT AND I'VE
[03:59:52] HAD DISCUSSIONS EVEN WITH MY STAFF OVER
[03:59:54] THE LAST COUPLE OF YEARS ABOUT WELL
[03:59:55] WOULD THIS BE APPROPRIATE, NO PROBABLY
[03:59:57] WOULDN'T BE OR YES MAYBE IT WOULD BE AS
[04:00:00] FAR AS OFFICER SAFETY GOES AND THINGS OF
[04:00:01] THAT NATURE. AND THEN THE FINAL QUESTION
[04:00:06] IS RELATED TO OUR MUTUAL AID AGREEMENTS
[04:00:09] AND USE OF FORCE AND YOU AND
[04:00:13] I HAVE BEEN PARTY TO CONVERSATIONS ALL
[04:00:15] YEAR AROUND THIS ALONG WITH COMMISSIONER
[04:00:17] STEINBREUCK AS PART OF THE POLICE
[04:00:19] ACCOUNTABILITY REVIEW SO I'M ASKING PART
[04:00:22] TO JUST MAKE SURE THAT WE'RE SPEAKING TO
[04:00:25] THE PUBLIC ABOUT OUR RECOGNITION OF
[04:00:28] THE CONCERNS OVER THAT AND OUR DESIRE TO
[04:00:31] REALLY HAVE THAT BE PART OF THE PUBLIC
[04:00:33] REPORTING THAT WE DO SO IF YOU COULD
[04:00:36] SPEAK A LITTLE BIT TO THE NATURE OF OUR
[04:00:38] MUTUAL AID AGREEMENTS AND WHOSE
[04:00:41] USE OF FORCE POLICIES GOVERN WHEN PORT
[04:00:44] OF SEATTLE POLICE ARE ASKED AS YOU
[04:00:47] MENTIONED TO GO OUT AND DO FOR INSTANCE
[04:00:50] THAT SWAT CALL OUT
[04:00:53] IN ISSAQUAH IN WHICH
[04:00:56] A NUMBER OF POS PD OFFICERS PARTICIPATED.
[04:00:59] SURE SO I'LL START
[04:01:03] WITH THE USE OF FORCE POLICY FIRST AND
[04:01:05] WE FOLLOW OUR OFFICERS FOLLOW OUR USE OF
[04:01:08] FORCE POLICY SO IF THEY'RE ON A REGIONAL
[04:01:11] TEAM THEY'RE DEPLOYED SOMEWHERE ELSE
[04:01:13] INTO ANOTHER AGENCY LET'S JUST TAKE THE
[04:01:16] ISSAQUAH INCIDENT FOR FOR EXAMPLE. OUR
[04:01:19] OFFICERS ARE GOING TO BE COMPLYING WITH
[04:01:21] OUR USE OF FORCE POLICIES AND AND
[04:01:25] THERE'S A RECOGNITION OF THAT WHEN WE
[04:01:27] DEVELOP OUR INNER LOCAL AGREEMENT.
[04:01:29] THERE'S DISCUSSION ACTUALLY I
[04:01:34] WAS PART OF A CHAIR FOR THE SWAT TEAM
[04:01:37] FOR A WHILE THE VALLEY AGENCY SWAT AND
[04:01:40] WE DISCUSSED ISSUES JUST LIKE THAT- WELL
[04:01:42] WHOSE USE OF FORCE POLICY? ARE WE'RE GOING TO
[04:01:43] DRAFT ONE THAT WILL COVER ALL SIX
[04:01:46] AGENCIES THAT ARE PART OF THAT OR DO WE
[04:01:48] USE OUR OWN INDIVIDUAL USE OF FORCE
[04:01:49] POLICIES? WELL THE AMOUNT OF TRAINING AND
[04:01:51] EVERYTHING ELSE THAT GOES INTO TRAINING
[04:01:53] AND TEACHING USE OF FORCE IT REALLY WAS

[04:01:55] IMPRACTICAL TRY TO DRAFT ONE USE OF
[04:01:58] FORCE POLICY. HOWEVER THE GOOD THING IS
[04:02:00] THAT ALL THOSE AGENCIES ESSENTIALLY HAVE
[04:02:03] A VERY SIMILAR USE OF FORCE POLICY, THERE
[04:02:06] MAY BE SOME DIFFERENCES WHEN IT COMES TO
[04:02:08] HOW DO YOU REPORT IT, HOW DO YOU REVIEW
[04:02:10] THOSE USES OF FORCE, WHO REVIEWS THE USES
[04:02:12] OF FORCE. BUT A LOT OF THAT IS COVERED BY
[04:02:16] STATE REQUIREMENTS AND MOST
[04:02:19] OF THEM ARE PRETTY SIMILAR AND IT REALLY
[04:02:21] HASN'T CREATED A CONFLICT IN THE PAST SO
[04:02:25] IN SAYING THAT I'LL ALSO GO BACK TO THE
[04:02:27] 12 THAT WE HAD 11 OF THOSE
[04:02:30] EVENTS WERE IN SEATTLE ON ONE NIGHT AT
[04:02:33] THE END OF MAY AND THAT WAS WHERE OUR
[04:02:36] CIVIL MANAGEMENT UNIT WAS DEPLOYED TO
[04:02:39] SEATTLE. WE DID NOT GO BACK TO SEATTLE
[04:02:42] AND SO I MADE A DECISION AS THE ACTING
[04:02:45] CHIEF THAT I WAS NOT
[04:02:48] WILLING TO PUT OUR OFFICERS BACK INTO
[04:02:51] THAT SCENARIO, PUT THEM AT PHYSICAL
[04:02:55] RISK, WE HAD A COUPLE OF OFFICERS THAT
[04:02:57] WERE INJURED THAT NIGHT. AN OFFICER FROM
[04:02:59] ANOTHER AGENCY HAD A ROCK HIT HIM IN THE
[04:03:02] FACE AND HE ACTUALLY HAD TO BE EVACUATED
[04:03:04] FROM THAT SCENE. AND SECONDLY I
[04:03:08] FELT IT PUT THE PORT AT RISK LIABILITY
[04:03:11] WISE TO CONTINUE TO DEPLOY OUR OFFICERS
[04:03:13] DOWN IN SEATTLE AND THERE'S MULTIPLE
[04:03:16] REASONS FOR THAT AND SOME OF THAT HAD TO
[04:03:18] DO WITH THE COORDINATION AND COMMAND AND
[04:03:19] EVERYTHING ELSE AND NOT TO GET INTO THAT
[04:03:21] WHOLE DISCUSSION HERE BUT ANYWAY SO JUST
[04:03:25] TO KIND OF TOUCH ON THOSE THINGS. DID I
[04:03:27] ANSWER THE QUESTION THOUGH YOU HAD
[04:03:29] REGARDING MUTUAL AID OR NOT MUTUAL- I
[04:03:31] THINK THAT THE ANSWER REGARDING WHOSE
[04:03:35] USE OF FORCE GOVERNS IS REALLY IMPORTANT.
[04:03:37] AND JUST A QUICK COMMENT TO SAY WE HAVE
[04:03:42] BEEN INTERNALLY ENGAGED IN A VERY
[04:03:45] SERIOUS CONVERSATION ABOUT THIS WITH
[04:03:47] OUTSIDE CONSULTANTS HELPING TO GUIDE US
[04:03:50] AND SUBCOMMITTEES EXAMINING A NUMBER OF
[04:03:52] DIFFERENT AREAS YOUR STAFF HAS BEEN
[04:03:55] REALLY HELPFUL IN ENSURING THAT WE HAVE
[04:03:56] THE INFORMATION WE NEED BUT WE'VE GOT
[04:04:00] THE TIMING OF OUR INTERNAL THING HASN'T
[04:04:02] QUITE LINED UP WITH I KNOW THE PROCESS
[04:04:05] AT THE STATE LEGISLATURE RIGHT NOW
[04:04:07] THAT'S EXAMINING SOME OF THE POTENTIAL
[04:04:10] LEGISLATIVE CHANGES FOR STATEWIDE ISSUES
[04:04:14] AND SO WHILE WE ARE COGNIZANT THAT
[04:04:16] THERE'S SOME CERTAIN THINGS THAT WE CAN
[04:04:19] DO INTERNALLY TO IMPROVE THERE'S ALSO
[04:04:22] SOME STUFF THAT WE REALLY ARE RELYING ON
[04:04:24] THE STATE TO CHANGE SO I'M LOOKING
[04:04:28] FORWARD TO THE REVIEW LATER THIS SUMMER
[04:04:30] FROM THAT THAT REVIEW AND THEN ALSO A
[04:04:35] CONTINUING CONVERSATION WITH OUR STATE
[04:04:38] REPRESENTATIVES IN ACHIEVING SOME OF
[04:04:41] THOSE REFORMS AT STATE THAT ARE NEEDED
[04:04:43] SO THAT OUR POLICE DEPARTMENT CAN PUT IN
[04:04:46] PLACE WHAT WE THINK IS NECESSARY TO TAKE

[04:04:48] STEPS FORWARD. YEAH ABSOLUTELY. THANK
[04:04:55] YOU COMMISSIONER CALKINS. MOVING TO
[04:04:57] COMMISSIONER BOWMAN. I
[04:05:01] THERE WE GO. HI CHIEF. FIRST OF ALL
[04:05:04] I WANT TO THANK YOU FOR THE PRESENTATION
[04:05:06] AND I DON'T REALLY HAVE A LOT OF
[04:05:08] QUESTIONS. I AM GOING TO BE EAGER WHEN-
[04:05:10] FIRST OF ALL I WANT TO THANK YOU FOR
[04:05:11] COMING FORWARD AND REALLY THANK
[04:05:13] COMMISSIONER STEINBRUECK FOR PUSHING FOR
[04:05:15] THIS. COMMISSIONER STEINBECK IT WAS A
[04:05:18] REALLY GOOD CALL TO DO THIS IN PUBLIC SO
[04:05:21] THAT THE PUBLIC HAS VISIBILITY TO THE
[04:05:24] WAY THAT OUR POLICE FORCE THE WORK THAT
[04:05:26] THEY'RE DOING, THE WAY THEY'RE EVALUATED,
[04:05:28] ALL OF THESE THINGS. IT'S COMPLETELY
[04:05:31] APPROPRIATE TO BE VERY TRANSPARENT ABOUT
[04:05:33] IT AND I FOR ONE FEEL PRETTY COMFORTABLE
[04:05:36] ABOUT THE DIRECTION OF OUR POLICE FORCE.
[04:05:39] I DID WANT TO CALL OUT SOME OF THE
[04:05:41] STATISTICS THAT YOU MENTIONED ABOUT THE
[04:05:43] INCREASE OR I THINK YOU SAID IT WAS 13%
[04:05:47] UPTICK IN OFFICER
[04:05:50] HOURS. I'M NOT SURE IF THAT'S EXACTLY THE
[04:05:52] WAY YOU PUT IT WHILE WE OF COURSE HAD AN
[04:05:54] ENORMOUS DOWNTURN IN PASSENGERS COMING
[04:05:57] THROUGH SEATAC AIRPORT. I DON'T THINK
[04:05:59] THAT THE PUBLIC QUITE UNDERSTANDS THE
[04:06:03] ADDITIONAL WORK THAT OUR POLICE FORCE
[04:06:06] HAS IN MONITORING SEATAC AIRPORT
[04:06:09] AND KEEPING IT SAFE FOR THE GENERAL
[04:06:11] PUBLIC. AS EVERY OTHER CITY
[04:06:15] HAS HAD EXPERIENCES WITH FOLKS COMING
[04:06:18] INTO THEIR NEIGHBORHOODS AND SEEKING
[04:06:21] SHELTER AND HAVING PUBLIC SAFETY ISSUES
[04:06:23] WE ALSO HAVE HAD THOSE AT SEATAC AND I
[04:06:25] THINK THAT YOUR OFFICERS HAVE DONE A
[04:06:28] VERY GOOD JOB OF TRYING TO PROVIDE THE
[04:06:31] APPROPRIATE LEVEL OF SERVICES AND GUIDE
[04:06:33] THOSE INDIVIDUALS TO AREAS WHERE THEY
[04:06:36] CAN BECOME MORE STABILIZED. SO I JUST
[04:06:38] WANTED TO THANK YOU FOR THAT AND THANK
[04:06:40] YOUR OFFICERS. 2020 HAS BEEN SUCH A
[04:06:44] DIFFICULT YEAR FOR SO MANY PEOPLE AND
[04:06:46] WE'VE SEEN SUCH ENORMOUS INCREASES IN
[04:06:50] PUBLIC SAFETY ISSUES BUT MOST
[04:06:52] IMPORTANTLY PEOPLE JUST BECOMING
[04:06:53] UNSTABLE BECAUSE OF THEIR ECONOMIC
[04:06:56] SITUATIONS SO YOU GUYS ARE CALLED TO DO
[04:07:00] JOBS THAT YOU PROBABLY DIDN'T ENVISION
[04:07:02] WHEN YOU WENT THROUGH THE ACADEMY. I
[04:07:04] WOULD ADD TO THAT MY BROTHER IN LAW IS A
[04:07:07] POLICE OFFICER FOR THE BOSTON POLICE
[04:07:10] DEPARTMENT AND I'M NOT SURE AGAIN THAT
[04:07:12] MOST PEOPLE UNDERSTAND THE INCIDENCE OF
[04:07:15] PTSD AND OTHER ISSUES AMONGST FIRST
[04:07:18] RESPONDERS SO YOU DIDN'T TOUCH ON THAT
[04:07:21] IN THIS REPORT BUT CERTAINLY I HOPE THAT
[04:07:23] YOU'LL MAKE THE COMMISSION AND EXECUTIVE
[04:07:25] DIRECTOR METRUCK AWARE IF YOU DO FEEL
[04:07:28] LIKE THERE'S MORE RESOURCES THAT MIGHT
[04:07:30] BE NEEDED TO SUPPORT YOUR EMPLOYEES AND
[04:07:33] YOUR FORCE. AGAIN YOU DEAL WITH A MYRIAD

[04:07:36] OF ISSUES, OVER 50,000,000 PASSENGERS
[04:07:39] COMING THROUGH SEATAC ON A NORMAL YEAR
[04:07:41] AND REALLY APPRECIATE ALL OF THAT BUT I
[04:07:44] KNOW THAT THAT CAN ADD TO A LOT OF
[04:07:46] STRESS FOR AN INDIVIDUAL OFFICER SO JUST
[04:07:48] WANTED YOU ALL TO KNOW THAT WE ARE THERE
[04:07:50] FOR YOU AS WELL. YEAH THANK YOU. I
[04:07:53] APPRECIATE THAT AND I'LL JUST CLARIFY
[04:07:55] TOO I DON'T KNOW IF I WAS REALLY CLEAR
[04:07:57] ON IT WE DID HAVE AN UPTICK IN SELF
[04:08:00] INITIATED ACTIVITY BY THE OFFICERS AND
[04:08:04] THAT WAS DUE TO HAVING MORE
[04:08:06] DISCRETIONARY TIME. WE ACTUALLY DID
[04:08:08] REDUCE DURING THE PANDEMIC THE NUMBER OF
[04:08:11] OFFICERS THAT WE HAD DEPLOYED AND SO WE
[04:08:12] ACTUALLY SAVED ABOUT 2.3 MILLION DOLLARS
[04:08:16] IN OVER TIME THAT WE WOULD NORMALLY
[04:08:18] SPEND BECAUSE WE DIDN'T HAVE A CRUISE
[04:08:20] SEASON, WE DECREASE SOME OF OUR STAFFING
[04:08:21] AT THE AIRPORT. SO THERE WAS A DECREASE
[04:08:24] BUT LIKE YOU SAID COMMISSIONER I MEAN WE
[04:08:26] STILL HAD A LOT OF ACTIVITY AND THANK
[04:08:31] YOU FOR THOSE COMMENTS TOO REGARDING
[04:08:32] OFFICER WELLNESS. THAT IS DEFINITELY
[04:08:34] SOMETHING THAT IS A CONCERN FOR ME AND
[04:08:38] FOR OUR OFFICERS AND ESPECIALLY GIVEN
[04:08:40] THIS LAST YEAR THAT WE'VE HAD AND JUST
[04:08:41] THE PRESSURES THAT ARE UPON OUR OFFICERS
[04:08:43] SO I APPRECIATE YOUR COMMENTS THERE
[04:08:45] THANK YOU. YOU'RE WELCOME. THANK YOU FOR
[04:08:47] YOUR WORK. THANK YOU COMMISSIONER BOWMAN/
[04:08:51] COMMISSIONER PRESIDENT FELLEMAN. I SEE
[04:08:52] COMMISSIONER STEINBRUECK HAS A FOLLOW UP
[04:08:54] QUESTION. ONE SECOND I JUST WANTED TO SAY
[04:08:58] CHIEF VIA THAT NOT ONLY YOU MAKE US ALL
[04:09:01] PROUD BUT AND FOLLOW UP THE COMMISSIONER
[04:09:03] BOWMAN'S COMMENT IS JUST TO SEE THE
[04:09:08] EFFECT OF WHEN YOU HAVE A FALLEN
[04:09:10] OFFICER LIKE WHAT DOES HAPPEN WITH
[04:09:11] OFFICER TALLY THAT THE EFFECT ON THE
[04:09:14] ENTIRE TROOP IS IF YOU DON'T HAVE TO BE
[04:09:18] THE ONE THAT'S DIRECTLY IMPACTED TO BE
[04:09:21] IMPACTED FOR THE ENTIRE FORCE AND
[04:09:24] I JUST WANT TO REINFORCE WHAT
[04:09:26] COMMISSIONER BOWMAN SAID. IT IT OBVIOUSLY
[04:09:29] SHOOK THE COMMUNITY HEAVILY AND I KNOW
[04:09:32] LIKE THE UNION SAY YOU KNOW LOSS OF ONE
[04:09:35] IS LESS FOR EVERYBODY SO I RESPECT THE
[04:09:39] UNITY THAT YOU FOLKS WORK WITH AND I
[04:09:41] IMAGINE THAT HAS A MAGNITUDE EFFECT WHEN
[04:09:45] SOMETHING LIKE THAT HORRIBLE HAPPENS. SO
[04:09:49] ANYWAY COMMISSIONER STEINBRUECK. I
[04:09:53] REALIZED THE DAY IS WEARING ON HERE AND
[04:09:56] I JUST HAD ONE FINAL QUESTION FOR NOW TO
[04:10:00] ACHIEVE VIA AND IT HAS TO DO WITH THE
[04:10:03] OFFICE OF PROFESSIONAL ACCOUNTABILITY
[04:10:05] AND IT'S AN INTERNAL OFFICE AND
[04:10:10] IT REPORTS TO THE CHIEF. I DON'T
[04:10:14] KNOW THAT I'VE SEEN DATA ON COMPLAINTS,
[04:10:18] CLASSIFICATIONS TYPES INTERNAL
[04:10:21] EXTERNAL AND HOW THEY'VE BEEN RESOLVED
[04:10:25] OR WHETHER THEY ARE WHAT THAT PROCESS
[04:10:29] ENTAILS AND I THINK IT'S ALSO AN AREA IN

[04:10:31] WHICH THE COMMISSIONS POLICING
[04:10:36] TASK FORCE IS LOOKING INTO AS WELL SO WE
[04:10:39] MAY LEARN MORE LATER BUT IT'S
[04:10:42] ENTIRELY INTERNAL AND SO I THINK THAT
[04:10:46] THERE'S BEEN LONG STANDING ISSUES RAISED
[04:10:49] AROUND IN THE AREA OF POLICE ACCOUNTABILITY
[04:10:51] AND OFFICE OF
[04:10:55] ACCOUNTABILITY PROCESSES CIVILIAN NON
[04:10:58] CIVILIAN ETCETERA. SO I WONDER IF YOU
[04:11:00] MIGHT SPEAK TO JUST HOW THAT FUNCTIONS
[04:11:04] AND ANY DATA ON THAT'S AVAILABLE
[04:11:07] OR MAYBE AVAILABLE. AND WE
[04:11:11] CAN AGAIN GET MORE INFORMATION ON THIS
[04:11:14] TO THE COMMISSIONERS. IN 2020 WE
[04:11:17] HAD 16 TOTAL COMPLAINTS THAT CAME IN AND
[04:11:20] 10 OF THOSE WERE INQUIRIES AND INQUIRIES
[04:11:24] IT MAY COME IN AS A COMPLAINT BUT REALLY
[04:11:27] IT HAS TO DO IS DETERMINE THAT THERE
[04:11:29] WASN'T ANY POLICY VIOLATIONS SO AN
[04:11:31] EXAMPLE MIGHT BE I DON'T THINK I SHOULD
[04:11:33] HAVE BEEN HANDCUFFED WHEN I WAS ARRESTED
[04:11:35] AND OFTENTIMES LIKE WELL THIS IS WHY WE
[04:11:37] HANDCUFFED AND WE JUST NEED TO EXPLAIN
[04:11:40] THAT. SO 10 OF THOSE WERE THOSE SORTS OF
[04:11:44] QUESTIONS MORE THAN COMPLAINTS. WE HAD
[04:11:46] TWO MINOR AND FOUR MAJOR OR MODERATE. AND
[04:11:48] THE OTHER THING I'LL SAY TOO ABOUT THE
[04:11:50] COMPLAINTS IS THAT SOME OF THESE MAY BE
[04:11:53] GENERATED BY THE DEPARTMENT. SO IT COULD
[04:11:55] BE ANOTHER OFFICER SEES SOMETHING THEY
[04:11:58] MAKE A COMPLAINT, COULD BE THAT THE
[04:11:59] ADMINISTRATION IS REVIEWING SOMETHING
[04:12:02] AND WE SAY HEY THIS MAY BE A POLICY
[04:12:05] VIOLATION SO WE MAY ACTUALLY OPEN SOME
[04:12:06] OF THOSE. THE MINOR OR
[04:12:10] MAYBE A DEMEANOR RUDENESS SOMETHING THAT
[04:12:14] IF IT'S SUSTAINED THE EMPLOYEE WON'T
[04:12:16] RECEIVE ANY DISCIPLINE PER SE,
[04:12:19] THEY WON'T HAVE ANY LOSS OF TIME OR
[04:12:21] WAGES. A MODERATE OR A
[04:12:25] MAJOR COMPLAINT IS ONE THAT COULD LEAD
[04:12:27] TO A SUSPENSION OR EVEN A TERMINATION
[04:12:30] AND SO THOSE COMPLAINTS ARE HANDLED BY
[04:12:34] OUR OFFICE OF PROFESSIONAL
[04:12:35] ACCOUNTABILITY. ONE OF THE THINGS THAT
[04:12:37] WE'VE DONE I THINK REALLY WELL THE LAST
[04:12:39] COUPLE OF YEARS THOUGH IS THAT WE WORK
[04:12:41] REALLY CLOSELY WITH WORKPLACE
[04:12:42] RESPONSIBILITY AND SO WE WILL WORK WITH
[04:12:45] THEM WE TALK ABOUT THE COMPLAINTS. WE
[04:12:47] DECIDE WHO'S GOING TO DO THAT
[04:12:49] INVESTIGATION WHEN THERE IS A COMPLAINT.
[04:12:52] I'LL SAY WHEN IT'S EITHER A MINOR OR ONE
[04:12:55] OF THE MODERATE OR MAJOR COMPLAINTS. AND
[04:12:58] THEN ONCE THE FACT FINDING IS DONE THAT
[04:13:01] WILL GO TO A REVIEWER OF THOSE FACTS
[04:13:04] WHICH WOULD BE TYPICALLY A DEPUTY CHIEF
[04:13:06] AND THEN THERE'S A RECOMMENDATION THAT
[04:13:09] COMES TO ME AND THEN I WORK CLOSELY WITH
[04:13:11] HR, LEGAL, WORKPLACE RESPONSIBILITY, LABOR
[04:13:16] AS FAR AS WHAT THE DISPOSITION OF THOSE
[04:13:19] WOULD BE. SO THERE'S A LOT OF EYES ON IT
[04:13:21] BUT BY ALL MEANS WE CAN GET MORE

[04:13:23] INFORMATION TO THE COMMISSION ON THOSE
[04:13:25] AND SOME OF THE DATA WILL BE IN THE
[04:13:29] BASED POLICING REPORT THAT KYLE DOES
[04:13:32] AS WELL. OKAY. ALRIGHT THANKS
[04:13:35] VERY MUCH. ALRIGHT THEN SO IF
[04:13:40] IF YOU HAVE ANY FINAL WORDS YOU'D LIKE
[04:13:42] TO SAY OTHERWISE I THINK WE'RE DONE
[04:13:44] WITH THE QUESTIONS. YEAH THANK YOU. I DID
[04:13:47] WANT TO MAKE JUST ONE FINAL COMMENT
[04:13:52] AND ONE
[04:13:56] OF THE THINGS AFTER DOING THE
[04:13:58] PRESENTATION IF I COULD JUST LEAVE YOU
[04:14:00] WITH ONE THOUGHT IT
[04:14:04] GOES BACK TO THE COMMENT I MADE AT THE
[04:14:06] BEGINNING WHERE I SAID I HOPE YOU
[04:14:08] ENJOYED LEARNING MORE ABOUT THIS
[04:14:10] EXTRAORDINARY TEAM AND SO
[04:14:14] YOU HAVE AN EXTRAORDINARY TEAM OF PEOPLE
[04:14:16] IN YOUR POLICE DEPARTMENT. I'VE WORKED
[04:14:18] HERE FOR THREE AND A HALF YEARS NOW AS I
[04:14:20] MENTIONED I CAME FROM TUKWILLA. I HAVE BEEN
[04:14:23] VERY IMPRESSED WITH THIS TEAM, THEIR
[04:14:24] CAPABILITIES, THEIR PROFESSIONALISM, ALL
[04:14:27] THE WORK THAT THEY DO, THEIR DEDICATION
[04:14:29] TO THE WORK. YOU HAVE OFFICERS AND STAFF
[04:14:32] THAT THEY DO EVERYTHING HERE. THEY GIVE
[04:14:34] DIRECTIONS TO ANXIOUS TRAVELERS. OFFICERS
[04:14:38] I'VE SEEN GRAB SOMEONE'S BAG AND HELP
[04:14:41] THEM WITH THEIR BAG TO THE GATE AND THEY
[04:14:44] DO SO MANY THINGS AS FAR AS WORKING WITH
[04:14:46] THE TRAVELERS. THEY RESPOND AT THE SAME
[04:14:48] TIME THEY RESPOND TO BOMB THREATS ON
[04:14:49] AIRCRAFT, THEY CONDUCT PATROLS AND
[04:14:53] RESPOND TO EMERGENCIES ON THE WATER,
[04:14:56] THEY'RE TRAINED AND EQUIPPED AND PREPARED TO
[04:14:59] RESPOND TO ACTS OF TERRORISM. YOU HAVE AN
[04:15:02] ANTI TERRORISM TEAM IN YOUR POLICE
[04:15:04] DEPARTMENT. ALL OF THIS AND
[04:15:07] THEN ALL THE OTHER TRADITIONAL LAW
[04:15:09] ENFORCEMENT FUNCTIONS THAT OFFICERS ARE
[04:15:11] REQUIRED TO DO AND THEY DO IT WITH SUCH
[04:15:16] A CUSTOMER SERVICE MINDSET AND SUCH
[04:15:19] COMPASSION AND PROFESSIONALISM THAT YOUR
[04:15:23] POLICE DEPARTMENT HERE THEY REALLY ARE
[04:15:25] AN EXTRAORDINARY TEAM AND SO AGAIN THANK
[04:15:28] YOU FOR THIS OPPORTUNITY AND I JUST
[04:15:31] THANK YOU FOR BEING ABLE TO BE HERE.
[04:15:33] THANK YOU AGAIN CHIEF. YOU MENTION
[04:15:37] THAT IT'S NOT JUST ABOVE THE WATER THEY
[04:15:39] HAVE LITTLE ROVERS THAT GO UNDER WATER
[04:15:41] WHICH WAS MY FAVORITE PART WHEN I SAW
[04:15:43] THEM AT SHILSHOAL. SO ANYWAY THANKS AGAIN.
[04:15:45] REALLY APPRECIATE YOUR EFFORTS AND THE
[04:15:48] WHOLE TEAM INDEED. SO THIS BRINGS US TO
[04:15:51] ITEM 12, QUESTIONS ON REFERRAL TO
[04:15:54] COMMITTEE AND CLOSING COMMENTS. THIS HAS BEEN
[04:15:59] A CRAZY TIME OF YEAR AND SO IF PEOPLE
[04:16:02] HAVE SOMETHING THEY WANT TO CONCLUDE
[04:16:04] WITH PLEASE TAKE THE MOMENT. LET'S JUST
[04:16:06] NOT TAKE TOO MANY MOMENTS. BEGINNING WITH
[04:16:09] COMMISSIONER STEINBREUCK. I'M
[04:16:13] ALL GOOD THANKS. THANK YOU. COMMISSIONER
[04:16:16] CHO .YEAH JUST REAL QUICKLY I WANTED TO

[04:16:19] HIGHLIGHT THAT WE ARE CONTINUING
[04:16:23] AND PRESSING FORWARD WITH THE PORT
[04:16:25] ECONOMIC STIMULUS EFFORTS IN AN EFFORT
[04:16:28] TO SUPPORT THE REGION'S WORKFORCE. AT OUR
[04:16:31] LAST COMMISSIONER RETREAT I PROPOSED IN
[04:16:33] AN EFFORT TO GATHER INPUT ON THE PORT'S
[04:16:35] ONGOING REGIONAL ECONOMIC RECOVERY
[04:16:39] EFFORTS AND SINCE THEN WE HAVE PUT
[04:16:42] TOGETHER AN ENGAGEMENT PLAN THAT WILL
[04:16:43] KICK OFF IN THE COMING WEEKS. WE'LL BE
[04:16:46] SEEKING INPUT IN A NUMBER OF WAYS FROM
[04:16:48] SMALL GROUP LISTENING SESSIONS WITH
[04:16:50] REGIONAL STAKEHOLDERS TO BROADER ONLINE
[04:16:52] OUTRIGHT OUTREACH. THESE LISTING SESSIONS
[04:16:55] AND ONLINE ENGAGEMENT EFFORTS WILL ARE
[04:16:57] GOING TO REALLY HELP US THINK ABOUT THE
[04:16:59] PORT'S CURRENT EFFORTS TO DRIVE REGIONAL
[04:17:01] ECONOMIC RECOVERY AND BUILD BACK BETTER
[04:17:03] BY PARTNERING WITH OTHERS AND CREATING
[04:17:06] MEANINGFUL OPPORTUNITIES TO SHAPE THE
[04:17:08] OUTLINE OF OUR EFFORTS. THE ENGAGEMENT
[04:17:10] EFFORTS ARE GOING TO START IN APRIL GO
[04:17:12] THROUGH MAY. I WANT TO THANK ALL MY
[04:17:14] COLLEAGUES FOR THEIR HELP IN SHAPING AND
[04:17:16] LEADING THIS EFFORT. THIS OUTREACH WILL
[04:17:19] ULTIMATELY CULMINATE IN A REPORT TO BE
[04:17:22] PRESENTED DURING THIS YEAR'S BUDGET
[04:17:24] RETREAT AND WILL HELP INFLUENCE AND
[04:17:26] INFORM OUR FUTURE COMMISSION ACTION AS
[04:17:29] IT RELATES TO THE RECOVERY SO LOOK
[04:17:32] FORWARD TO THAT AND I APPRECIATE AGAIN
[04:17:33] ALL MY COLLEAGUES INVOLVEMENT IN THESE
[04:17:37] LISTING SESSIONS. THANK YOU COMMISSIONER
[04:17:40] CHO. COMMISSIONER CALKINS. NO FURTHER
[04:17:43] COMMENTS. THANK YOU. COMMISSIONER BOWMAN.
[04:17:46] NO NOTHING REALLY TO ADD JUST TO THANK
[04:17:48] EVERYBODY FOR THEIR TIME. THIS IS A LONG
[04:17:51] MEETING BUT IT WAS A REALLY GOOD ONE AND
[04:17:53] REALLY APPRECIATE ALL OF THE STAFF WORK
[04:17:56] THAT IT TOOK TO BRING IT TOGETHER. STEVE
[04:17:59] BIG KUDOS TO YOU FOR YOUR LEADERSHIP
[04:18:02] EFFORTS BUT REALLY APPRECIATE THAT WE
[04:18:04] HAD A REALLY GOOD MIX TODAY OF HEARING
[04:18:07] FROM INITIATIVES BROUGHT FORWARD FROM
[04:18:09] OUR EMPLOYEE RESOURCE GROUPS ALL THE WAY
[04:18:12] TO HEARING ABOUT OUR POLICE DEPARTMENT
[04:18:14] AND THEIR WORK SO REALLY INFORMATIVE.
[04:18:16] THANK YOU SO MUCH. THANK YOU COMMISSIONER.
[04:18:19] COMMISSIONER FELLEMAN. I JUST LIKE TO
[04:18:22] QUICKLY CONCLUDE BY ACKNOWLEDGING THAT
[04:18:25] THE MEASURE OF A GREAT BUSINESS IS NOT
[04:18:27] JUST ITS COMMERCIAL SUCCESS BUT ALSO ITS
[04:18:29] SUCCESS IN WORKING WITH COMMUNITIES AND
[04:18:32] IT TAKES GREAT LEADERS FOR A BUSINESS TO
[04:18:34] ACHIEVE BOTH SO I JUST LIKE TO THANK
[04:18:36] BRAD TILDEN FOR AS MANY YEARS OF
[04:18:38] CONTRIBUTION TO ALASKA AIRLINES AND THE
[04:18:40] REGION OVER THE PAST 30 YEARS AND
[04:18:42] CONGRATULATE HIM ON HIS RETIREMENT AND I
[04:18:45] KNOW WE'LL STILL SEE HIM AS HE CONTRIBUTES
[04:18:48] TO ALASKA AND THE COMMUNITY SERVING ON
[04:18:50] THE BOARD AND I LOOK FORWARD AS WE ALL
[04:18:52] DO TO WORKING WITH HIM IN THAT CAPACITY.

[04:18:55] SO IF HEARING NO FURTHER COMMENTS AND
[04:18:58] HAVING NO FURTHER BUSINESS AND IF THERE
[04:19:01] IS NO OBJECTION WE ARE ADJOURNED AT 4:18
[04:19:06] JUST THREE MINUTES AFTER PROJECTED. THANK
[04:19:09] YOU FOR A VERY EXCEPTIONAL MEETING. THANK
[04:19:12] YOU. MICHELLE DOES A GREAT JOB AT
[04:19:15] TRACKING OUR MEETINGS I'LL SAY THAT.
[04:19:17] THANK YOU. AND I CRACK
[04:19:21] THE WHIP AND YOU SURE DO. DOING
[04:19:25] A GREAT JOB TOO FRED. THANK YOU. THANKS
[04:19:28] ALL. THANKS.

END OF TRANSCRIPT